Communities Connected for Kids

549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

Board of Directors Monthly Meeting

August 25th, 2026

Agenda

1. Call to Order	Kristy Conway
2. Board Chair Comments	Kristy Conway
3. July Minutes	Kristy Conway
4. Approval of Policies	Carol Deloach
• 201, 202, 203, 204, 205, 206, 207, 208, 209, 310 – Josie	
• 901, 1301, 1302, 1303, 1304, 1305, 1306, 1307 - Suzie	
• 1210 - Evan	
• 1607 - Elisabeth	
5. CEO Board Report	Carol Deloach
6. Quality Assurance Update	Rusty Kline
7. External Affairs	Dana Anderwald
8. Finance Update	Lauren Hahn
• Approval of June and July financials	
9. Public Comments	Kristy Conway
10. Adjournment	Kristy Conway

2026 Schedule of Meetings

Meetings are scheduled for the fourth Tuesday of the month at 3 pm. The November and December meetings usually are combined to accommodate the holiday schedule.

September 22nd	November 24th***
October 27th	December 22nd***

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Board of Directors Meeting
Communities Connected for Kids Board Meeting
July 28th, 2026
3:00 pm

July 2026 Minutes

1) Call to Order – Board Chair Conway called the meeting to order at 3:00p.
Board members in attendance: Melanie Wiles, Dr. Angie Bailey, Mark Young, Vanessa Farnes, Michelle Miller, Kristy Conway, Gloria Seidule, and Leslie Kroeger.

Board members absent: Pat McCoy.

Internal staff in attendance: Elisabeth Eugene, Nicky Smith, Denise Natalizio, Josie Sanz, Lauren Hahn, Carol Deloach, Cheri Sheffer, Suzie Kulscar, Alisa Carter, Rusty Kline, Sara Topmiller, Lesa Sims, Shannon Davenport, Katie Vella, Evan Hunsberger, Dana Anderwald, Holly Ives, and Caryn Toole.

Guests in attendance: Nancy Wall and Bob McPartlan.

2) Board Chair Comments – Ms. Conway presents:

- N/A

3) Approval of June Minutes – Ms. Conway presents:

Mr. Young made a motion to approve the June Minutes, and Ms. Farnes seconded. The motion passed unanimously.

4) CEO Report - Ms. Deloach

- Ms. Deloach reported that significant staff time has been devoted to meetings with various DCF departments, DCF data requests, DCF reporting requirements, the upcoming new computer system, CCWIS, and budget-related activities. The volume of requests from the Department has required considerable staff resources, but requested reports continue to be completed timely.
- Ms. Deloach provided an update regarding the A Home for Every Child initiative. The Administration for Children and Families formally accepted the Department's plan, which includes four mandatory federal measures focused primarily on increasing the number of children placed in family-based homes rather than residential group care.
- Ms. Deloach discussed an additional federal incentive program associated with placement improvements connected to A Home for Every Child. Although there are no penalties associated with the program, states may receive financial incentives based on performance. Ms. Deloach questioned whether lead agencies would

receive a portion of any incentive earned by Florida because the lead agencies are performing much of the work necessary to achieve the measures.

- Ms. Deloach reported that Florida elected to add eleven additional measures, bringing the total to 15. Lead agencies have expressed concern that focusing on a smaller number of measures would provide a greater opportunity for meaningful improvement.
- Ms. Deloach discussed an additional federal incentive program associated with placement improvements connected to A Home for Every Child. Although there are no penalties associated with the program, states may receive financial incentives based on performance. Ms. Deloach questioned whether lead agencies would receive a portion of any incentive earned by Florida because the lead agencies are performing much of the work necessary to achieve the measures.
- Ms. Deloach reported that the foster parent and Guardian ad Litem recruitment campaign has generated at least six referrals from individuals interested in exploring foster parenting.
- Ms. Deloach provided an update regarding the Continue the Mission recruitment initiative, which focuses on individuals with public service experience who may be interested in becoming case managers. The initiative was delayed from its anticipated launch date but has now been launched. No referrals had been received at the time of the meeting.
- Ms. Deloach reported that Southeast Florida Behavioral Health Network notified CCKids that it expects to reimburse the organization for expenses related to therapeutic foster homes. If the anticipated reimbursement is received, CCKids is expected to end the fiscal year in the black.
- Ms. Deloach reported that 17 individuals traveled to Palmetto to participate in CCWIS testing over the course of a week. The estimated organizational cost of participation was approximately $15,000. e Department identified $200,000 to assist lead agencies with testing expenses, of which CCKids received $5,853.66. Participants returned from testing with significant concerns regarding whether the various components of CCWIS will function together properly. Particular concerns remain regarding the finance and eligibility components.
- Ms. Deloach noted that the planned October 1 implementation date provides limited time to resolve outstanding issues. Additional end-user testing is forthcoming, and there is hope that implementation may be delayed or that certain functions may be delayed if they are not operationally ready.
- Ms. Deloach emphasized that CCWIS represents a significant change to the organization's current processes, particularly with respect to eligibility, finance, documentation, and payment functions.
- Ms. Deloach reported that she and Ms. Wiles met with Ms. Soto on July 6 regarding potential Board membership. Once the required paperwork is received, Ms. Soto can be formally presented to the Board.
- Ms. Deloach reported that a July 9 meeting was held with Ms. Simmons, Division Director of Children's Medical Services, to explore opportunities to establish at least one medical foster home within Circuit 19. The circuit currently has no medical foster homes, resulting in medically complex children being placed outside the circuit. Ms. Deloach stated that increasing in-circuit medical foster care capacity is particularly important because out-of-circuit placements may negatively affect performance under the A Home for Every Child measure.
- Ms. Deloach reported that a July 17 call was held with DCF regarding how group home rates are established. A follow-up discussion with the lead agencies is scheduled for August 27. Group home expenditures remain a significant factor affecting lead agency budgets.
- Ms. Deloach reported that she has a meeting scheduled with Senator Harrell on August 4 to discuss the upcoming legislative session.
- Ms. Deloach reported that staff attended the Florida Coalition for Children conference and described the conference as highly beneficial, with strong educational sessions and networking opportunities.

- Ms. Deloach highlighted the ESEP program results contained in the Board report. The program has served approximately 331 children and 149 families since implementation, with approximately 88% of participating children successfully avoiding shelter placement**.**
- Ms. Deloach reported that the number of children under supervision decreased significantly compared with July 2024, from approximately 666 children to 431 children.
- Ms. Deloach noted that St. Lucie County historically represented more than 50% of children served within the circuit. Following implementation of ESEP, St. Lucie's share decreased from approximately 58% to 45%.
- Ms. Deloach stated that CCKids hopes to receive approval for funding that would allow the program to expand into Martin County. Expansion into Indian River County would also be beneficial due to the high number of cases in that area.
- Ms. Deloach discussed the potential impact of proposed property tax changes on Children's Services Councils and other community organizations. There was expressed concern that reductions in preventative community services could ultimately increase the number of children entering the child welfare system and increase costs to CCKids.
- Ms. Deloach noted that educating the public regarding the broader effects of property tax reductions, including impacts on police, fire, emergency services, sanitation, children's programs, and other community services, may be important.

5) QA Committee Report – Mr. Kline Reports:

- Mr. Kline reported an increase in incident reports during May and June, with 74 incidents reported in June.
- The Committee reviewed missing-child incidents. The incidents involved children from seven residential programs, with one child accounting for four incidents from one program.
- No reportable Sunshine Health matters were identified for June.
- Mr. Kline reported that there were no HIPAA privacy or security incidents requiring reporting. A situation involving CHS was reviewed by CHS and determined not to constitute a breach.
- The Committee reviewed performance data, including children in care for more than 100 days and children exiting care to a permanent home within 12 months of removal.
- The Committee reviewed CFSR desk-review results and compared the current fiscal year with the prior fiscal year.
- Four cases had been received for review in the new period as of the date of the meeting.
- Monitoring activities for the new fiscal year have begun. QM staff recently participated with DCF in a joint monitoring visit involving a high-risk group home serving teenage girls.
- QM will meet with Contracts to review monitoring and contracting requirements and determine whether updates are necessary for the new fiscal year beginning in October.
- Mr. Kline reported that a compliance meeting was held and that the organization achieved 100% on a recent audit covering Fraud, Waste, Abuse, and other training requirements.
- The Committee reviewed ESEP outcomes and the measures associated with the A Home for Every Child initiative.
- The next Quality Assurance Committee meeting is scheduled for August 25.

