



549 NW Lake Whitney Place Suite 204• Port St. Lucie, FL 34986
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Board of Directors Annual Meeting

June 23rd, 2026

12:00 p.m.

Agenda

- | | |
|--|----------------|
| 1. Lunch | |
| 2. Call to Order | Melanie Wiles |
| 3. Board Chair Comments | Melanie Wiles |
| 4. April Minutes | Melanie Wiles |
| 5. Board Term Limits | Carol Deloach |
| 6. Board Committees | Carol Deloach |
| 7. CEO Board Report | Carol Deloach |
| 8. Quality Assurance Update | Rusty Kline |
| 9. External Affairs | Dana Anderwald |
| 10. Finance Update | Lauren Hahn |
| • Approval of April and May Financials | |
| 11. Strategic Report | Cheri Sheffer |
| 12. Public Comments | Melanie Wiles |
| 13. Adjournment | Melanie Wiles |

2026 Schedule of Meetings

Meetings are scheduled for the fourth Tuesday of the month at 3 pm. The November and December meetings usually are combined to accommodate the holiday schedule.

July 28 th	September 22 nd	November 24 ^{th***}
August 25 th	October 27 th	December 22 ^{nd***}



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Board of Directors Meeting
Communities Connected for Kids Headquarters
April 28th, 2026
3:00 pm

April 2026 Minutes

1) Call to Order – Board Chair Wiles called the meeting to order at 12: p.m.

Board members in attendance: Melanie Wiles, Mark Young, Leslie Kroeger, Vanessa Farnes, Michelle Miller, and Pat McCoy.

Board members absent: Dr. Angie Bailey, Kristy Conway, and Gloria Seidule.

Internal staff in attendance: Nicky Smith, Elisabeth Eugene, Dana Anderwald, Carol Deloach, Denise Natalizio, Holly Ives, Lesa Sims, Lauren Hahn, Rusty Kline, Sara Topmiller, Suzie Kulscar, Josie Kirchner, Caryn Toole, Evan Hunsberger, Shannon Davenport, Lesa Sims, Denise Natalizio, and Katie Vella.

Guests in attendance: Terrance Watts, Aaliyah Griffiths, and Bob McPartland

2) Board Chair Comments – Ms. Wiles presents:

- N/A

3) Approval of February and March Minutes -

Mr. Young made a motion to approve the February and March Minutes, and Ms. Kroeger seconded. The motion passed unanimously.

4) ESEP – Martin County Children’s Services Council Grant Approval– Ms. Deloach

- Ms. Deloach stated that the Martin County Children’s Services Council grant application was being finalized and was due by Friday.
- The organization is requesting a little over \$360,000 as part of a total budget of approximately \$447,000.
- The proposed staffing for the program includes one supervisor, three case managers, and one additional support position.
- The program is expected to serve approximately 46 families, 57 parents, and 102 children.
- The program would be housed at the Martin County Service Center.
- Ms. Deloach also explained that, if the program is successful in Martin County, the organization may consider approaching other children’s services councils in the future to expand to the other counties.
- Ms. Deloach thanked Katie Vella, Grace Sayre, Denise Natalizio, and Lauren Hahn, who worked on the grant application and budget.

Ms. Miller made a motion to approve the Martin County ESEP Grant, and Ms. Kroeger seconded. The motion passed unanimously.



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5) Board Bylaws – Ms. Deloach

- It was explained that the revised bylaws had been reviewed by a subcommittee of the Board, CCKids leadership staff, and the CCKids attorney.
- The Board packet included both the final proposed version and a redline version showing the changes.
- It was confirmed that the bylaws require a two-thirds vote for approval.

Ms. Miller made a motion to approve the Board Bylaws, and Ms. Kroeger seconded. The motion passed unanimously.

6) Board Term Limits – Ms. Deloach

- Ms. Deloach stated that six of the nine Board members' terms will expire in August.
- She encouraged members to consider renewing their terms.
- Ms. Kroeger stated that she was willing to continue serving but would also be willing to step down if another candidate would better serve the Board.
- Ms. Deloach responded that the goal is to add Board members rather than lose current members.
- The Board discussed the value of retaining members with knowledge, relationships, and experience within the organization.
- The Board also discussed the need to identify potential new candidates.
- Members were encouraged by Chair Wiles to bring at least one potential candidate name or suggestion to the next meeting.

7) Board Matrix – Ms. Deloach

- Ms. Deloach reviewed the Board matrix, which was included in the packet. She explained that the matrix had been reviewed by the CCKids attorney.
- The attorney recommended removing categories related to personal characteristics, such as age.
- Carol stated that the matrix should focus on competencies, skills, experience, and other areas that help strengthen the Board.
- The Board discussed the importance of having diverse skills, backgrounds, and county representation.
- The Board also discussed the idea of staggering terms so that several members do not rotate off at the same time.

8) Board Committees – Ms. Deloach

- Ms. Deloach stated that Board members should consider whether they want to remain on their current committees or move to another committee.
- The Board discussed when recommendations and voting for Board positions should take place.



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- It was suggested that voting and committee discussions occur at the May Annual Meeting.
- The Board will review leadership and chair positions.

9) CEO Report - Ms. Deloach

- Ms. Deloach provided an update on the risk pool and back-of-the-bill funding. She stated that the organization is still waiting for legislative decisions and then the Governor's review. The back-of-the-bill funding request is approximately \$3.6 million.
- Ms. Deloach explained that there is still no final word regarding whether core funding will continue at the same level as last year. She stated that continuation of similar core funding is expected because the funding formula has not yet been finalized.
- Ms. Deloach explained that the House and Senate have agreed on the maximum expenditure amount. The relevant subcommittees will now review the differences between the House and Senate proposals.
- Ms. Deloach also explained that discussions about the funding formula have restarted. The final report with recommendations is due to the Legislature by December 1.
- Ms. Deloach explained that the current federal child and family services review process (CFSR) is being replaced with a new model called "Home for Every Child." The vision is that every child has a home-like setting, rather than being in a group care setting.
- Ms. Deloach explained that there are six required measures that every participating state must use. These measures include the number of licensed, relative, and non-relative homes approved.
- They also include the number of children requiring placement, the percentage of children placed with relatives or non-relatives, the number of days children spend in congregate care, maltreatment after involvement, and placement disruptions.
- Ms. Deloach noted that there is ongoing discussion about how to define placement disruption. She explained that some disruptions may be positive, such as moving a child to a lower level of care or reunifying them with family.
- Ms. Deloach stated that the organization is working with DCF regarding additional selected measures.
- Ms. Deloach discussed training and implementation efforts that are currently underway, including CCWIS. She stated that there is a significant amount of activity planned over the summer.
- The organization is offering a 40-hour leave buyback pilot. Employees may elect to be paid for up to 40 hours of leave that they otherwise would have taken. The election must be made in writing and will be treated as a commitment. It was announced at the All Hands meeting, and staff responded with positivity.
- The goal is to support staffing needs during the summer while also providing employees with an option to receive payment for unused leave.
- Ms. Hahn added that, from a financial standpoint, the leave liability is already recognized as an expense. She explained that the buyback may create some additional cash outflow, but it is not expected to have a material impact on the organization's finances.
- Ms. Deloach discussed the "Continue the Mission" recruitment initiative. She stated that the initiative was enacted into statute last year. The initiative requires DCF to develop a recruitment campaign to attract investigators and case managers. DCF has hired a vendor to develop the campaign. Interested individuals will complete a screening form through DCF. For CCKids, the point of contact will be Mr. Hunsberger.



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- Mr. Hunsberger will thank interested individuals for their interest and direct them to the organization's normal application process.

10) QA Committee Report – Mr. Kline Reports:

- The committee approved the March meeting minutes.
- Mr. Kline reported that there were no incident reports requiring escalation to the Board.
- Mr. Kline discussed a March incident involving adults and two children. He stated that all documentation was completed and submitted to the department. Letters were also sent out of an abundance of caution.
- Mr. Kline reported that the data in the At-A-Glance information was largely unchanged from the previous month.
- Mr. Kline stated that the QPI meeting would not be held the next day because many staff members would be attending CCWIS training in West Palm Beach.
- Mr. Kline discussed ongoing CFSR reviews and noted that some areas are improving. He stated that item 9, related to preserving connections, has shown improvement. He also stated that item 11, related to relationships between children and parents, continues to present challenges. Mr. Kline explained that the issue is often related to the documentation of efforts made.
- Recent monitoring activity has been ongoing, and corrective action plans have been issued where needed.
- Mr. Kline also provided updates to the IT work plan, and Ms. Smith reported how CCKids is moving along with the compliance plan and other internal monitoring activities.

11) External Affairs/Advocacy - Ms. Anderwald presents:

- Ms. Anderwald stated that the organization had a busy month due to it being Child Abuse Prevention Month.
- The volunteer appreciation breakfast went well. She stated that she observed strong camaraderie among volunteers. Ms. Anderwald reported that several attendees later shared positive feedback about the breakfast. Board member Kristy Conway was also in attendance.
- Ms. Anderwald stated that she met with several community leaders and organizations. She met with the Superintendent of Martin County schools and noted that the school district participated in abuse awareness activities.
- Ms. Anderwald also referenced participation from Senator Harrell, Indian River Fire Rescue, and Mayor Margaret.
- Ms. Anderwald stated that she is now working on planning and budgeting for next year.
- It was mentioned that the Fort Pierce Sailfish office is moving and that she is looking for shelving and a gently used couch.
- Board members were reminded to support outreach efforts by sharing the organization's social media posts.

12) Finance Report – Ms. Hahn



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- Ms. Hahn stated that the organization is entering budget season, year-end season, and audit season.
- Through March, the organization is on track to meet what she projected for the year.
- February had a dip in payroll due to fewer payroll days. She explained that some March expenses may appear higher because of that timing.
- Residential group care expenses decreased in March. March was the first month in several months that residential group care expenses were below \$600,000.
- Ms. Hahn noted that the cost per child is decreasing slightly. She also stated that the number of children increased by approximately 10 percent at the beginning of the year.
- Ms. Hahn reported that the operating loss is approximately \$189,000, with the DCF contract loss around \$2.25 million. She stated that the organization remains on target with the projected year-end deficit.
- It was reported that the ESEP program award was fully expended in March. The award amount was \$500,000. Year-to-date expenses were approximately \$537,000.
- Ms. Hahn explained that additional allowable expenses will be picked up under the DCF contract.
- Ms. Deloach noted that these costs are important because they may become part of fixed funding when the new formula goes into effect.
- Cash balances remain stable but are being monitored closely.
- The organization is waiting for back-of-the-bill funding and risk pool funding.
- Ms. Hahn also reminded the Board that the first two months of the next fiscal year are advanced to us, which should provide a significant influx of cash to see CCKids through the end of this fiscal year and into next fiscal year.

Ms. Kroger made a motion to approve the February and March financials, and Ms. McCoy seconded. The motion passed unanimously.

- The 990 report is due 5/15, and Ms. Hahn will get it sent off.

Ms. Kroger made a motion to accept the 990, and Ms. McCoy seconded. The motion passed unanimously.

13) Board Comments –

- N/A

14) Public Comments – N/A

15) Adjournment – The meeting was adjourned at 3:58

Communities Connected for Kids Board Composition

Bylaws require 5 min to 15 max members

	1	2	3	4	5	6	7	8	9
	Pat McCoy	Melanie Wiles	Vanessa Farnes	Dr Angie Bailey	Kristy Conway	Leslie Kroger	Mark Young	Michelle Miller	Gloria Seidule
Skill/Competencies									
Financial management	X		X					X	
Analytics (data, metrics)	X								
Strategy, resource/business development	X	X	X	X			X	X	x
Nonprofit Governance		X		X	X		X		x
Marketing		X		X				X	
Technology	X			X					
Human Resources	X			X					
Legal/Regulatory						X			x
Risk Management	X		X	X		X			x
Other-									
Intellectual Capital									
Nonprofit program design/operations		X		X			X	X	x
Educator/Academic	X			X	X				
Business Development		X		X			X	X	
Leadership Development	X	X		X	X		X	X	x
Other-									
Social/Relationship Capital									
Fundraising/Grant writing		X		X					
National field/industry network		X		X					
Other geographic region-Okeechobee	X								
Other-									
Political/Reputational Capital									
Corporate sector		X						X	x
Nonprofit sector		X		X	X		X	X	
Government sector	X			X		X	X	X	x
Philanthropy		X							
Respected community leader	X	X		X	X		X	X	x
Qualities									
Availability/capacity to work		X		X	X		X	X	x

Team building/bridger	X	X		X	X		X	X	x
Mission passion/capacity to share the mission	X	X	X	X	X		X	X	x
Financial contributor		X	X	X				X	x
Visionary/big picture thinker	X	X			X	X	X	X	x
Public speaker	X	X		X	X	X	X	X	x

Committee Membership (*chair)

Executive Committee		X	X		X		X		
Quality Assurance Committee	X	X				X	X		x
Audit Committee									
External Affairs and Advocacy Committee		X		X	X		X	X	x
Finance Committee		X							
Board Nominating Committee (officers)				X	X				

Year Joined	2017	2018	2018	2018	2019	2020	2022	2022	2024
Term Expires	8/26	8/26	8/26	8/26	8/26	8/26	8/27	8/27	11/27

CCK BOARD COMMITTEE CONFIGURATION

2026

STAFF SUPPORT

EXECUTIVE COMMITTEE

Carol DeLoach

Elisabeth Eugene

FINANCE COMMITTEE

Lauren Hahn

QUALITY ASSURANCE

Cheri Sheffer

Rusty Kline

BOARD MEMBERS

Chair Melanie Wiles

Vice-Chair Kristy Conway

Treasurer Vanessa Farnes

At Large Mark Young

Vanessa Farnes – Chair

Melanie Wiles

Patricia McCoy

Leslie Kroeger

Mark Young – Chair

Gloria Seidule

EXTERNAL AFFAIRS/ADVOCACY

Carol DeLoach

Dana Anderwald

Melanie Wiles

Kristy Conway

Vanessa Farnes

Michelle Miller - Chair

AUDIT COMMITTEE

Lauren Hahn

Vanessa Farnes -Chair

Melanie Wiles

BOARD NOMIINATING COMMITTEE

Denise Natalizio

Kristy Conway – Chair

Dr. Angie Bailey



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CEO Report
June 2026
CEO Report

CCKids is so incredibly grateful to Vanessa Farnes and Seacoast Bank for their generous support of our Foster Parent Pool Party and our Volunteer Recognition Breakfast...\$3,000 dollars in all. Much gratitude to Vanessa and Seacoast!

June is Reunification Month. While special activities have been planned, creating Welcome Home Kits is especially rewarding. Thanks to the generosity of Michelle Heath (Go Build Love), who partnered with local students and CarePortal to create the first 20 Welcome Home baskets. This initiative was the brainchild of our own Jerra Wisecup (licensing and caregiver support specialist), with support from Jill Poole and Dana Anderwald. In addition to a specialized basket tailored to the ages of the children being reunified, a letter of support, encouragement, and praise is included.

This report is being written two weeks prior to our Board meeting. The legislature has enrolled both the General Appropriations Act (HB5001E) and the Implementing Bill (HB5003E). Both are with the Governor, who has until June 30th to make any decision. \$19.2 billion is the cap for Health Care/ Health and Human Services.

Core funding for CBCs is the same as last year. For us, that is \$24,582,489. Back of the Bill and Risk Pool add another \$2,758,875. We anticipate FY25/26 carry-forward losses (\$189,000) and a shortfall from this year's risk pool and Back of the Bill, resulting in a deficit of around \$700,000 - \$790,000 in FY26/27. The return of unspent pass-through dollars is anticipated to be around \$70,212, rather than our original projection of \$100,000. This will be repaid once the Back of the Bill funding is received. Cheri Sheffer, Lauren Hahn, and I will be working on our spending plan to present to the Board at the July meeting.

HB5301E was enrolled and sent to the Governor. This bill requires all Lead Agencies with carry-forward to return all unspent dollars to DCF by June 30th. Those dollars will be used to cover the 4E claiming shortfall, thereby reducing the amount of general revenue needed to cover it. For FY27-28, a CBC can carry forward up to 8% of its annual contract amount. Currently, it is 8% of the total 5-year contract. This bill also requires DCF to implement a standardized statewide provider contract for core child welfare services, including case management, foster home licensing, independent living, and residential group care.

On June 9th, DCF issued a new policy regarding the direct services exemption policy. It includes over ten new requirements. Among others: early identification and notification when a CBC anticipates (no definition) approaching the 35% threshold, documentation and market outreach required to support procurement and exemption requests, and new audit requirements if 40% is exceeded, etc.

The Time Off Benefit buy-back was highly successful. 86 of 134 eligible staff took advantage of the offer, at a cost just shy of \$99,000.



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One of DCF's new initiatives involves fiscal/forensic monitoring, including the Board approval process of the spending plan; if not received from the Board Chair and approved by DCF by July 31st, a CBC will not receive its two advance payments until the process is complete. Spending plans will be reviewed by DCF monthly, quarterly, and annually.

As part of the new forensic/fiscal focus, DCF has posted a Request for Quotes (RFQ) to award contract(s) to a firm(s) to conduct in-depth fiscal and operational audits of all lead agencies. DCF will start with those that were not part of the original forensic audit cycle. The RFQ includes a nine-page task list. It will require an in-depth review of Board functions, fiscal accountability, program operations, and community/stakeholder support. The reviews would occur over a three-year period beginning Jul 1, 2026. The RFQ outlines a 9-page task list that the awardee must cover in reviewing the lead agency.

On June 18th, DCF will kick off the funding formula discussion, as the final report is due to the Governor and the legislature on December 1, 2026. A small workgroup will be formed to represent the CBCs and providers.

Other new DCF initiatives continue, and there are several updates to report: 1) Continue the Mission (recruitment of Investigators and case managers with Accenture kicks off June 30th; Evan Hunsberger is our POC), 2) A Home for Every Child (replacing the CFSR; small workgroup working with DCF to establish goals). and 3) Foster Parent/GAL recruitment campaign (DCF/KMPG initiative) had the kickoff on June 10th. Promotional material looks promising. There is a questionnaire and a required mini-course (Jill Poole is our POC). As of June 15th, we have already had one referral.