6) External Affairs/Advocacy - Ms. Anderwald presents:

- Ms. Anderwald reported that preparations are underway for the upcoming school year and the annual back-to-school initiatives.
- United Way is again providing backpacks for children served by the organization.
- CCKids also conducted its own backpack drive, which successfully achieved its donation goal.
- Ms. Anderwald thanked the donor connection facilitated by Ms. Wiles and specifically recognized Rapp Roofing for its significant contribution to the backpack drive.
- The success of CCKids' internal backpack drive is expected to allow the organization to provide backpacks to all children needing them despite the reduction in backpacks available through United Way.
- CCKids staff will participate in the United Way back-to-school event in Fort Pierce on August 6. Ms. Anderwald and Mr. Avilla will be present throughout the event, and additional CCKids employees will use volunteer time off to assist.
- Ms. Anderwald stated that Mr. Avilla's extensive community relationships and knowledge have been invaluable to the External Affairs team.
- Mr. Avilla is developing a calendar of community events, networking opportunities, and outreach activities in which Board members may have opportunities to participate.
- Ms. Anderwald reported that social media activities included Independence Day content highlighting young adults in independent living, and promotional efforts related to the backpack drive.

7) Finance Report – Ms. Hahn

- Ms. Hahn presented the proposed Fiscal Year 2027 budget and reviewed projected revenues, expenses, required reductions, and the adjustments necessary to submit a surplus budget to DCF.
- Ms. Hahn reported that projected revenues are approximately $600,000 lower than the prior year.
- The revenue reduction includes the expiration of $100,000 in funding for the Housing Specialist grant and $500,000 associated with the ESEP grant.
- Ms. Hahn reported that salary expenses are projected to decrease from approximately $8 million in annualized current-year actuals to approximately $7.6 million in the proposed budget.
- Salary savings are expected primarily through maintaining certain vacant positions and delaying some hiring during the fiscal year.
- Overtime expenses are projected to remain relatively consistent.
- Rent expenses are based on existing lease agreements extending through 2029. Modest increases were included for utilities, telephone expenses, office expenses, and travel.
- The administrative contract with Devereux is expected to remain unchanged.
- Case management contracted services are projected at approximately $3.4 million based on current experience, compared with approximately $3.9 million available under the CHS contract.
- Adoption services expenditures are projected to decrease from approximately $940,000 to approximately $861,000.
- Foster care recruitment expenses are also expected to remain relatively stable.
- Foster home expenses are projected to remain generally stable, assuming there is no significant change in the number of children served.
- Residential group care remains one of the largest areas of financial exposure. Current-year expenditures are projected at approximately $7 million.

- Ms. Hahn explained that approximately $3 million was removed from the projected residential group care amount in the proposed DCF budget to achieve the required surplus. The reduction assumes that initiatives such as A Home for Every Child will successfully increase family-based placements and reduce reliance on group care.
- Room-and-board and independent-living service projections were adjusted downward based on historical spending below budget.
- Ms. Hahn explained that pass-through funding is budgeted neutrally because unused funds must be returned and eligible expenditures are expected to be reimbursed. Pass-through categories include adoption maintenance subsidies, Level 1 licensed care, guardianship assistance, and other childcare subsidies.
- Ms. Hahn reported that, when pass-through funds are included, projected gross revenue is approximately $39 million, while projected expenses are approximately $43 million.
- Without the required budget adjustments, Ms. Hahn realistically anticipates a deficit of approximately $3.5 million.
- After incorporating the reductions necessary for DCF budget submission, the proposed budget reflects a surplus of approximately $13,316.
- Ms. Miller asked whether proposed property tax changes could affect the CCKids budget.
- Ms. Hahn and Ms. Deloach stated that DCF has not yet provided information regarding any direct impact. However, Children's Services Councils within the circuit could experience significant funding reductions, potentially exceeding 25%.
- Ms. Deloach stated that the funding methodology is expected to be reported to the Florida Senate and House by December 1.

Ms. Miller made a motion to approve the FY2026-2027 CCKids Budget, and Ms. Wiles seconded. The motion passed unanimously.

8) Board Comments –

- Ms. Natalizio asked for Ms. Sanz and Ms. Vella to report on the two workshops presented during the FCC conference.
- One workshop was co-presented with Ms. Sanz and a Devereux representative and focused on trauma-informed transitions for children in the child welfare system. The presentation emphasized preparing alternative plans when the preferred placement or transition plan is not available and coordinating among stakeholders to support children during transitions.
- A second presentation by Ms. Sanz with CCKids' Ms. Katie Vella focused on the Keeping Families Connected process, an initiative established in Circuit 19 in 2017 to prevent children from becoming disconnected from their families through parental lockouts.
- Ms. Sanz explained that referrals frequently originate from crisis stabilization units or juvenile justice settings when a child is ready for discharge, but the family feels unable to safely bring the child home.
- Approximately nine years of program data were presented at the conference. Ms. Sanz reported that approximately 77% of children reviewed through the process remained connected to their families and did not enter the child welfare system.
- The presentation also demonstrated the financial savings associated with preventing children from entering care and shared the program's protocol so other organizations could replicate the model.

9) Adjournment – The meeting was adjourned at 3:58.

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CEO Report
July 2026
CEO Report

This past month, we have seen a continuation and increased intensity from DCF regarding fiscal activities, CCWIS testing, and requests for various types of data/reports. Staff at all levels have had to be pulled away from normal work duties for varying periods yet are expected to meet timelines for normally scheduled activities. This is especially true for the fiscal side of the house. Adding to the stress is the lack of communication or miscommunication between DCF finance staff and local contract managers, leading to multiple emails and phone calls to verify accuracy.

Continue the Mission (recruitment and hiring of investigators and case managers) finally kicked off July 24th. The switch to release the information to the Circuit Points of Contact was not flipped on until August 12th, when CCKids received multiple letters of interest. Evan Hunsberger is managing the submissions received.

There has been no further communication from DCF regarding the Home for Every Child Initiative nor the foster parent/Guardian Ad Litem recruitment campaign, which ends August 31st.

CCWIS testing is in its final stages. Still to be tested and worked out are the bugs in finance, eligibility, placement, Independent Living, licensing, adoptions, provider management, and GAP. This involves twelve staff testing over a two-week period starting August 17th. A three-page letter was sent to the Interim Secretary, noting the concerns and challenges that need to be resolved before the CCWIS rollout on October 1st. DCF is reviewing the letter. Leadership has assured us that a go-live delay is under consideration.

On July 29th, Lauren Hahn, Cheri Sheffer, and I attended a meeting with DCF leadership in Orlando to discuss how to increase 4E claiming. CCKids does an admirable job of claiming, but we are looking at ways to improve.

August 4th, Chair Conway, Cheri Shaffer, and I met with Senator Harrell. Much discussion centered around the upcoming legislative session, with new leadership coming in, claims, the need for increased general revenue, the funding formula, and our success with the ESEP program. Senator Harrell was very much impressed with the program, indicating the possibility of introducing legislation that would allow/support (in statute) all CBCs to establish such programs. Meetings with Senator Grall and Representatives Trabulsy and Snyder are pending.

Given the pending Amendment 3, Glen Torcivia will present a list of Do's and Don'ts at our September Board meeting. Mr. Torcivia provided the same for the Martin County Children's Services Council. As Board members or as CCKids staff, we want to ensure we are following the correct protocol.

CCKids should know by August 24th the outcome of our grant application to the Martin County Children's Services Council.

The All-Hands September 18th meeting will be held at the Indian River Presbyterian Church from 9:30 to 11:30. The focus is employee appreciation. Food (breakfast), fun, games, and networking are on the agenda. Monday, Tuesday, and Wednesday of that week, there will be treat carts at HQ and Sailfish. We encourage all Board members to join us.

Departmental reports follow:

ST LUCIE COUNTY
Katie Vella, St Lucie County Director

St. Lucie Case Management:

St. Lucie County dependency case management has remained stable, with no staff leaving in the last quarter of the fiscal year. Focus on quality improvement remains the top priority given the workforce has stabilized, and caseloads remain manageable. CCKids has experienced a 35% decrease in the number of children under supervision since July of 2024, from 666 to 431. St Lucie County accounts for 196 (83%) of the total reduction in the number of children under supervision.

Early Services Engagement and Preservation Program (ESEP):

The ESEP program surpassed its annual goal of 22 families served. The program has served 328 children since October 2024. ESEP served 183 children in the fiscal year 25/26.

The ESEP program has changed the landscape of case distribution across Circuit 19, reducing St. Lucie County's percent of total children under supervision from 58% to 45%.

The ESEP Program Director left the agency on July 2nd. Tad Serran is now the new ESEP Director as of 8/10/2026. Mr. Serran brings a wealth of experience and expertise to this role, including 10 years of dedicated service in the U.S. Military. His professional background also includes extensive experience with the Department of Children and Families as a CPIS/SCPI/CPI, the Department of Juvenile Justice as a Juvenile Probation Officer, and Pretrial Services as a Pretrial Officer. In addition to his professional experience, Mr. Serran holds a Master's degree in Criminal Justice with a concentration in Organizational Leadership.