CCWIS (the new computer system replacing FSFN) is still on track to start on October 1st, 2026. In preparation for this major change, we have been overwhelmed with conference calls, virtual meetings, user testing, and scenario building. Now, in July, for one entire week, seventeen of our staff will be in Palmetto,, Florida,, for an intensive week of train-the-trainer to come back and train the rest of our CCWIS users. The cost is estimated to be around \$15,000. We have asked DCF for funding to cover costs, especially for those of us already operating at a deficit.

Clarification has been received from DCF that CCKids is required to put four of our group home contracts out for bid. This year will include both Hibiscus locations, Real Life Children's Ranch and Place of Hope. Contracts is creating the Request for Proposal, which will serve as the vehicle for soliciting responses. An evaluation team has been created. The contract decisions must be finalized by September.

DCF is reinstating the bi-weekly DCF/CBC call to include the CEO, COO, and CFO to streamline information sharing on the funding formula and any budgetary issues. The first call was June 3rd with an October end date.

Recently, CCKids has been served with notice of pending suits involving two children who were not served by CCKids in any manner. Devereux Florida and other CBCs are serving the children. CCKids' attorney is submitting paperwork to delink CCKids from Devereux on a state website, Sunbiz. The law firms were advised in writing of our non-involvement.



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There is potential for media coverage due to a father who is opposed to the reunification of his daughter with the child's mother. This was already granted by the Court after consensus from the Guardian Ad Litem Office, Children's Legal Services, and case management.

Another possible media concern is the Public Records Request from Sarah Campbell, a Martin County attorney. She has been promoting the idea that Memorandums of Agreement for Adoption can be signed by a foster parent once a termination of parental rights petition has been filed. We have received verbal guidance from DCF's state office that this is an incorrect interpretation of the Code. We are working with our attorney on the response and awaiting written clarification from DCF.

We successfully resolved the conflict between the new Academy Pre-Service training dates for C19, the CCWIS weeklong training in Palmetto, and the impact on hiring/class. CCKids was approved to delay the pre-service training dates. Fortunately, caseloads are low enough, and there is no critical need to hire case managers.

Departmental reports follow:

OPERATIONS

Cheri Sheffer, Chief Operating Officer

There are significant staff resources currently dedicated to the planning effort for the transition from FSFN to CCWIS, with significant impacts to operational processes anticipated. Many concerns continue to be raised regarding the system's readiness for full adoption by the October 1 go-live date. Train the Trainer is scheduled for July 13-17, with the number of training slots allocated to CCKids remaining to be determined. The local training will take place during the summer.

ST LUCIE COUNTY

Katie Vella, St Lucie County Director

St. Lucie Case Management:

St. Lucie County dependency case management has remained stable, with no staff leaving in the last quarter of the year. Focus on quality improvement remains the top priority, given that the workforce has stabilized and caseloads remain manageable.

Early Services Engagement and Preservation Program (ESEP):



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The ESEP program surpassed its annual goal of serving 57 families. The program served 6 families in March and a total of 85 for the fiscal year. The program’s success continues to rise as more families are being served, and kids remain safe in the home.

The grant submission for the ESEP expansion into Martin County was submitted on May 1, 2026, to the Children’s Services Council of Martin County.

During the Month of March, Director Vella attended the following:

- DCF visit to Sailfish for the ESEP contract
- Place of Hope Ribbon Cutting in Stuart, FL.
- DCF CCWIS End-to-End Testing in Palm Beach
- CCWIS Change Management Meeting
- CCWIS Statewide Meeting
- FCC Case Management Subcommittee
- FCC Residential Subcommittee
- C19 Surviving Sibling Staffing
- Alliance Meeting

MARTIN COUNTY

Denise Natalizio, MS, Martin County Director

Martin County Case Management

CHS is currently hiring two dependency case managers. Caseloads remain steady with approximately 55 children.

Level I Licensing(Relatives and Non-Relatives)

May delivered another month of solid performance, with licensing rates stable at 43–46% and consistently surpassing our 40% target. Our team is currently supporting 142 families.

Level II-V Licensing(traditional/therapeutic/medical)

-For the 25/26 fiscal year, we have a net loss of 5 homes and 15 beds.

-We received 15 referrals for the statewide Florida Foster Information Center (FFIC),and 3 have been licensed.

-Child Placing Agencies (CPAs) currently have approximately 20homes in progress toward licensure.

Kinship Navigator Program

In May, we extended our services to 14 additional kinship caregiver families; our fiscal year total is 153.



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In May, Director Natalizio continued her involvement in collaborative initiatives, working closely with CCKids colleagues on the CCKids succession planning team, the policy management initiative, and the CCWIS change management team.

She remained active in community engagement through her continued service on:

- Martin County Interagency Coalition (member and board meetings)
- Martin County Community Health Improvement Plan (CHIP) committee

INDIAN RIVER & OKEECHOBEE COUNTY

Caryn Toole, Okeechobee, and Indian River Director

Road to Success Program:

- EFC = 19 (+23 EFC Out of County Services)
- Aftercare/PESS =25
- Under 18 minors served =66

RTS staff continue to work with our clients from 13-23 on all aspects of available programming.

Okeechobee:

This month, County Director Caryn Toole participated in the Okeechobee Children's Services monthly meeting. Ms. Toole attended the Health and Human Services meeting and the Department of Juvenile Justice Council meeting. Caryn attended the Okeechobee Sexual Assault Recovery Team monthly meeting.

Indian River:

County Director Caryn Toole is a member of the United Way of Indian River County Board of Directors. She attended her monthly board meeting. Caryn is also chairman of the Samaritan Center (a transitional living program for Homeless Families) Advisory Board and attended their monthly board meeting. Caryn participated in the Healthy Start of Indian River County Community Action team, studying Infant Mortality, and participated in both bi-monthly meetings. This month, Caryn also participated in the IRC Children's Services Council Grant subcommittee monthly meeting, the IRC Executive Roundtable meeting, and the IRC School and Health Advisory team meeting. Caryn also attended a School District of Indian River County Community Impact meeting.



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QUALITY MANAGEMENT

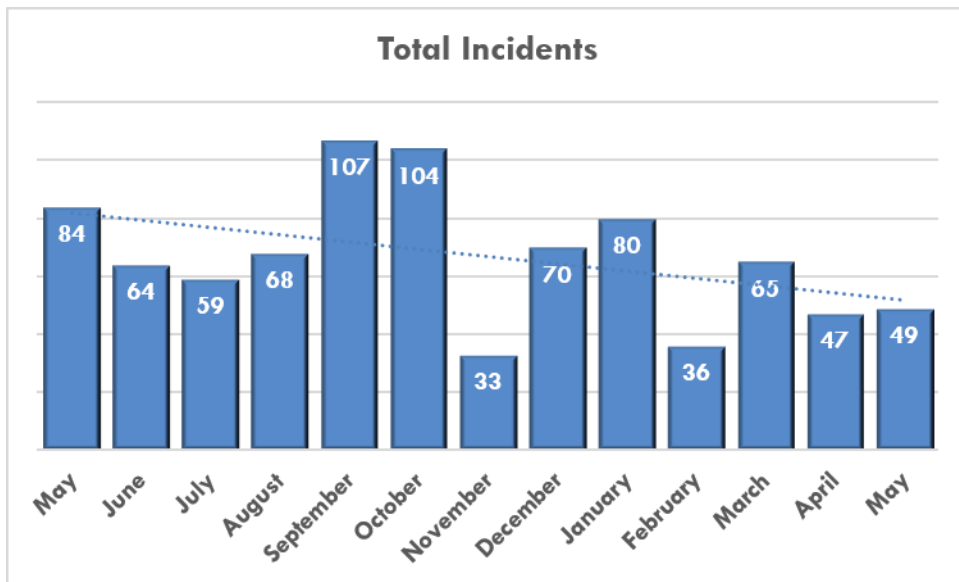
Rusty Kline, Director of Quality Management

Quality Management/Risk Management:

The data highlighted below represents incident reports received during the month of May 2026 and will be presented to CCKids Senior Management, County Directors, Program Directors, and Case Manager Supervisors.

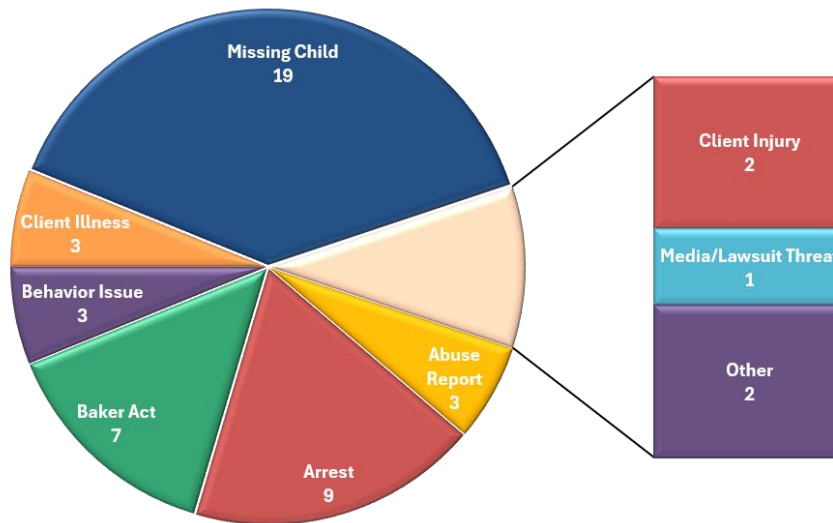
49 incidents were reported during the month of May 2026. Of the 49 incidents, none were listed as a secondary category in conjunction with another incident. These reports listed 32 individual children, one young adult client, and 4 parents as active participants. Five of the 35 children are placed in Circuit 19 by another CBC agency and are receiving only courtesy supervision services from CCKids. Of the 35 children involved, 7 were named as participants in more than one incident report and/or incident type.