During the Month of July, Director Vella attended the following:

- CCKids – Scenario-Based Testing – CCWIS
- CCWIS Change Management Meeting

- CCWIS Statewide Meeting
- FCC Case Management Subcommittee
- FCC Residential Subcommittee
- C19 Surviving Sibling Staffing
- Presenter at the FCC Conference

MARTIN COUNTY

Denise Natalizio, MS, Martin County Director

Martin County Case Management
-CHS has one new dependency case manager in pre-service training. Caseloads remain manageable with roughly 60 children.
Level I Licensing (Relatives and Non-Relatives)
-We've had a brief decline to 38%, which we expect to increase shortly. We're actively working with 98 families.

Level II-V Licensing (traditional/therapeutic/medical)
-We ended the 25/26 fiscal year with a net loss of (6) homes and (15) beds.
-For the 26/27 fiscal year, we have a net gain of 1 home and a net loss of (8) beds.
-We received 3 inquiries this month for the statewide Florida Foster Information Center (FFIC).
-Child Placing Agencies (CPAs) currently have approximately 19 homes in progress toward licensure.

Kinship Navigator Program
-In July, we extended our services to 19 additional kinship caregiver families.
-Our 25/26 fiscal year total of families served was 139.

In July, Director Natalizio continued her roles on the CCKids Succession Planning, the CCKids Policy Revisions and the CCWIS Change Management Teams.

INDIAN RIVER & OKEECHOBEE COUNTY

Caryn Toole, Okeechobee, and Indian River Director

Road to Success Program:

EFC = 19 (+23 EFC Out of County Services)
Aftercare/PESS =25
Under 18 minors served =66

RTS staff continue to work with our clients from 13-23 on all aspects of available programming. We have a few young adults starting college this semester, and staff have been enjoying prepping them with school supplies and other essentials.

Okeechobee:

This month, County Director Caryn Toole participated in the Okeechobee Children's Services monthly meeting. Ms. Toole attended the Health and Human Services meeting and the Department of Juvenile Justice Council meeting. Caryn attended the Okeechobee Sexual Assault Recovery Team monthly meeting.

Indian River:

County Director Caryn Toole is a member of the United Way of Indian River County Board of Directors; she attended her monthly board meeting. Caryn is also chairman of the Samaritan Center (a transitional living program for Homeless Families) Advisory Board and attended their monthly board meeting. Caryn participated in the Healthy Start of Indian River County Community Action team studying Infant Mortality and participated in both bi-monthly meetings. This month Caryn also participated in the IRC Children’s Services Council Grant subcommittee monthly meeting, the IRC Executive Roundtable meeting, and the IRC School and Health Advisory team meeting. Caryn also attended a School District of Indian River County Community Impact meeting.

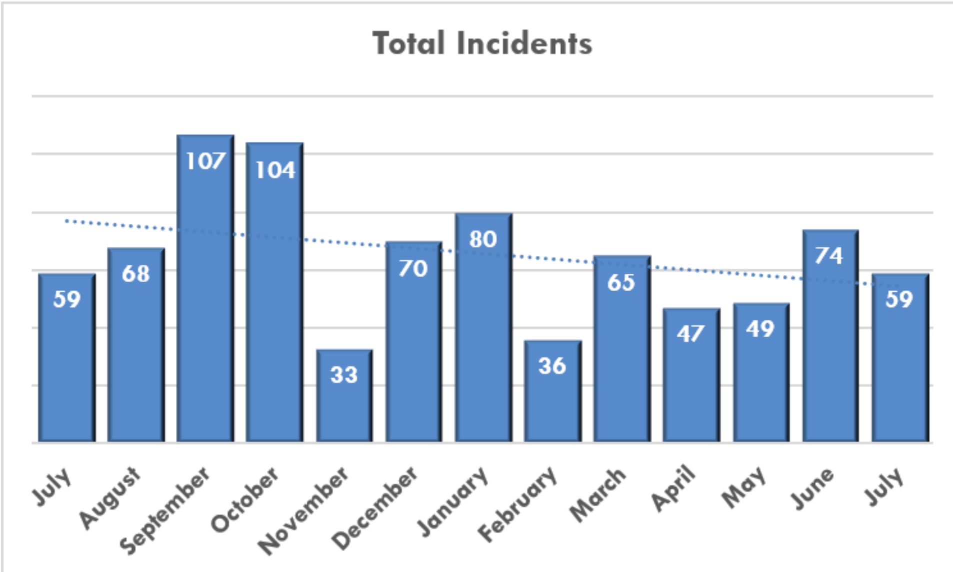
QUALITY MANAGEMENT

Rusty Kline, Director of Quality Management

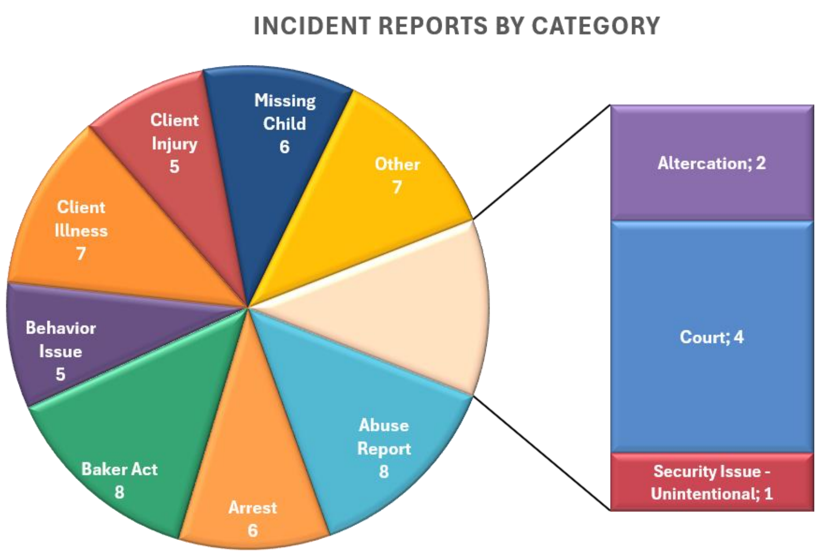
Quality Management/Risk Management:

The data below represents incident reports received in July 2026 and will be presented to CCKids Senior Management, County Directors, Program Directors, and Case Manager Supervisors.

59 incidents were reported during the month of July 2026. Of the 59 incidents, 3 were listed as a secondary category in conjunction with another incident. These reports listed 41 individual children, 3 parents, and one employee as active participants. Three of the 41 children are placed in Circuit 19 by another CBC agency and are receiving only courtesy supervision services from CCKids; one of the 41 children is a community child residing in a licensed placement. Of the 41 children involved, 10 were named as participants in more than one incident report and/or incident type.



The total number of incidents decreased from June to July and is slightly below the average (66) for the last 12 months.



TRAINING AND DEVELOPMENT
Nicky Smith, Director of Training and Development

The training team continues to provide individual mentoring and coaching support to recent graduates working to attain their case manager certification. The training team continues to prepare for the upcoming roll-out of the new Florida Academy training curriculum. On August 7, 2026, CCKids submitted the CCWIS training plan. Training for case management started August 24 and will run through the end of September. Additional specialist training (Licensing, IL, Adoptions, Eligibility & Finance, Guardianship Assistance Program, Prevention Services & Placement Services) will be provided throughout September in anticipation of the CCWIS rollout on October 1, 2026.

I continue to participate in the monthly meeting with representatives from DCF, and the Florida Certification Board to discuss collaboration and share information about training issues across the state. I continue to participate in the monthly collaborative forum and bi-annual training managers meeting as we plan for the rollout of the new Academy and CCWIS. I continue to serve on the Florida Certification Board Advisory Council and the ethics subcommittee; we meet monthly to review ethics complaints from across the state. I continue to facilitate the monthly FCC Training Sub-committee and participate in the monthly FCC Systems Operations meeting. The FCC Conference Planning Committee resumed meetings on August 20, 2026, to begin planning for the 2027 conference.

The CCKids Compliance Committee met on July 27, 2026. There have been no incidents of FWA or Positive sanction screening results to report

COMMUNITY RELATIONS
Dana Anderwald, Director of Community Relations

As the new school year began, Community Relations focused on ensuring the youth in care started the year with the supplies they need to be successful. Thanks to the incredible generosity of our community, this year's Back-to-School Drive was a tremendous success.

In total, 270 backpacks filled with school supplies were distributed to youth in care in Circuit 19. Significant support came from United Way of St. Lucie and Okeechobee, Rack'd Roofing (thank you, Melanie!), American Legion, and Gerelco Electric, along with many other donors who stepped up to help. It was inspiring to see our community come together to ensure local children headed back to school feeling prepared and confident. Another highlight of the month was the overwhelming response to a need many people don't often consider: luggage for children in foster care so they don't have to carry their belongings in trash bags. After learning about the need, Grace Baptist Church reached out to CCKids and organized a luggage drive. On August 8, the church hosted a community drop-off event, and the response exceeded all expectations. By the end of the day, 112 brand-new carry-on-sized suitcases and duffel bags were loaded into our U-Haul! These will help provide children with dignity during foster placement moves.

Community outreach continues to open doors to meaningful new partnerships. This month, Community Relations began promoting Tresses of Texture, an initiative created by our Independent Living team to ensure youth in care have access to hair care products designed for textured hair. As we shared the initiative with community partners, a new connection with the pastor's wife from Grace Baptist Church quickly turned into an exciting opportunity. Her youth development chapter of Jack & Jill has expressed interest in working with CCKids to support the initiative. It's a great example of how community outreach creates opportunities for partnerships that directly benefit the children and families we serve.
I also want to recognize Frank Avilla, who continues to do an outstanding job in his new role as Community Resource Coordinator. Frank has been actively connecting CCKids with community partners, attending networking opportunities, and identifying new ways to increase awareness of our mission and resources throughout the region.

Looking ahead, Community Relations will be representing CCKids at several upcoming community events, including the Martin County Interagency Coalition Agency Resource Fair on Wednesday, September 9, at 8:30 a.m. at the Kane Center in Stuart, and the Council of Social Agencies (COSA) Showcase of Services on Wednesday, September 16, at 9:00 a.m. at the Fenn Center in Fort Pierce. These events provide valuable opportunities to strengthen partnerships, connect with service providers, and share information about the programs and resources available to children and families throughout our community. We would love for board members to stop by and say hello.

FINANCE

Lauren Hahn, CFO

August financial performance is as expected. Revenues are slightly below our original budget, as we subsequently received a new Schedule of Funds (SOF) reflecting a $162,907 increase due to cost-of-living adjustments to foster family and adoption subsidies. The increase will be paid to us evenly over the next 10 advances.

Payroll and residential group care are the two major costs above budget, as expected. We built in a lapse for payroll and expect the need for human resources to increase as the workload in general and for CCWIS puts a greater demand on our workforce. And residential group care is… well, residential group care.

Our cash balance is high because we received the risk pool and back-of-the-bill awards, as well as the July and August advances from DCF. Normally, the September and subsequent advances are paid only after submission of all monthly documents as required by our contract. We are grateful that, this year, DCF made an exception and is not withholding the September payment, given all the changes and initiatives that have impacted our finance department. Our year-end will be finalized as of writing this report, and the only remaining item is the year-end closeout letter from DCF.

As with many other departments, finance and eligibility staff have been busy testing the CCWIS, and IT has been keeping up with back-end. Although many hours have been logged, testing has not proven successful, and staff do not believe the system is ready for go-live.

KPMG funding model 3.0 has commenced. I am participating in a small workgroup (4 CBC representatives) to collaborate directly with DCF. The focus is on solidifying the fixed costs, refining the per-child-per-month methodology and costs (specifically residential group care), developing a prevention methodology, and addressing performance and innovation.

CFSR Desk Review Data
2026-2027
Qualitative Metrics

	CFSR items	Quarter 1 July 1, 2026 - September 30, 2026	Fiscal Year July 1, 2026 - June 30, 2027	Fiscal Year July 1, 2025 - June 30, 2026
	Number of Cases	8 1: In Home 7: Out of Home	8 1: In Home 7: Out of Home	60 13: In Home 47: Foster Care
Safety	Item 1: Timeliness of Initiating Investigations of Reports of Child Maltreatment Purpose of Assessment	100.00%	100.00%	90.91%
	Item 2: Services to prevent removal	50.00%	50.00%	75.86%
	Item 3: Risk and Safety Assessment and Management	62.50%	62.50%	66.67%
Permanency	Item 4: Stability of Foster Care Placement	85.71%	85.71%	91.49%
	Item 5: Permanency Goal for the Child	100.00%	100.00%	91.49%
	Item 6: Achieving Reunification, Guardianship, Adoption, or Other Planned Permanent Living Arrangement	71.43%	71.43%	61.70%
	Item 7: Placement with Siblings	50.00%	50.00%	84.21%
	Item 8: Visiting with Parents and Siblings in Foster Care	25.00%	25.00%	46.43%
	Item 9: Preserving Connections	85.71%	85.71%	40.43%
	Item 10: Relative Placement	71.43%	71.43%	67.39%
	Item 11: Relationship of Child in Care with Parents	50.00%	50.00%	27.27%
Well-Being	Item 12: Needs and Services of Child, Parents, and Foster Parents	37.50%	37.50%	33.33%
	Item 12A: Needs Assessment and Services to Children	87.50%	87.50%	70.00%
	Item 12B: Needs Assessment and Services to Parents	20.00%	20.00%	17.07%
	Item 12C: Needs Assessment and Services to Foster Parents	85.71%	85.71%	77.78%
	Item 13: Child and Family Involvement in Case Planning	33.33%	33.33%	41.07%
	Item 14: Caseworker Visits with the Child	75.00%	75.00%	55.00%
	Item 15: Caseworker Visits with Parents	0.00%	0.00%	14.63%
	Item 16: Educational Needs of the Child	100.00%	100.00%	67.57%
	Item 17: Physical Health of the Child	57.14%	57.14%	63.27%
	Item 18: Mental/Behavioral Health of the Child	60.00%	60.00%	39.39%
	Is an Immediate Child Safety Action Required?	0.00%	0.00%	0.00%

Communities Connected for Kids

AT-A-GLANCE

	Scorecard/Contract Performance Measures	June	July	Target	% Change
SAFETY	Children Not Abused in OOHC	0.00	0.00	9.07	0.00
	No Abuse during In-Home Services	100.00%	100.00%	98.00%	0.00%
	Children with No Recurrence of Verified Abuse within 12 Months	97.14%	97.44%	90.30%	0.29%
WELL-BEING	Kids Seen Every 30 Days	99.78%	99.72%	99.50%	-0.05%
PERMANENCY	Placement Moves per 1000 Days in OOHC	4.94	4.95	4.50	0.01
	Kids Exiting OOHC to a Permanent Home w/In 12 Months of Removal	33.33%	88.24%	35.20%	54.90%
	Kids in OOHC 12-23 Months who Exit to a Permanent Home	71.95%	66.22%	44.00%	-5.74%
	Kids Who do Not Re-enter OOHC within 12 Months of Exit*	95.56%	97.59%	94.40%	2.03%
	Percentage of Children in OOHC Placed with Relative/Non-Relatives	46.67%	46.33%	60.00%	-0.34%
	Sibling Groups Placed Together in OOHC	62.50%	61.90%	65.00%	-0.60%
	Number of Finalized Adoptions (YTD)	103	7	63	

Communities Connected for Kids, Inc.
Financial Dashboard
as of June 30, 2026
(unaudited and for internal purposes only)

Cash in Bank	$	2,462,886		
Total Assets	$	7,628,672		
Total Liabilities	$	5,202,414		
Total Net Assets	$	2,426,258		
Current Assets (a)	$	6,106,236		
Current Liabilities (b)	$	3,593,437	1.70	Current Ratio [a/b]

	Current Month	Year-to-Date
Total Revenues	$ 6,672,245	$ 43,543,552
Total Expenses	$ 3,863,699	$ 42,983,342
Net Surplus (Deficit)	$ 2,808,546	$ 560,210