The total number of incidents remained consistent from April to May and is well below the average (68) for the last 12 months.



The total number of incidents remained consistent from April to May and is well below the average (68) for the last 12 months.

INCIDENT REPORTS BY CATEGORY



TRAINING AND DEVELOPMENT

Nicky Smith, Director of Training and Development

The training team continues to provide individual mentoring and coaching support for recent graduates who are working to attain their case manager certification. The training team continues to prepare for the upcoming roll-out of the new Florida Academy training curriculum. The team completed the Train-the-trainer training in the last week of May and the first week of June. The rollout for the new Academy training curriculum has been delayed to September to accommodate the delivery of training needed to support the implementation of the new CCWIS system. One of the training specialists continues to participate as a super user and in user acceptance testing (UAT) as part of the CCWIS implementation.

I continue to participate in the monthly meeting with representatives from DCF and the Florida Certification Board to discuss collaboration and share information about training issues across the state. I continue to participate in the monthly collaborative forum and bi-annual training managers meeting as we plan for the rollout of the new Academy and CCWIS. I continue to participate in the Florida Certification Board Advisory Council and on the ethics sub-committee, which meets monthly to review ethics complaints from across the state. I continue to facilitate the monthly FCC Training Sub-committee and participate in the monthly FCC Systems Operations meeting. The FCC Conference Planning Committee meetings continue to meet monthly to plan the 2026 conference, which will take place at the Sunseeker Resort, July 19-21, 2026.



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The CCKids Compliance Committee continues to meet on a quarterly basis. The Compliance Committee has completed the annual review of policies. CCKids submitted the evidence needed for the Centene/Sunshine audit on 4/30/2026. In addition, sanction screening completion data and certificates of training completion were also submitted. CCKids Board and staff completed the 2026 Compliance and Code of Conduct Training in May. There have been no incidents of FWA or Positive sanction screening results to report.

COMMUNITY RELATIONS

Dana Anderwald, Director of Community Relations

Since the last Board meeting, I have focused heavily on completing the FY25 Annual Report. As that fiscal year concluded before my time at CCKids began, it presented some unique challenges; however, the report is now pending final approval before going to print.

I also continued to strengthen and expand community partnerships. Yulanda and I met with the St. Lucie Newcomers Club, a large and engaged group interested in supporting CCKids' initiatives, especially those serving teens and young adults in care. Additionally, Lesa and I attended One Church One Child's recent prayer breakfast, where we joined efforts to engage the faith community in raising awareness of the critical need for foster homes.

Partnership stewardship was also a priority this month. Carol and I met with the PGA Knitwits, a longtime partner that has supported CCKids through its annual baby-items drive for several years. While the group had recently experienced internal challenges, our meeting provided a productive opportunity to reconnect, and we are moving forward with a renewed sense of partnership.

FINANCE

Lauren Hahn, CFO

April and May financial results are presented here, and we are operating as expected. Our year-to-date operating loss through May is just over \$2.9 million and is expected to reach \$3.2 to \$3.3 million by the end of June.

Although the budget process at the state government level has not yet been finalized, we are expecting \$268,448 from the risk pool and \$2,490,427 from back of the bill, for a total of \$2,758,875, which will be forthcoming in two separate contract amendments.

Internally, we are continuing to prepare the budget for fiscal year 2026-2027. Unfortunately, without any additional funding for CCKids in the coming fiscal year, putting together a budget-neutral product will be a



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challenge. Be on the lookout for our presentation; the result will require board approval before we can receive any money after the initial 2-month advance.























Round 3 of the KPMG funding model has officially begun. We are having a kickoff meeting on Thursday, June 18. Two main goals are to refine the existing fixed and variable cost tiers and to further develop the prevention tier.






AT-A-GLANCE

Scorecard/Contract Performance Measures		April	May	Target	% Change
SAFETY	Children Not Abused in OOHC	8.97	0.00	9.07	▶ -8.97
	No Abuse during In-Home Services	97.20%	99.30%	98.00%	▶ 2.09%
	Children with No Recurrence of Verified Abuse within 12 Months	97.87%	93.88%	90.30%	▶ -3.99%
WELL-BEING					
WELL-BEING	Kids Seen Every 30 Days	100.00%	100.00%	99.50%	0.00%
PERMANENCY					
PERMANENCY	Placement Moves per 1000 Days in OOHC	4.72	4.61	4.50	▶ -0.10
	Kids Exiting OOHC to a Permanent Home w/In 12 Months of Removal	13.64%	52.94%	35.20%	▶ 39.30%
	Kids in OOHC 12-23 Months who Exit to a Permanent Home	65.31%	70.65%	44.00%	▶ 5.35%
	Kids Who do Not Re-enter OOHC within 12 Months of Exit*	95.96%	95.65%	94.40%	▶ -0.31%
	Percentage of Children in OOHC Placed with Relative/Non-Relatives	45.28%	47.23%	60.00%	▶ 1.95%
	Sibling Groups Placed Together in OOHC	55.13%	57.69%	65.00%	▶ 2.56%
	Number of Finalized Adoptions (YTD)	81	93	84	▶ 12

**CFSR Desk Review Data
2025-2026
Qualitative Metrics**

	CFSR items	Quarter 1 July 1, 2025 - September 30, 2025	Quarter 2 October 1, 2025 - December 31, 2025	Quarter 3 January 1, 2026 - March 31, 2026	Quarter 4 April 1, 2026 - June 30, 2026	Fiscal Year July 1, 2025 - June 30, 2026
	Number of Cases	18 3: In Home 15: Foster Care	10 2: In Home 8: Foster Care	12 4: In Home 8: Out of Home	16 3: In Home 13: Out of Home	56 12: In Home 44: Foster Care
Safety	Item 1: Timeliness of Initiating Investigations of Reports of Child Maltreatment Purpose of Assessment	83.33%	100.00%	100.00%	100.00%	90.48% 
	Item 2: Services to prevent removal	78.57%	50.00%	0.00%	80.00%	75.00% 
	Item 3: Risk and Safety Assessment and Management	66.67%	70.00%	66.67%	66.67%	67.86% 
Permanency	Item 4: Stability of Foster Care Placement	86.67%	100.00%	100.00%	84.62%	90.91% 
	Item 5: Permanency Goal for the Child	100.00%	75.00%	87.50%	92.31%	90.91% 
	Item 6: Achieving Reunification, Guardianship, Adoption, or Other Planned Permanent Living Arrangement	46.67%	50.00%	87.50%	69.23%	61.36% 
	Item 7: Placement with Siblings	57.14%	100.00%	100.00%	100.00%	84.21% 
	Item 8: Visiting with Parents and Siblings in Foster Care	35.71%	100.00%	66.67%	50.00%	48.15% 
	Item 9: Preserving Connections	20.00%	37.50%	50.00%	53.85%	38.64% 
	Item 10: Relative Placement	53.33%	57.14%	75.00%	76.92%	65.12% 
	Item 11: Relationship of Child in Care with Parents	18.18%	50.00%	0.00%	42.86%	28.57% 
Well-Being	Item 12: Needs and Services of Child, Parents, and Foster Parents	22.22%	40.00%	50.00%	26.67%	33.93% 
	Item 12A: Needs Assessment and Services to Children	88.89%	70.00%	66.67%	53.33%	71.43% 
	Item 12B: Needs Assessment and Services to Parents	7.14%	20.00%	16.67%	23.08%	17.95% 
	Item 12C: Needs Assessment and Services to Foster Parents	75.00%	60.00%	83.33%	83.33%	77.14% 
	Item 13: Child and Family Involvement in Case Planning	35.29%	25.00%	58.33%	35.71%	40.38% 
	Item 14: Caseworker Visits with the Child	38.89%	80.00%	50.00%	60.00%	55.36% 
	Item 15: Caseworker Visits with Parents	7.14%	20.00%	0.00%	23.08%	15.38% 
	Item 16: Educational Needs of the Child	44.44%	75.00%	75.00%	87.50%	69.70% 
	Item 17: Physical Health of the Child	62.50%	62.50%	55.56%	76.92%	65.22% 
	Item 18: Mental/Behavioral Health of the Child	42.86%	80.00%	40.00%	33.33%	44.83% 
	Is an Immediate Child Safety Action Required?	0.00%	0.00%	0.00%	0.00%	0.00% 

* Two (2) cases in Fiscal Year 2025-2026, Quarter three (3) have been eliminated.