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	4,991,131		**4,991,131**				**4,991,131**
DCF IL	-	104,982	**104,982**				**104,982**
DCF Other	32,711		**32,711**				**32,711**
ESEP	-		**-**	41,667			**41,667**
DCF Total	5,023,841	104,982	**5,128,823**	41,667	-	-	**5,170,490**
Sunshine State Health Plan	-		**-**		23,352		**23,352**
Other	-		**-**			381,236	**381,236**
Total Revenue	5,023,841	104,982	**5,128,823**	41,667	23,352	381,236	**5,575,077**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	628,974	50,432	**679,406**		6,652		**686,059**
Overtime	12,755	2,882	**15,637**				**15,637**
Total Salaries & Wages	641,729	53,314	**695,043**	-	6,652	-	**701,695**
Employee Benefits	196,980	14,268	**211,248**		1,696		**212,944**
Occupancy							
Rent	77,031	1,796	**78,828**		227		**79,055**
Utilities	5,192	64	**5,256**		5		**5,261**
Phone	11,763	881	**12,644**		68		**12,712**
Equipment rental	4,327	209	**4,536**		54		**4,589**
Repairs and maintenance	10,984	376	**11,360**		1		**11,361**
Total Occupancy	109,297	3,327	**112,624**	-	355	-	**112,979**
Insurance	29,373	1,531	**30,904**		179		**31,084**
Office/Travel/Other							
Office expense	6,533	118	**6,652**		-	67	**6,719**
Travel	19,386	2,833	**22,219**		-		**22,219**
Legal	8,359		**8,359**		-		**8,359**
Audit	20,000		**20,000**		-		**20,000**
PR, Conferences, Trainings	3,809		**3,809**		-		**3,809**
Total Office/Travel/Other	58,087	2,951	**61,039**	-	-	67	**61,106**
Administrative/IT	56,040	17	**56,056**		1		**56,057**
Total Lead Agency Costs	1,091,506	75,409	**1,166,915**	-	8,883	67	**1,175,865**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	365,148		**365,148**				**365,148**
Adoption services	114,260		**114,260**				**114,260**
Total CM/Adoption	479,408	-	**479,408**	-	-	-	**479,408**
Prevention and intervention	50,975		**50,975**	-			**50,975**
Diversion services	50,000		**50,000**				**50,000**
Foster care recruitment	161,396		**161,396**	-			**161,396**
Total Contracted Services	741,778	-	**741,778**	-	-	-	**741,778**
Out of Home Care							
Foster home	88,050		**88,050**				**88,050**
Residential group care	314,346		**314,346**			298,445	**612,791**
Clothing	200		**200**				**200**
Total Out of home care	402,597	-	**402,597**	-	-	298,445	**701,042**
Independent Living							
Room and board	-	10,339	**10,339**				**10,339**
PESS and Aftercare Services	-	23,193	**23,193**				**23,193**
Total Independent Living	-	33,532	**33,532**	-	-	-	**33,532**
Client support services							
Children's mental health wraparound services	2,884		**2,884**				**2,884**
Lab services	28,391	89	**28,480**				**28,480**
Other services	92,618	2,400	**95,018**		450	650	**96,117**
Total Client support services	123,893	2,489	**126,383**	-	450	650	**127,482**
Total Operating Expenses	2,359,774	111,430	**2,471,205**	-	9,333	299,162	**2,779,700**
Other Expenses	3,409		**3,409**				**3,409**
Total Expenses	**2,363,183**	**111,430**	**2,474,613**	**-**	**9,333**	**299,162**	**2,783,108**
Operating surplus (decifit)	**2,660,658**	**(6,449)**	**2,654,210**	**41,667**	**14,019**	**82,074**	**2,791,969**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	879,719		**879,719**				**879,719**
Revenue - Level 1 Licensed Care	79,301		**79,301**				**79,301**
Revenue - Guardianship Assistance	98,028		**98,028**				**98,028**
Revenue - Child Care Subsidies	40,120		**40,120**				**40,120**
Total Revenue - Subsidies	1,097,168	-	**1,097,168**	-	-	-	**1,097,168**
Expense - Adoption	916,147		**916,147**				**916,147**
Expense - Level 1 Licensed Care	39,830		**39,830**				**39,830**
Expense - Guardianship Assistance	94,907		**94,907**				**94,907**
Expense - Child Care Subsidies	29,707		**29,707**				**29,707**
Total Expense - Subsidies	1,080,591	-	**1,080,591**	-	-	-	**1,080,591**
Net Subsidies	16,577	-	16,577	-	-	-	**16,577**
Gross Revenue	**6,121,009**	**104,982**	**6,225,991**	**41,667**	**23,352**	**381,236**	**6,672,245**
Expenses (incl MAS)	**3,443,774**	**111,430**	**3,555,204**	**0**	**9,333**	**299,162**	**3,863,699**
Net surplus (decifit)	**2,677,236**	**(6,449)**	**2,670,787**	**41,667**	**14,019**	**82,074**	**2,808,546**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	**(D) DCF Child Welfare - Independent Living (ZJ002)**	**(E) Total DCF Child Welfare (ZJ002)**	**(F) DCF ESEP (ZJ001)**	**(G) Sunshine**	**(H) Other**	**(I) TOTAL All Programs**
Revenue:							
DCF Core Services	27,512,275		**27,512,275**				**27,512,275**
DCF IL	-	1,259,779	**1,259,779**				**1,259,779**
DCF Other	392,530		**392,530**				**392,530**
ESEP	-		**-**	500,000			**500,000**
DCF Total	27,904,805	1,259,779	**29,164,584**	500,000	-	-	**29,664,584**
Sunshine State Health Plan	-		**-**		311,348		**311,348**
Other	-		**-**			401,606	**401,606**
Total Revenue	27,904,805	1,259,779	**29,164,584**	500,000	311,348	401,606	**30,377,538**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	7,109,410	502,380	**7,611,789**	348,324	77,825	-	**8,037,938**
Overtime	119,254	22,398	**141,652**	2,798		-	**144,450**
Total Salaries & Wages	7,228,663	524,777	**7,753,441**	351,122	77,825	-	**8,182,388**
Employee Benefits	2,061,620	153,422	**2,215,042**	103,171	21,011	400	**2,339,624**
Occupancy							
Rent	896,916	21,439	**918,355**	25,258	2,736		**946,349**
Utilities	40,468	819	**41,287**	1,022	74	804	**43,187**
Phone	138,608	9,819	**148,427**	4,672	866		**153,965**
Equipment rental	53,309	2,719	**56,028**	111	353		**56,492**
Repairs and maintenance	90,604	4,626	**95,230**	435	629		**96,294**
Total Occupancy	1,219,905	39,422	**1,259,327**	31,497	4,659	804	**1,296,287**
Insurance	220,164	12,058	**232,222**	9,807	2,747		**244,776**
Office/Travel/Other							
Office expense	87,547	470	**88,017**	281	30		**88,328**
Travel	149,707	14,900	**164,607**	2,755		11	**167,373**
Legal	45,789		**45,789**				**45,789**
Audit	69,200		**69,200**				**69,200**
PR, Conferences, Trainings	26,234	3,165	**29,400**	23		2,412	**31,835**
Total Office/Travel/Other	378,477	18,535	**397,013**	3,059	30	2,423	**402,525**
Administrative/IT	731,022	96	**731,118**	137	13		**731,268**
Total Lead Agency Costs	11,839,852	748,310	**12,588,162**	498,793	106,284	3,626	**13,196,866**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	3,450,686		**3,450,686**				**3,450,686**
Adoption services	976,560		**976,560**				**976,560**
Total CM/Adoption	4,427,245	-	**4,427,245**	-	-	-	**4,427,245**
Prevention and intervention	590,212		**590,212**				**590,212**
Diversion services	595,387		**595,387**				**595,387**
Foster care recruitment	2,014,484		**2,014,484**				**2,014,484**
Total Contracted Services	7,627,329	-	**7,627,329**	-	-	-	**7,627,329**
Out of Home Care							
Foster home	1,043,846		**1,043,846**				**1,043,846**
Residential group care	6,685,954		**6,685,954**			298,445	**6,984,399**
Clothing	56,800		**56,800**				**56,800**
Total Out of home care	7,786,599	-	**7,786,599**	-	-	298,445	**8,085,044**
Independent Living							
Room and board		129,523	**129,523**				**129,523**
PESS and Aftercare Services		329,987	**329,987**				**329,987**
Total Independent Living	-	459,510	**459,510**	-	-	-	**459,510**
Client support services							
Children's mental health wraparound services	209,865		**209,865**				**209,865**
Lab services	164,668	464	**165,132**	758			**165,890**
Other services	510,689	5,858	**516,547**	449	(1,343)	13,263	**528,916**
Total Client support services	885,222	6,322	**891,544**	1,207	(1,343)	13,263	**904,671**
Total Operating Expenses	28,139,002	1,214,143	**29,353,144**	500,000	104,942	315,335	**30,273,421**
Other Expenses	41,704		**41,704**				**41,704**
Total Expenses	**28,180,706**	**1,214,143**	**29,394,848**	**500,000**	**104,942**	**315,335**	**30,315,125**
Operating surplus (decifit)	**(275,901)**	**45,636**	**(230,265)**	**-**	**206,406**	**86,272**	**62,413**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	10,556,628		**10,556,628**				**10,556,628**
Revenue - Level 1 Licensed Care	951,611		**951,611**				**951,611**
Revenue - Guardianship Assistance	1,176,335		**1,176,335**				**1,176,335**
Revenue - Child Care Subsidies	481,440		**481,440**				**481,440**
Total Revenue - Subsidies	13,166,014	-	**13,166,014**	-	-	-	**13,166,014**
Expense - Adoption	10,806,255		**10,806,255**				**10,806,255**
Expense - Level 1 Licensed Care	500,611		**500,611**				**500,611**
Expense - Guardianship Assistance	1,046,370		**1,046,370**				**1,046,370**
Expense - Child Care Subsidies	314,983		**314,983**				**314,983**
Total Expense - Subsidies	12,668,218	-	**12,668,218**	-	-	-	**12,668,218**
Net Subsidies	497,796	-	497,796	-	-	-	**497,796**
Gross Revenue	**41,070,819**	**1,259,779**	**42,330,598**	**500,000**	**311,348**	**401,606**	**43,543,552**
Expenses (incl MAS)	**40,848,923**	**1,214,143**	**42,063,066**	**500,000**	**104,942**	**315,335**	**42,983,342**
Net surplus (decifit)	**221,895**	**45,636**	**267,532**	**-**	**206,406**	**86,272**	**560,210**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Revenue:								
DCF Core Services	4,991,131	2,048,541	2,942,590	27,512,275	24,582,489	2,929,786	111.9%	24,582,489
DCF IL	104,982	104,982	-	1,259,779	1,259,779	-	100.0%	1,259,779
DCF Other	32,711	32,711	-	392,530	392,529	1	100.0%	392,529
ESEP	41,667	77,083	(35,417)	500,000	925,000	(425,000)	54.1%	925,000
DCF Total	5,170,490	2,263,316	2,907,173	29,664,584	27,159,797	2,504,787	109.2%	27,159,797
Sunshine State Health Plan	23,352	24,000	(648)	311,348	288,000	23,348	108.1%	288,000
Other	381,236	1,250	379,986	401,606	15,000	386,606	2677.4%	15,000
Total Revenue	5,575,077	2,288,566	3,286,511	30,377,538	27,462,797	2,914,741	110.6%	27,462,797
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	686,059	610,973	(75,085)	8,037,938	7,331,679	(706,259)	109.6%	7,331,679
Overtime	15,637	12,500	(3,137)	144,450	150,000	5,550	96.3%	150,000
Total Salaries & Wages	701,695	623,473	(78,222)	8,182,388	7,481,679	(700,709)	109.4%	7,481,679
Employee benefits	212,944	198,004	(14,940)	2,339,624	2,376,052	36,428	98.5%	2,376,052
Occupancy								
Rent	79,055	80,304	1,249	946,349	963,651	17,303	98.2%	963,651
Utilities	5,261	3,049	(2,212)	43,187	36,590	(6,597)	118.0%	36,590
Phone	12,712	14,050	1,338	153,965	168,601	14,636	91.3%	168,601
Furniture and equipment	4,589	4,705	115	56,492	56,457	(35)	100.1%	56,457
Repairs and maintenance	11,361	9,631	(1,730)	96,294	115,570	19,276	83.3%	115,570
Total Occupancy	112,979	111,739	(1,240)	1,296,287	1,340,868	44,582	96.7%	1,340,868
Insurance	31,084	28,335	(2,749)	244,776	340,019	95,244	72.0%	340,019
Office/Travel/Other								
Office expense	6,719	10,000	3,281	88,328	120,000	31,672	73.6%	120,000
Travel	22,219	16,667	(5,553)	167,373	200,000	32,627	83.7%	200,000
Legal	8,359	2,083	(6,275)	45,789	25,000	(20,789)	183.2%	25,000
Audit	20,000	4,667	(15,333)	69,200	56,000	(13,200)	123.6%	56,000
Other (PR, Conf, Training)	3,809	6,250	2,441	31,835	75,000	43,165	42.4%	75,000
Total Office/Travel/Other	61,106	39,667	(21,439)	402,525	476,000	73,475	84.6%	476,000
Administrative / management	56,057	51,250	(4,807)	731,268	615,000	(116,268)	118.9%	615,000
Total Lead Agency Costs	1,175,865	1,052,468	(123,397)	13,196,866	12,629,618	(567,248)	104.5%	12,629,618

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Contracted Services								
Case Management/Adoption								
Case management	365,148	266,084	(99,064)	3,450,686	3,193,003	(257,683)	108.1%	3,193,003
Adoption services	114,260	68,500	(45,760)	976,560	821,994	(154,566)	118.8%	821,994
Total CM/Adoption	479,408	334,583	(144,825)	4,427,245	4,014,997	(412,248)	110.3%	4,014,997
Prevention and Intervention services	50,975	57,075	6,100	590,212	684,901	94,689	86.2%	684,901
Diversion services	50,000	50,000	-	595,387	600,000	4,613	99.2%	600,000
Foster care administration	161,396	169,574	8,178	2,014,484	2,034,890	20,406	99.0%	2,034,890
Total Contracted Services	741,778	611,232	(130,546)	7,627,329	7,334,788	(292,540)	104.0%	7,334,788
Out of Home								
Foster home	88,050	122,338	34,287	1,043,846	1,468,052	424,206	71.1%	1,468,052
Residential group care	612,791	372,642	(240,150)	6,984,399	4,471,701	(2,512,697)	156.2%	4,471,701
Clothing	200	6,250	6,050	56,800	75,000	18,200	75.7%	75,000
Total Out of Home Care	701,042	501,229	(199,812)	8,085,044	6,014,753	(2,070,291)	134.4%	6,014,753
Independent Living								
Room and board	10,339	13,750	3,411	127,400	165,000	37,600	77.2%	165,000
Services	23,193	27,083	3,890	332,110	325,000	(7,110)	102.2%	325,000
Total Independent Living	33,532	40,833	7,301	459,510	490,000	30,490	93.8%	490,000
Client support services								
Children's mental health wraparound service	2,884	21,108	18,224	209,865	253,301	43,436	82.9%	253,301
Lab services	28,480	10,722	(17,759)	165,890	128,661	(37,229)	128.9%	128,661
Other services	96,117	35,019	(61,098)	528,916	420,228	(108,688)	125.9%	420,228
Total Client support services	127,482	66,849	(60,633)	904,671	802,190	(102,481)	112.8%	802,190
Total Operating Expenses	2,779,700	2,272,612	(507,087)	30,273,420	27,271,350	(3,002,071)	111.0%	27,271,350
Other Expenses	3,409	2,500	(909)	41,704	30,000	(11,704)	139.0%	30,000
Total Expenses	2,783,108	2,275,112	(507,996)	30,315,124	27,301,350	(3,013,775)	111.0%	27,301,350
Net operating surplus (deficit)	2,791,969	13,454	3,794,507	62,413	161,447	(5,928,516)	38.7%	161,447