Change between FY 24-25 & FY 25-26	
	Higher Percentage from FY 24-25 Reviews
	Lower Percentage from FY 24-25 Reviews
	No change from FY 24-25 Reviews

Communities Connected for Kids, Inc.
 Financial Dashboard
 as of April 30, 2026
 (unaudited and for internal purposes only)

Cash in Bank \$ 4,658,427

Total Assets \$ 6,607,848

Total Liabilities \$ 6,567,219

Total Net Assets \$ 40,629

Current Assets (a) \$ 5,085,273

Current Liabilities (b) \$ 4,958,242

1.03 Current Ratio [a/b]

	Current Month	Year-to-Date	
Total Revenues	\$ 3,361,853	\$ 33,509,362	
Total Expenses	\$ 3,640,943	\$ 35,532,781	
Net Surplus (Deficit)	<u>\$ (279,090)</u>	<u>\$ (2,023,419)</u>	

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	2,061,342		2,061,342				2,061,342
DCF IL	-	104,982	104,982				104,982
DCF Other	32,711		32,711				32,711
ESEP	-		-	41,667			41,667
DCF Total	2,094,053	104,982	2,199,035	41,667	-	-	2,240,701
Sunshine State Health Plan	-		-		23,478		23,478
Other	-		-			506	506
Total Revenue	2,094,053	104,982	2,199,035	41,667	23,478	506	2,264,685
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	608,187	42,841	651,028		6,439		657,467
Overtime	12,169	(101)	12,068				12,068
Total Salaries & Wages	620,356	42,740	663,096	-	6,439	-	669,535
Employee Benefits	173,348	12,895	186,243		1,678		187,921
Occupancy							
Rent	76,873	1,796	78,669		227		78,896
Utilities	2,808	42	2,850		6	304	3,160
Phone	12,434	888	13,322		70		13,392
Equipment rental	8,071	454	8,525		59		8,584
Repairs and maintenance	17,392	759	18,151		95		18,246
Total Occupancy	117,578	3,939	121,517	-	458	304	122,279
Insurance	17,849	913	18,762		208		18,970
Office/Travel/Other							
Office expense	2,220	44	2,265		6	67	2,337
Travel	12,948	542	13,489		-		13,489
Legal	7,529		7,529		-		7,529
Audit	-		-		-		-
PR, Conferences, Trainings	7,684	145	7,829		-		7,829
Total Office/Travel/Other	30,381	731	31,112	-	6	67	31,184
Administrative/IT	63,288	8	63,295		1		63,297
Total Lead Agency Costs	1,022,799	61,227	1,084,026	-	8,790	371	1,093,186

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	295,639		295,639				295,639
Adoption services	80,098		80,098				80,098
Total CM/Adoption	375,738	-	375,738	-	-	-	375,738
Prevention and intervention	43,790		43,790	-			43,790
Diversion services	49,746		49,746				49,746
Foster care recruitment	206,270		206,270	-			206,270
Total Contracted Services	675,544	-	675,544	-	-	-	675,544
Out of Home Care							
Foster home	94,986		94,986				94,986
Residential group care	557,928		557,928				557,928
Clothing	-		-				-
Total Out of home care	652,914	-	652,914	-	-	-	652,914
Independent Living							
Room and board	-	13,169	13,169				13,169
PESS and Aftercare Services	-	32,473	32,473				32,473
Total Independent Living	-	45,642	45,642	-	-	-	45,642
Client support services							
Children's mental health wraparound services	19,282		19,282				19,282
Lab services	18,806		18,806				18,806
Other services	49,006	209	49,215		(150)	650	49,715
Total Client support services	87,094	209	87,302	-	(150)	650	87,802
Total Operating Expenses	2,438,351	107,077	2,545,428	-	8,640	1,021	2,555,089
Other Expenses	3,360		3,360				3,360
Total Expenses	2,441,711	107,077	2,548,789	-	8,640	1,021	2,558,449
Operating surplus (deficit)	(347,658)	(2,096)	(349,754)	41,667	14,838	(515)	(293,763)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26							
	(C) DCF		(D) DCF Child	(E) Total	(F) DCF	(G)	(H)	(I) TOTAL ALL
	Child	Welfare	Welfare -	DCF Child	ESEP	Sunshine	Other	Programs
	Core Plus	Independent	Living	Welfare	(ZJ001)			
	(ZJ002)	(ZJ002)	(ZJ002)	(ZJ002)				
Maintenance Subsidies								
Revenue - Adoption	879,719			879,719				879,719
Revenue - Level 1 Licensed Care	79,301			79,301				79,301
Revenue - Guardianship Assistance	98,028			98,028				98,028
Revenue - Child Care Subsidies	40,120			40,120				40,120
Total Revenue - Subsidies	1,097,168	-	-	1,097,168	-	-	-	1,097,168
Expense - Adoption	917,724			917,724				917,724
Expense - Level 1 Licensed Care	45,927			45,927				45,927
Expense - Guardianship Assistance	91,591			91,591				91,591
Expense - Child Care Subsidies	27,252			27,252				27,252
Total Expense - Subsidies	1,082,494	-	-	1,082,494	-	-	-	1,082,494
Net Subsidies	14,674	-	-	14,674	-	-	-	14,674
Gross Revenue	3,191,221	104,982	3,296,203	41,667	23,478	506	3,361,853	
Expenses (incl MAS)	3,524,205	107,077	3,631,283	0	8,640	1,021	3,640,943	
Net surplus (deficit)	(332,985)	(2,096)	(335,080)	41,667	14,838	(515)	(279,090)	

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	20,459,801		20,459,801				20,459,801
DCF IL	-	1,049,816	1,049,816				1,049,816
DCF Other	327,109		327,109				327,109
ESEP	-		-	416,667			416,667
DCF Total	20,786,910	1,049,816	21,836,726	416,667	-	-	22,253,392
Sunshine State Health Plan	-		-		264,420		264,420
Other	-		-			19,871	19,871
Total Revenue	20,786,910	1,049,816	21,836,726	416,667	264,420	19,871	22,537,684
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	5,854,505	408,011	6,262,516	348,324	64,544	-	6,675,384
Overtime	90,310	18,635	108,944	2,798		-	111,743
Total Salaries & Wages	5,944,814	426,646	6,371,460	351,122	64,544	-	6,787,127
Employee Benefits	1,690,561	126,196	1,816,757	103,171	17,505	400	1,937,833
Occupancy							
Rent	742,854	17,846	760,699	25,258	2,282		788,239
Utilities	32,571	714	33,285	1,022	61	804	35,171
Phone	115,047	8,070	123,117	4,671	727		128,514
Equipment rental	39,738	2,084	41,822	111	273		42,205
Repairs and maintenance	79,254	4,243	83,497	435	534		84,466
Total Occupancy	1,009,462	32,957	1,042,420	31,496	3,876	804	1,078,596
Insurance	178,117	9,740	187,857	9,807	2,219		199,883
Office/Travel/Other							
Office expense	79,331	333	79,665	282	23		79,969
Travel	119,231	9,234	128,465	2,755	-	11	131,231
Legal	32,104		32,104				32,104
Audit	49,200		49,200				49,200
PR, Conferences, Trainings	21,637	3,165	24,802	23		2,412	27,238
Total Office/Travel/Other	301,503	12,733	314,236	3,060	23	2,423	319,742
Administrative/IT	617,375	70	617,445	137	10		617,592
Total Lead Agency Costs	9,741,832	608,342	10,350,175	498,793	88,177	3,626	10,940,772