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jun-26			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	879,719	879,719	-	10,556,628	10,556,628	-	100.0%	**10,556,628**
Revenue - Level 1 Licensed Care	79,301	79,301	-	951,611	951,611	-	100.0%	**951,611**
Revenue - Guardianship Assistance Program	98,028	98,028	-	1,176,335	1,176,335	-	100.0%	**1,176,335**
Revenue - Child Care Subsidies	40,120	40,120	-	481,440	481,440	-	100.0%	**481,440**
Total Revenue - Subsidies	1,097,168	1,097,168	-	13,166,014	13,166,014	-	100.0%	**13,166,014**
Expense - Maintenance Adoption Subsidies	916,147	879,719	(36,428)	10,806,255	10,556,628	(249,627)	102.4%	**10,556,628**
Expense - Level 1 Licensed Care	39,830	79,301	39,471	500,611	951,611	451,000	52.6%	**951,611**
Expense - Guardianship Assistance Program	94,907	98,028	3,121	1,046,370	1,176,335	129,965	89.0%	**1,176,335**
Expense - Child Care Subsidies	29,707	40,120	10,413	314,983	481,440	166,457	65.4%	**481,440**
Total Expense - Subsidies	1,080,591	1,097,168	16,577	12,668,218	13,166,014	497,796	96.2%	**13,166,014**
Net surplus (deficit) subsidies	16,577	-	16,577	497,796	-	497,796		-
Gross Revenue	**6,672,245**	**3,385,734**	(3,286,511)	**43,543,552**	**40,628,811**	(2,914,741)	107.2%	**40,628,811**
Expenses	**3,863,699**	**3,372,280**	(491,419)	**42,983,342**	**40,467,364**	(2,515,979)	106.2%	**40,467,364**
Net surplus (deficit)	**2,808,546**	**13,454**	**2,795,092**	**560,210**	**161,447**	**398,762**	347.0%	**161,447**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Total
Revenue:													
DCF Core Services	1,984,531	1,984,531	2,061,342	2,061,343	2,061,343	2,061,343	2,061,342	2,061,343	2,061,342	2,061,342	2,061,343	4,991,131	**27,512,275**
DCF IL	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	**1,259,779**
DCF Other	32,711	32,711	32,712	32,711	32,711	32,711	32,711	32,711	32,711	32,711	32,711	32,711	**392,530**
ESEP	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	**500,000**
DCF Total	2,163,890	2,163,890	2,240,702	2,240,702	2,240,702	2,240,702	2,240,701	2,240,702	2,240,701	2,240,701	2,240,702	5,170,490	**29,664,584**
Sunshine State Health Plan	23,114	23,100	23,212	54,634	23,702	23,282	23,576	23,576	22,746	23,478	23,576	23,352	**311,348**
Other	-	-	-	250	0	5,933	6,410	1,834	5,438	506	(1)	381,236	**401,606**
Total Revenue	2,187,004	2,186,990	2,263,914	2,295,586	2,264,404	2,269,917	2,270,687	2,266,112	2,268,885	2,264,685	2,264,277	5,575,077	**30,377,538**
	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses:													
Lead Agency / System of Care Expense													
Salaries and wages													
Salaries	704,218	683,302	665,057	670,501	647,363	676,535	677,009	612,998	680,935	657,467	676,495	686,059	**8,037,938**
Overtime	2,906	11,980	8,786	17,048	14,051	7,340	8,366	15,135	14,063	12,068	17,070	15,637	**144,450**
Total Salaries & Wages	707,124	695,282	673,842	687,549	661,413	683,875	685,375	628,132	694,999	669,535	693,566	701,695	**8,182,388**
Employee benefits	202,571	200,322	200,166	202,363	189,437	235,626	175,703	181,781	161,943	187,921	188,846	212,944	**2,339,624**
Occupancy													
Rent	79,090	78,270	79,055	78,680	78,305	78,896	78,463	78,521	80,061	78,896	79,055	79,055	**946,349**
Utilities	6,498	2,493	3,713	5,009	2,866	4,748	1,820	2,361	2,504	3,160	2,754	5,261	**43,187**
Phone	5,797	12,970	16,752	13,425	9,123	13,291	17,826	9,350	16,587	13,392	12,739	12,712	**153,965**
Furniture and equipment	761	3,975	4,628	4,589	976	8,202	4,744	4,629	1,116	8,584	9,697	4,589	**56,492**
Repairs and maintenance	6,696	6,809	7,389	6,852	7,937	9,051	7,525	6,947	7,012	18,246	467	11,361	**96,294**
Total Occupancy	98,843	104,517	111,537	108,555	99,208	114,189	110,379	101,809	107,280	122,279	104,712	112,979	**1,296,287**
Insurance	26,529	15,966	15,966	21,157	15,616	35,805	16,048	16,048	16,048	18,537	15,973	31,084	**244,776**
Office/Travel/Other													
Office expense	20,280	533	3,118	2,699	5,770	40,152	2,480	1,094	1,506	2,337	1,640	6,719	**88,328**
Travel	2,642	10,958	10,963	19,988	7,408	16,672	9,819	15,112	24,180	13,489	13,923	22,219	**167,373**
Legal	-	-	-	7,460	2,323	-	6,827	-	7,965	7,529	5,327	8,359	**45,789**
Audit	-	-	-	5,300	5,240	4,000	20,000	14,660	-	-	-	20,000	**69,200**
Other (PR, Conf, Training)	3,125	847	1,788	1,677	160	212	4,448	2,075	5,076	7,829	788	3,809	**31,835**
Total Office/Travel/Other	26,048	12,338	15,869	37,124	20,901	61,036	43,574	32,941	38,727	31,184	21,677	61,106	**402,525**
Administrative / management	46,898	48,716	48,006	50,034	46,995	81,550	81,945	79,920	70,231	63,297	57,618	56,057	**731,268**
Total Lead Agency	1,108,012	1,077,141	1,065,386	1,106,782	1,033,570	1,212,082	1,113,023	1,040,631	1,089,227	1,092,754	1,082,392	1,175,865	**13,196,866**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Total
Contracted Services													
Case Management/Adoption													
Case management	285,000	285,000	252,548	327,771	250,283	250,313	309,015	289,448	244,880	295,639	295,639	365,148	**3,450,686**
Adoption services	74,190	71,190	70,829	100,452	74,771	70,082	84,235	77,179	81,175	80,098	78,098	114,260	**976,560**
Total CM/Adoption	359,190	356,190	323,377	428,223	325,054	320,395	393,250	366,627	326,056	375,738	373,737	479,408	**4,427,245**
Prevention and Intervention servic	47,040	50,691	69,916	50,691	50,692	53,087	37,172	46,185	46,185	43,790	43,790	50,975	**590,212**
Diversion services	50,000	50,000	50,000	50,000	60,500	46,571	46,063	46,063	46,444	49,746	50,000	50,000	**595,387**
Foster care administration	184,324	186,581	182,611	175,281	154,102	150,558	161,337	126,159	165,579	206,270	160,286	161,396	**2,014,484**
Total Contracted Services	640,554	643,462	625,904	704,195	590,348	570,612	637,822	585,034	584,264	675,544	627,813	741,778	**7,627,329**
Out of Home													
Foster home	78,204	79,142	81,081	89,430	83,447	87,912	99,031	87,846	86,621	94,986	88,096	88,050	**1,043,846**
Residential group care	561,169	524,325	540,043	506,911	643,076	585,930	621,396	625,524	593,752	557,928	611,553	612,791	**6,984,399**
Clothing	57,300	(1,600)	1,200	-	(300)	-	-	-	-	-	-	200	**56,800**
Total Out of Home Care	696,672	601,866	622,324	596,341	726,223	673,842	720,428	713,369	680,373	652,914	699,649	701,042	**8,085,044**
Independent Living													
Room and board	16,102	20,827	8,226	9,435	11,717	7,040	3,645	5,698	8,579	13,169	12,623	10,339	**127,400**
Services	17,617	24,080	44,720	32,210	31,377	31,323	19,753	28,353	26,217	32,473	20,793	23,193	**332,110**
Total Independent Living	33,718	44,907	52,946	41,645	43,094	38,363	23,398	34,051	34,796	45,642	33,417	33,532	**459,510**
Client support services													
Children's mental health wraparou	1,146	18,239	33,753	25,923	7,674	33,715	22,168	17,184	16,798	19,282	11,099	2,884	**209,865**
Lab services	-	11,099	17,424	13,804	17,207	11,606	12,145	11,013	9,289	18,806	15,017	28,480	**165,890**
Other services	27,612	37,804	49,594	21,136	28,460	36,352	57,643	43,294	42,728	50,148	38,028	96,117	**528,916**
Total Client support services	28,758	67,141	100,771	60,863	53,342	81,673	91,956	71,491	68,815	88,235	64,144	127,482	**904,671**
Total Operating Expenses	2,507,715	2,434,518	2,467,332	2,509,825	2,446,576	2,576,572	2,586,627	2,444,576	2,457,475	2,555,089	2,507,416	2,779,700	**30,273,420**
Other Expenses	3,406	3,576	3,601	3,426	3,394	3,280	3,829	3,646	3,424	3,360	3,353	3,409	**41,704**
Total Expenses	2,511,120	2,438,095	2,470,933	2,513,251	2,449,970	2,579,853	2,590,456	2,448,222	2,460,899	2,558,449	2,510,769	2,783,108	**30,315,124**
Net operating surplus (deficit)	(324,116)	(251,104)	(207,019)	(217,666)	(185,566)	(309,936)	(319,769)	(182,110)	(192,014)	(293,764)	(246,492)	2,791,969	**62,413**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending June 30, 2026
(unaudited and for internal use only)

	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Total
Maintenance Subsidies													
Revenue - Maintenance Adoption Su	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	**$ 10,556,628**
Revenue - Level 1 Licensed Care	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	**951,611**
Revenue - Guardianship Assistance P	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	**1,176,335**
Revenue - Child Care Subsidies	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	**481,440**
Total Revenue - Subsidies	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	**13,166,014**
Expense - Maintenance Adoption Su	874,843	892,820	908,160	893,317	889,926	901,348	911,673	888,193	900,581	917,724	911,524	916,147	**10,806,255**
Expense - Level 1 Licensed Care	32,070	27,941	32,884	38,787	39,178	49,406	51,680	48,922	50,353	45,927	43,635	39,830	**500,611**
Expense - Guardianship Assistance Pı	82,279	82,437	86,352	78,662	92,063	86,767	84,127	85,594	88,577	91,591	93,017	94,907	**1,046,370**
Expense - Child Care Subsidies	22,800	30,126	24,312	27,652	26,874	31,288	12,830	26,884	27,339	27,252	27,919	29,707	**314,983**
Total Expense - Subsidies	1,011,991	1,033,324	1,051,707	1,038,417	1,048,040	1,068,809	1,060,311	1,049,593	1,066,849	1,082,494	1,076,093	1,080,591	**12,668,218**
Net Income - Subsidies	85,177	63,843	45,461	58,751	49,128	28,359	36,857	47,575	30,319	14,674	21,075	16,577	**497,796**
Gross Revenue	**3,284,172**	**3,284,158**	**3,361,082**	**3,392,754**	**3,361,572**	**3,367,085**	**3,367,855**	**3,363,280**	**3,366,053**	**3,361,853**	**3,361,445**	**6,672,245**	**43,543,552**
Expenses (incl MAS)	**3,523,111**	**3,471,419**	**3,522,639**	**3,551,668**	**3,498,010**	**3,648,662**	**3,650,767**	**3,497,815**	**3,527,748**	**3,640,943**	**3,586,862**	**3,863,699**	**42,983,342**
Net Income (loss)	**(238,939)**	**(187,261)**	**(161,558)**	**(158,915)**	**(136,438)**	**(281,577)**	**(282,912)**	**(134,535)**	**(161,695)**	**(279,090)**	**(225,417)**	**2,808,546**	**560,210**

Communities Connected for Kids, Inc.
Financial Dashboard
as of July 31, 2026
(unaudited and for internal purposes only)

Cash in Bank	$ 8,609,426	
Total Assets	$ 10,476,089	
Total Liabilities	$ 8,305,826	
Total Net Assets	$ 2,170,263	
Current Assets (a)	$ 8,953,722	
Current Liabilities (b)	$ 6,696,850	1.34 Current Ratio [a/b]

	Current Month	Year-to-Date
Total Revenues	$ 3,245,155	$ 3,245,155
Total Expenses	$ 3,512,552	$ 3,512,552
Net Surplus (Deficit)	$ (267,397)	$ (267,397)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26			YTD			8.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY26-27
Revenue:								
DCF Contract	2,135,279	2,179,830	(44,552)	2,135,279	2,179,830	(44,552)	8.2%	26,157,963
Sunshine State Health Plan	23,264	25,833	(2,569)	23,264	25,833	(2,569)	7.5%	310,000
Other	2,500	1,250	1,250	2,500	1,250	1,250	16.7%	15,000
Total Revenue	2,161,043	2,206,914	(45,871)	2,161,043	2,206,914	(45,871)	8.2%	26,482,963
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	686,923	632,558	(54,365)	686,923	632,558	(54,365)	9.0%	7,590,702
Overtime	4,844	12,500	7,656	4,844	12,500	7,656	3.2%	150,000
Total Salaries & Wages	691,767	645,058	(46,708)	691,767	645,058	(46,708)	8.9%	7,740,702
Employee benefits	195,730	182,726	(13,004)	195,730	182,726	(13,004)	8.9%	2,192,712
Occupancy								
Rent	80,154	82,167	2,013	80,154	82,167	2,013	8.1%	986,005
Utilities	2,959	3,750	791	2,959	3,750	791	6.6%	45,000
Phone	13,786	14,583	797	13,786	14,583	797	7.9%	175,000
Furniture and equipment	4,629	6,250	1,621	4,629	6,250	1,621	6.2%	75,000
Repairs and maintenance	6,806	7,500	694	6,806	7,500	694	7.6%	90,000
Total Occupancy	108,334	114,250	5,916	108,334	114,250	5,916	7.9%	1,371,005
Insurance	15,973	15,973	0	15,973	15,973	0	8.3%	191,671
Office/Travel/Other								
Office expense	16,735	7,500	(9,235)	16,735	7,500	(9,235)	18.6%	90,000
Travel	18,092	16,667	(1,425)	18,092	16,667	(1,425)	9.0%	200,000
Legal	-	4,167	4,167	-	4,167	4,167	0.0%	50,000
Audit	-	6,000	6,000	-	6,000	6,000	0.0%	72,000
Other (PR, Conf, Training)	(3,053)	3,750	6,803	(3,053)	3,750	6,803	-6.8%	45,000
Total Office/Travel/Other	31,773	38,083	6,310	31,773	38,083	6,310	7.0%	457,000
Administrative / management	46,548	45,833	(714)	46,548	45,833	(714)	8.5%	550,000
Total Lead Agency Costs	1,090,124	1,041,924	(48,200)	1,090,124	1,041,924	(48,200)	8.7%	12,503,090

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26			YTD			8.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY26-27
Contracted Services								
Case management	290,814	288,583	(2,230)	290,814	288,583	(2,230)	8.4%	3,463,000
Adoption services	75,089	71,783	(3,305)	75,089	71,783	(3,305)	8.7%	861,400
Prevention and diversion	96,185	98,424	2,239	96,185	98,424	2,239	8.1%	1,181,082
Foster care administration	145,116	164,233	19,117	145,116	164,233	19,117	7.4%	1,970,800
Total Contracted Services	607,203	623,024	15,820	607,203	623,024	15,820	8.1%	7,476,282
Out of Home								
Foster home	76,722	85,742	9,019	76,722	85,742	9,019	7.5%	1,028,900
Residential group care	553,351	332,567	(220,784)	553,351	332,567	(220,784)	13.9%	3,990,800
Clothing	52,800	5,833	(46,967)	52,800	5,833	(46,967)	75.4%	70,000
Total Out of Home Care	682,873	424,142	(258,732)	682,873	424,142	(258,732)	13.4%	5,089,700
Independent Living								
Room and board	12,824	12,500	(324)	12,824	12,500	(324)	8.5%	150,000
Services	19,337	28,333	8,997	19,337	28,333	8,997	5.7%	340,000
Total Independent Living	32,161	40,833	8,672	32,161	40,833	8,672	6.6%	490,000
Client support services								
Children's mental health wraparound service	863	21,108	20,246	863	21,108	20,246	0.3%	253,301
Other services	23,033	49,092	26,060	23,033	49,092	26,060	3.9%	589,108
Total Client support services	23,895	70,201	46,306	23,895	70,201	46,306	2.8%	842,409
Total Operating Expenses	2,436,257	2,200,123	(236,133)	2,436,257	2,200,123	(236,133)	9.2%	26,401,481
Other Expenses	3,262	3,750	488	3,262	3,750	488	7.2%	45,000
Total Expenses	2,439,519	2,203,873	(235,645)	2,439,519	2,203,873	(235,645)	9.2%	26,446,481
Net operating surplus (deficit)	(278,476)	3,040	189,774	(278,476)	3,040	(189,774)	-763.3%	36,482

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26			YTD			8.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY26-27
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	914,035	879,719	(34,316)	914,035	879,719	(34,316)	8.7%	10,556,628
Revenue - Level 1 Licensed Care	46,176	79,301	33,125	46,176	79,301	33,125	4.9%	951,611
Revenue - Guardianship Assistance Program	96,967	98,028	1,061	96,967	98,028	1,060	8.2%	1,176,335
Revenue - Child Care Subsidies	26,934	40,120	13,186	26,934	40,120	13,186	5.6%	481,440
Total Revenue - Subsidies	1,084,113	1,097,168	13,055	1,084,113	1,097,168	13,055	8.2%	13,166,014
Expense - Maintenance Adoption Subsidies	914,482	879,719	(34,763)	914,482	879,719	(34,763)	8.7%	10,556,628
Expense - Level 1 Licensed Care	37,060	79,301	42,241	37,060	79,301	42,241	3.9%	951,611
Expense - Guardianship Assistance Program	97,613	98,028	415	97,613	98,028	415	8.3%	1,176,335
Expense - Child Care Subsidies	23,879	40,120	16,241	23,879	40,120	16,241	5.0%	481,440
Total Expense - Subsidies	1,073,033	1,097,168	24,135	1,073,033	1,097,168	24,135	8.2%	13,166,014
Net surplus (deficit) subsidies	11,079	-	11,079	11,079	-	11,079		-
Gross Revenue	**3,245,155**	**3,304,081**	58,926	**3,245,155**	**3,304,081**	58,926	8.2%	39,648,977
Expenses	**3,512,552**	**3,301,041**	(211,511)	**3,512,552**	**3,301,041**	(211,511)	8.9%	39,612,495
Net surplus (deficit)	**(267,397)**	**3,040**	**(270,437)**	**(267,397)**	**3,040**	**(270,437)**	-733.0%	36,482

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26
Revenue:	
DCF Contract	2,135,279
Sunshine State Health Plan	23,264
Other	2,500
Total Revenue	2,161,043
	-
Expenses:	
Lead Agency / System of Care Expense	
Salaries and wages	
Salaries	686,923
Overtime	4,844
Total Salaries & Wages	691,767
Employee benefits	195,730
Occupancy	
Rent	80,154
Utilities	2,959
Phone	13,786
Furniture and equipment	4,629
Repairs and maintenance	6,806
Total Occupancy	108,334
Insurance	15,973
Office/Travel/Other	
Office expense	16,735
Travel	18,092
Legal	-
Audit	-
Other (PR, Conf, Training)	(3,053)
Total Office/Travel/Other	31,773
Administrative / management	46,548
Total Lead Agency Costs	1,090,124

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26
Contracted Services	
Case management	290,814
Adoption services	75,089
Prevention and diversion	96,185
Foster care administration	145,116
Total Contracted Services	607,203
Out of Home	
Foster home	76,722
Residential group care	553,351
Clothing	52,800
Total Out of Home Care	682,873
Independent Living	
Room and board	12,824
Services	19,337
Total Independent Living	32,161
Client support services	
Children's mental health wraparound services	863
Other services	23,033
Total Client support services	23,895
Total Operating Expenses	2,436,257
Other Expenses	3,262
Total Expenses	2,439,519
Net operating surplus (deficit)	(278,476)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Year-to-Date ending July 31, 2026
(unaudited and for internal use only)

	Jul-26
Maintenance Subsidies	
Revenue - Maintenance Adoption Subsidies	914,035
Revenue - Level 1 Licensed Care	46,176
Revenue - Guardianship Assistance Program	96,967
Revenue - Child Care Subsidies	26,934
Total Revenue - Subsidies	1,084,113
Expense - Maintenance Adoption Subsidies	914,482
Expense - Level 1 Licensed Care	37,060
Expense - Guardianship Assistance Program	97,613
Expense - Child Care Subsidies	23,879
Total Expense - Subsidies	1,073,033
Net Income - Subsidies	11,079
Gross Revenue	3,245,155
Expenses (incl MAS)	3,512,552
Net Income (loss)	(267,397)