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	2,789,898		2,789,898				2,789,898
Adoption services	784,202		784,202				784,202
Total CM/Adoption	3,574,100	-	3,574,100	-	-	-	3,574,100
Prevention and intervention	495,448		495,448				495,448
Diversion services	495,387		495,387				495,387
Foster care recruitment	1,692,802		1,692,802				1,692,802
Total Contracted Services	6,257,738	-	6,257,738	-	-	-	6,257,738
Out of Home Care							
Foster home	867,699		867,699				867,699
Residential group care	5,760,054		5,760,054				5,760,054
Clothing	56,600		56,600				56,600
Total Out of home care	6,684,353	-	6,684,353	-	-	-	6,684,353
Independent Living							
Room and board		106,561	106,561				106,561
PESS and Aftercare Services		285,723	285,723				285,723
Total Independent Living	-	392,284	392,284	-	-	-	392,284
Client support services							
Children's mental health wraparound services	195,881		195,881				195,881
Lab services	121,304	331	121,635	758			122,393
Other services	377,903	3,413	381,316	449	(2,143)	13,263	392,885
Total Client support services	695,088	3,744	698,832	1,207	(2,143)	13,263	711,159
Total Operating Expenses	23,379,011	1,004,371	24,383,381	500,000	86,034	16,890	24,986,305
Other Expenses	34,942		34,942				34,942
Total Expenses	23,413,953	1,004,371	24,418,324	500,000	86,034	16,890	25,021,248
Operating surplus (deficit)	(2,627,043)	45,445	(2,581,598)	(83,333)	178,386	2,982	(2,483,564)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	8,797,190		8,797,190				8,797,190
Revenue - Level 1 Licensed Care	793,009		793,009				793,009
Revenue - Guardianship Assistance	980,279		980,279				980,279
Revenue - Child Care Subsidies	401,200		401,200				401,200
Total Revenue - Subsidies	10,971,678	-	10,971,678	-	-	-	10,971,678
Expense - Adoption	8,978,584		8,978,584				8,978,584
Expense - Level 1 Licensed Care	417,146		417,146				417,146
Expense - Guardianship Assistance	858,446		858,446				858,446
Expense - Child Care Subsidies	257,357		257,357				257,357
Total Expense - Subsidies	10,511,534	-	10,511,534	-	-	-	10,511,534
Net Subsidies	460,145	-	460,145	-	-	-	460,145
Gross Revenue	31,758,588	1,049,816	32,808,404	416,667	264,420	19,871	33,509,362
Expenses (incl MAS)	33,925,487	1,004,371	34,929,857	500,000	86,034	16,890	35,532,782
Net surplus (deficit)	(2,166,899)	45,445	(2,121,454)	(83,333)	178,386	2,982	(2,023,420)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26			YTD			83.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Revenue:								
DCF Core Services	2,061,342	2,048,541	12,802	20,459,801	20,485,408	(25,606)	83.2%	24,582,489
DCF IL	104,982	104,982	-	1,049,816	1,049,816	-	83.3%	1,259,779
DCF Other	32,711	32,711	-	327,109	327,108	1	83.3%	392,529
ESEP	41,667	77,083	(35,417)	416,667	770,833	(354,167)	45.0%	925,000
DCF Total	2,240,701	2,263,316	(22,615)	22,253,392	22,633,164	(379,772)	81.9%	27,159,797
Sunshine State Health Plan	23,478	24,000	(522)	264,420	240,000	24,420	91.8%	288,000
Other	506	1,250	(744)	19,871	12,500	7,371	132.5%	15,000
Total Revenue	2,264,685	2,288,566	(23,881)	22,537,684	22,885,664	(347,981)	82.1%	27,462,797
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	657,467	610,973	(46,494)	6,675,384	6,109,732	(565,652)	91.0%	7,331,679
Overtime	12,068	12,500	432	111,743	125,000	13,257	74.5%	150,000
Total Salaries & Wages	669,535	623,473	(46,062)	6,787,127	6,234,732	(552,394)	90.7%	7,481,679
Employee benefits	187,921	198,004	10,083	1,937,833	1,980,043	42,210	81.6%	2,376,052
Occupancy								
Rent	78,896	80,304	1,408	788,239	803,043	14,804	81.8%	963,651
Utilities	3,160	3,049	(110)	35,171	30,492	(4,680)	96.1%	36,590
Phone	13,392	14,050	658	128,514	140,501	11,987	76.2%	168,601
Furniture and equipment	8,584	4,705	(3,880)	42,205	47,047	4,842	74.8%	56,457
Repairs and maintenance	18,246	9,631	(8,616)	84,466	96,308	11,842	73.1%	115,570
Total Occupancy	122,279	111,739	(10,540)	1,078,596	1,117,390	38,795	80.4%	1,340,868
Insurance	18,537	28,335	9,798	197,719	283,349	85,630	58.1%	340,019
Office/Travel/Other								
Office expense	2,337	10,000	7,663	79,969	100,000	20,031	66.6%	120,000
Travel	13,489	16,667	3,178	131,231	166,667	35,436	65.6%	200,000
Legal	7,529	2,083	(5,446)	32,104	20,833	(11,270)	128.4%	25,000
Audit	-	4,667	4,667	49,200	46,667	(2,533)	87.9%	56,000
Other (PR, Conf, Training)	7,829	6,250	(1,579)	27,238	62,500	35,262	36.3%	75,000
Total Office/Travel/Other	31,184	39,667	8,482	319,742	396,667	76,925	67.2%	476,000
Administrative / management	63,297	51,250	(12,047)	617,592	512,500	(105,092)	100.4%	615,000
Total Lead Agency Costs	1,092,754	1,052,468	(40,286)	10,938,608	10,524,682	(413,927)	86.6%	12,629,618

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26			YTD			83.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Contracted Services								
Case Management/Adoption								
Case management	295,639	266,084	(29,556)	2,789,898	2,660,836	(129,063)	87.4%	3,193,003
Adoption services	80,098	68,500	(11,599)	784,202	684,995	(99,207)	95.4%	821,994
Total CM/Adoption	375,738	334,583	(41,155)	3,574,100	3,345,831	(228,270)	89.0%	4,014,997
Prevention and Intervention services								
Diversion services	43,790	57,075	13,285	495,448	570,751	75,303	72.3%	684,901
Foster care administration	49,746	50,000	254	495,387	500,000	4,613	82.6%	600,000
Total Contracted Services	206,270	169,574	(36,696)	1,692,802	1,695,742	2,939	83.2%	2,034,890
Total Contracted Services	675,544	611,232	(64,311)	6,257,738	6,112,324	(145,414)	85.3%	7,334,788
Out of Home								
Foster home	94,986	122,338	27,352	867,699	1,223,377	355,677	59.1%	1,468,052
Residential group care	557,928	372,642	(185,287)	5,760,054	3,726,418	(2,033,636)	128.8%	4,471,701
Clothing	-	6,250	6,250	56,600	62,500	5,900	75.5%	75,000
Total Out of Home Care	652,914	501,229	(151,685)	6,684,353	5,012,294	(1,672,059)	111.1%	6,014,753
Independent Living								
Room and board	13,169	13,750	581	104,438	137,500	33,062	63.3%	165,000
Services	32,473	27,083	(5,390)	288,123	270,833	(17,290)	88.7%	325,000
Total Independent Living	45,642	40,833	(4,809)	392,561	408,333	15,772	80.1%	490,000
Client support services								
Children's mental health wraparound service:	19,282	21,108	1,827	195,881	211,084	15,203	77.3%	253,301
Lab services	18,806	10,722	(8,084)	122,393	107,218	(15,175)	95.1%	128,661
Other services	50,148	35,019	(15,129)	394,771	350,190	(44,581)	93.9%	420,228
Total Client support services	88,235	66,849	(21,386)	713,045	668,492	(44,553)	88.9%	802,190
Total Operating Expenses	2,555,089	2,272,612	(282,476)	24,986,305	22,726,125	(2,260,180)	91.6%	27,271,350
Other Expenses	3,360	2,500	(860)	34,942	25,000	(9,942)	116.5%	30,000
Total Expenses	2,558,449	2,275,112	(283,337)	25,021,247	22,751,125	(2,270,123)	91.6%	27,301,350
Net operating surplus (deficit)	(293,764)	13,454	259,455	(2,483,564)	134,540	(1,922,142)	-1538.3%	161,447

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2026
(unaudited and for internal use only)

	Apr-26			YTD			83.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	879,719	879,719	-	8,797,190	8,797,190	-	83.3%	10,556,628
Revenue - Level 1 Licensed Care	79,301	79,301	-	793,009	793,009	-	83.3%	951,611
Revenue - Guardianship Assistance Program	98,028	98,028	-	980,279	980,279	-	83.3%	1,176,335
Revenue - Child Care Subsidies	40,120	40,120	-	401,200	401,200	-	83.3%	481,440
Total Revenue - Subsidies	1,097,168	1,097,168	-	10,971,678	10,971,678	-	83.3%	13,166,014
Expense - Maintenance Adoption Subsidies	917,724	879,719	(38,005)	8,978,584	8,797,190	(181,394)	85.1%	10,556,628
Expense - Level 1 Licensed Care	45,927	79,301	33,374	417,146	793,009	375,863	43.8%	951,611
Expense - Guardianship Assistance Program	91,591	98,028	6,437	858,446	980,279	121,833	73.0%	1,176,335
Expense - Child Care Subsidies	27,252	40,120	12,868	257,357	401,200	143,843	53.5%	481,440
Total Expense - Subsidies	1,082,494	1,097,168	14,674	10,511,534	10,971,678	460,145	79.8%	13,166,014
Net surplus (deficit) subsidies	14,674	-	14,674	460,145	-	460,145		-
Gross Revenue	3,361,853	3,385,734	23,881	33,509,362	33,857,343	347,981	82.5%	40,628,811
Expenses	3,640,943	3,372,280	(268,663)	35,532,781	33,722,803	(1,809,978)	87.8%	40,467,364
Net surplus (deficit)	(279,090)	13,454	(292,544)	(2,023,419)	134,540	(2,157,959)	-1253.3%	161,447

Communities Connected for Kids, Inc.
 Financial Dashboard
 as of May 31, 2026
 (unaudited and for internal purposes only)

Cash in Bank	\$ 2,866,351	
Total Assets	\$ 4,786,423	
Total Liabilities	\$ 4,971,211	
Total Net Assets	\$ (184,788)	
Current Assets (a)	\$ 3,263,918	
Current Liabilities (b)	\$ 3,362,235	0.97 Current Ratio [a/b]

	<u>Current Month</u>	<u>Year-to-Date</u>
Total Revenues	\$ 3,361,445	\$ 36,870,807
Total Expenses	\$ 3,586,862	\$ 39,119,643
Net Surplus (Deficit)	<u>\$ (225,417)</u>	<u>\$ (2,248,837)</u>

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	May-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	2,061,343		2,061,343				2,061,343
DCF IL	-	104,982	104,982				104,982
DCF Other	32,711		32,711				32,711
ESEP	-		-	41,667			41,667
DCF Total	2,094,053	104,982	2,199,035	41,667	-	-	2,240,702
Sunshine State Health Plan	-		-		23,576		23,576
Other	-		-			(1)	(1)
Total Revenue	2,094,053	104,982	2,199,035	41,667	23,576	(1)	2,264,277
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	626,374	43,469	669,843		6,652		676,495
Overtime	15,722	1,348	17,070				17,070
Total Salaries & Wages	642,096	44,817	686,913	-	6,652	-	693,566
Employee Benefits	174,193	12,957	187,150		1,696		188,846
Occupancy							
Rent	77,031	1,796	78,828		227		79,055
Utilities	2,708	41	2,749		5		2,754
Phone	11,803	868	12,671		68		12,739
Equipment rental	9,217	426	9,643		54		9,697
Repairs and maintenance	460	7	466		1		467
Total Occupancy	101,220	3,138	104,358	-	355	-	104,712
Insurance	15,007	787	15,793		179		15,973
Office/Travel/Other							
Office expense	1,555	18	1,573		-	67	1,640
Travel	11,090	2,833	13,923		-		13,923
Legal	5,327		5,327		-		5,327
Audit	-		-		-		-
PR, Conferences, Trainings	788		788		-		788
Total Office/Travel/Other	18,759	2,851	21,610	-	-	67	21,677
Administrative/IT	57,609	8	57,617		1		57,618
Total Lead Agency Costs	1,008,883	64,559	1,073,442	-	8,883	67	1,082,392

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	May-26						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	295,639		295,639				295,639
Adoption services	78,098		78,098				78,098
Total CM/Adoption	373,737	-	373,737	-	-	-	373,737
Prevention and intervention	43,790		43,790				43,790
Diversion services	50,000		50,000				50,000
Foster care recruitment	160,286		160,286				160,286
Total Contracted Services	627,813	-	627,813	-	-	-	627,813
Out of Home Care							
Foster home	88,096		88,096				88,096
Residential group care	611,553		611,553				611,553
Clothing	-		-				-
Total Out of home care	699,649	-	699,649	-	-	-	699,649
Independent Living							
Room and board	-	12,623	12,623				12,623
PESS and Aftercare Services	-	20,793	20,793				20,793
Total Independent Living	-	33,417	33,417	-	-	-	33,417
Client support services							
Children's mental health wraparound services	11,099		11,099				11,099
Lab services	14,973	45	15,017				15,017
Other services	34,483	2,445	36,928		450	650	38,028
Total Client support services	60,555	2,489	63,045	-	450	650	64,144
Total Operating Expenses	2,396,901	100,465	2,497,366	-	9,333	717	2,507,416
Other Expenses	3,353		3,353				3,353
Total Expenses	2,400,254	100,465	2,500,719	-	9,333	717	2,510,769
Operating surplus (deficit)	(306,200)	4,516	(301,684)	41,667	14,243	(717)	(246,492)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	May-26							
	(C) DCF		(E) Total	(F) DCF		(G)	(H)	(I) TOTAL ALL
	Child	(D) DCF Child	DCF Child	ESEP	(G)	(H)	(I) TOTAL ALL	
	Welfare	Welfare -	Welfare	(ZJ001)	Sunshine	Other	Programs	
	Core Plus	Independent	(ZJ002)					
	(ZJ002)	Living (ZJ002)	(ZJ002)					
Maintenance Subsidies								
Revenue - Adoption	879,719		879,719					879,719
Revenue - Level 1 Licensed Care	79,301		79,301					79,301
Revenue - Guardianship Assistance	98,028		98,028					98,028
Revenue - Child Care Subsidies	40,120		40,120					40,120
Total Revenue - Subsidies	1,097,168	-	1,097,168	-	-	-	-	1,097,168
Expense - Adoption	911,524		911,524					911,524
Expense - Level 1 Licensed Care	43,635		43,635					43,635
Expense - Guardianship Assistance	93,017		93,017					93,017
Expense - Child Care Subsidies	27,919		27,919					27,919
Total Expense - Subsidies	1,076,093	-	1,076,093	-	-	-	-	1,076,093
Net Subsidies	21,075	-	21,075	-	-	-	-	21,075
Gross Revenue	3,191,221	104,982	3,296,203	41,667	23,576	(1)	(1)	3,361,445
Expenses (incl MAS)	3,476,347	100,465	3,576,812	0	9,333	717	(1)	3,586,862
Net surplus (deficit)	(285,126)	4,516	(280,609)	41,667	14,243	(717)	(1)	(225,417)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	22,521,144		22,521,144				22,521,144
DCF IL	-	1,154,797	1,154,797				1,154,797
DCF Other	359,819		359,819				359,819
ESEP	-		-	458,333			458,333
DCF Total	22,880,963	1,154,797	24,035,760	458,333	-	-	24,494,094
Sunshine State Health Plan	-		-		287,996		287,996
Other	-		-			19,871	19,871
Total Revenue	22,880,963	1,154,797	24,035,760	458,333	287,996	19,871	24,801,961
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	6,480,878	451,481	6,932,359	348,324	71,197	-	7,351,879
Overtime	106,032	19,982	126,015	2,798		-	128,813
Total Salaries & Wages	6,586,910	471,463	7,058,373	351,122	71,197	-	7,480,692
Employee Benefits	1,864,754	139,153	2,003,907	103,171	19,201	400	2,126,679
Occupancy							
Rent	819,885	19,642	839,527	25,258	2,509		867,294
Utilities	35,279	755	36,034	1,022	66	804	37,925
Phone	126,849	8,938	135,787	4,672	795		141,253
Equipment rental	48,954	2,510	51,465	111	327		51,902
Repairs and maintenance	79,713	4,250	83,963	435	535		84,933
Total Occupancy	1,110,681	36,096	1,146,776	31,497	4,231	804	1,183,308
Insurance	190,960	10,527	201,487	9,807	2,398		213,692
Office/Travel/Other							
Office expense	80,955	352	81,306	281	23		81,609
Travel	130,321	12,068	142,388	2,755		11	145,154
Legal	37,430		37,430				37,430
Audit	49,200		49,200				49,200
PR, Conferences, Trainings	22,425	3,165	25,590	23		2,412	28,026
Total Office/Travel/Other	320,330	15,584	335,915	3,059	23	2,423	341,419
Administrative/IT	674,984	79	675,063	137	11		675,210
Total Lead Agency Costs	10,748,619	672,901	11,421,520	498,793	97,061	3,626	12,021,001

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	3,085,538		3,085,538				3,085,538
Adoption services	862,300		862,300				862,300
Total CM/Adoption	3,947,838	-	3,947,838	-	-	-	3,947,838
Prevention and intervention							
Diversion services	539,238		539,238				539,238
Foster care recruitment	545,387		545,387				545,387
Total Contracted Services	1,853,088	-	1,853,088	-	-	-	1,853,088
Out of Home Care							
Foster home	6,885,551		6,885,551				6,885,551
Residential group care	955,795		955,795				955,795
Clothing	6,371,607		6,371,607				6,371,607
Total Out of home care	56,600	-	56,600	-	-	-	56,600
Independent Living							
Room and board		117,061	117,061				117,061
PESS and Aftercare Services		308,917	308,917				308,917
Total Independent Living	-	425,978	425,978	-	-	-	425,978
Client support services							
Children's mental health wraparound services	206,980		206,980				206,980
Lab services	136,277	375	136,652	758			137,410
Other services	417,322	3,458	420,780	449	(1,693)	13,263	432,799
Total Client support services	760,579	3,833	764,412	1,207	(1,693)	13,263	777,189
Total Operating Expenses	25,778,751	1,102,713	26,881,463	500,000	95,368	16,890	27,493,721
Other Expenses	38,295		38,295				38,295
Total Expenses	25,817,046	1,102,713	26,919,759	500,000	95,368	16,890	27,532,016
Operating surplus (deficit)	(2,936,083)	52,085	(2,883,998)	(41,667)	192,628	2,981	(2,730,056)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	9,676,909		9,676,909				9,676,909
Revenue - Level 1 Licensed Care	872,310		872,310				872,310
Revenue - Guardianship Assistance	1,078,307		1,078,307				1,078,307
Revenue - Child Care Subsidies	441,320		441,320				441,320
Total Revenue - Subsidies	12,068,846	-	12,068,846	-	-	-	12,068,846
Expense - Adoption	9,890,108		9,890,108				9,890,108
Expense - Level 1 Licensed Care	460,781		460,781				460,781
Expense - Guardianship Assistance	951,463		951,463				951,463
Expense - Child Care Subsidies	285,275		285,275				285,275
Total Expense - Subsidies	11,587,627	-	11,587,627	-	-	-	11,587,627
Net Subsidies	481,219	-	481,219	-	-	-	481,219
Gross Revenue	34,949,809	1,154,797	36,104,607	458,333	287,996	19,871	36,870,807
Expenses (incl MAS)	37,404,673	1,102,713	38,507,386	500,000	95,368	16,890	39,119,643
Net surplus (deficit)	(2,454,864)	52,085	(2,402,779)	(41,667)	192,628	2,981	(2,248,837)

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	May-26			YTD			91.67% YTD	Approved Budget FY25-26
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	
Revenue:								
DCF Core Services	2,061,343	2,048,541	12,802	22,521,144	22,533,948	(12,804)	91.6%	24,582,489
DCF IL	104,982	104,982	-	1,154,797	1,154,797	-	91.7%	1,259,779
DCF Other	32,711	32,711	-	359,819	359,818	1	91.7%	392,529
ESEP	41,667	77,083	(35,417)	458,333	847,917	(389,583)	49.5%	925,000
DCF Total	2,240,702	2,263,316	(22,615)	24,494,094	24,896,481	(402,387)	90.2%	27,159,797
Sunshine State Health Plan	23,576	24,000	(424)	287,996	264,000	23,996	100.0%	288,000
Other	(1)	1,250	(1,251)	19,871	13,750	6,121	132.5%	15,000
Total Revenue	2,264,277	2,288,566	(24,290)	24,801,961	25,174,231	(372,270)	90.3%	27,462,797
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	676,495	610,973	(65,522)	7,351,879	6,720,705	(631,174)	100.3%	7,331,679
Overtime	17,070	12,500	(4,570)	128,813	137,500	8,687	85.9%	150,000
Total Salaries & Wages	693,566	623,473	(70,092)	7,480,692	6,858,205	(622,487)	100.0%	7,481,679
Employee benefits	188,846	198,004	9,158	2,126,679	2,178,047	51,368	89.5%	2,376,052
Occupancy								
Rent	79,055	80,304	1,249	867,294	883,347	16,053	90.0%	963,651
Utilities	2,754	3,049	295	37,925	33,541	(4,385)	103.7%	36,590
Phone	12,739	14,050	1,311	141,253	154,551	13,298	83.8%	168,601
Furniture and equipment	9,697	4,705	(4,992)	51,902	51,752	(151)	91.9%	56,457
Repairs and maintenance	467	9,631	9,163	84,933	105,939	21,006	73.5%	115,570
Total Occupancy	104,712	111,739	7,027	1,183,308	1,229,129	45,822	88.2%	1,340,868
Insurance	15,973	28,335	12,362	213,692	311,684	97,992	62.8%	340,019
Office/Travel/Other								
Office expense	1,640	10,000	8,360	81,609	110,000	28,391	68.0%	120,000
Travel	13,923	16,667	2,744	145,154	183,333	38,180	72.6%	200,000
Legal	5,327	2,083	(3,243)	37,430	22,917	(14,513)	149.7%	25,000
Audit	-	4,667	4,667	49,200	51,333	2,133	87.9%	56,000
Other (PR, Conf, Training)	788	6,250	5,462	28,026	68,750	40,724	37.4%	75,000
Total Office/Travel/Other	21,677	39,667	17,989	341,419	436,333	94,914	71.7%	476,000
Administrative / management	57,618	51,250	(6,368)	675,210	563,750	(111,460)	109.8%	615,000
Total Lead Agency Costs	1,082,392	1,052,468	(29,924)	12,021,001	11,577,150	(443,851)	95.2%	12,629,618

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending May 31, 2026
(unaudited and for internal use only)

	May-26			YTD			91.67% YTD	Approved
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Budget FY25-26
Contracted Services								
Case Management/Adoption								
Case management	295,639	266,084	(29,556)	3,085,538	2,926,919	(158,618)	96.6%	3,193,003
Adoption services	78,098	68,500	(9,598)	862,300	753,495	(108,805)	104.9%	821,994
Total CM/Adoption	373,737	334,583	(39,154)	3,947,838	3,680,414	(267,424)	98.3%	4,014,997
Prevention and Intervention services								
Diversion services	43,790	57,075	13,285	539,238	627,826	88,589	78.7%	684,901
Foster care administration	50,000	50,000	-	545,387	550,000	4,613	90.9%	600,000
Total Contracted Services	160,286	169,574	9,288	1,853,088	1,865,316	12,228	91.1%	2,034,890
Total Contracted Services	627,813	611,232	(16,581)	6,885,551	6,723,556	(161,995)	93.9%	7,334,788
Out of Home								
Foster home	88,096	122,338	34,242	955,795	1,345,714	389,919	65.1%	1,468,052
Residential group care	611,553	372,642	(238,911)	6,371,607	4,099,059	(2,272,548)	142.5%	4,471,701
Clothing	-	6,250	6,250	56,600	68,750	12,150	75.5%	75,000
Total Out of Home Care	699,649	501,229	(198,420)	7,384,002	5,513,524	(1,870,479)	122.8%	6,014,753
Independent Living								
Room and board	12,623	13,750	1,127	117,061	151,250	34,189	70.9%	165,000
Services	20,793	27,083	6,290	308,917	297,917	(11,000)	95.1%	325,000
Total Independent Living	33,417	40,833	7,417	425,978	449,167	23,189	86.9%	490,000
Client support services								
Children's mental health wraparound service:	11,099	21,108	10,009	206,980	232,193	25,212	81.7%	253,301
Lab services	15,017	10,722	(4,295)	137,410	117,939	(19,471)	106.8%	128,661
Other services	38,028	35,019	(3,009)	432,799	385,209	(47,590)	103.0%	420,228
Total Client support services	64,144	66,849	2,705	777,189	735,341	(41,848)	96.9%	802,190
Total Operating Expenses	2,507,416	2,272,612	(234,803)	27,493,721	24,998,737	(2,494,984)	100.8%	27,271,350
Other Expenses	3,353	2,500	(853)	38,295	27,500	(10,795)	127.7%	30,000
Total Expenses	2,510,769	2,275,112	(235,656)	27,532,016	25,026,237	(2,505,779)	100.8%	27,301,350
Net operating surplus (deficit)	(246,492)	13,454	211,367	(2,730,056)	147,994	(2,133,509)	-1691.0%	161,447

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	May-26			YTD			91.67%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY25-26
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	879,719	879,719	-	9,676,909	9,676,909	-	91.7%	10,556,628
Revenue - Level 1 Licensed Care	79,301	79,301	-	872,310	872,310	-	91.7%	951,611
Revenue - Guardianship Assistance Program	98,028	98,028	-	1,078,307	1,078,307	-	91.7%	1,176,335
Revenue - Child Care Subsidies	40,120	40,120	-	441,320	441,320	-	91.7%	481,440
Total Revenue - Subsidies	1,097,168	1,097,168	-	12,068,846	12,068,846	-	91.7%	13,166,014
Expense - Maintenance Adoption Subsidies	911,524	879,719	(31,805)	9,890,108	9,676,909	(213,199)	93.7%	10,556,628
Expense - Level 1 Licensed Care	43,635	79,301	35,666	460,781	872,310	411,529	48.4%	951,611
Expense - Guardianship Assistance Program	93,017	98,028	5,011	951,463	1,078,307	126,844	80.9%	1,176,335
Expense - Child Care Subsidies	27,919	40,120	12,201	285,275	441,320	156,045	59.3%	481,440
Total Expense - Subsidies	1,076,093	1,097,168	21,075	11,587,627	12,068,846	481,219	88.0%	13,166,014
Net surplus (deficit) subsidies	21,075	-	21,075	481,219	-	481,219		-
Gross Revenue	3,361,445	3,385,734	24,290	36,870,807	37,243,077	372,270	90.8%	40,628,811
Expenses	3,586,862	3,372,280	(214,582)	39,119,643	37,095,083	(2,024,560)	96.7%	40,467,364
Net surplus (deficit)	(225,417)	13,454	(238,871)	(2,248,837)	147,994	(2,396,830)	-1392.9%	161,447

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	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Total
Revenue:												
DCF Core Services	1,984,531	1,984,531	2,061,342	2,061,343	2,061,343	2,061,343	2,061,342	2,061,343	2,061,342	2,061,342	2,061,343	22,521,144
DCF IL	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	104,982	1,154,797
DCF Other	32,711	32,711	32,712	32,711	32,711	32,711	32,711	32,711	32,711	32,711	32,711	359,819
ESEP	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	458,333
DCF Total	<u>2,163,890</u>	<u>2,163,890</u>	<u>2,240,702</u>	<u>2,240,702</u>	<u>2,240,702</u>	<u>2,240,702</u>	<u>2,240,701</u>	<u>2,240,702</u>	<u>2,240,701</u>	<u>2,240,701</u>	<u>2,240,702</u>	24,494,094
Sunshine State Health Plan	23,114	23,100	23,212	54,634	23,702	23,282	23,576	23,576	22,746	23,478	23,576	287,996
Other	-	-	-	250	0	5,933	5,910	1,834	5,438	506	(1)	19,871
Total Revenue	<u>2,187,004</u>	<u>2,186,990</u>	<u>2,263,914</u>	<u>2,295,586</u>	<u>2,264,404</u>	<u>2,269,917</u>	<u>2,270,187</u>	<u>2,266,112</u>	<u>2,268,885</u>	<u>2,264,685</u>	<u>2,264,277</u>	24,801,961
	-	-	-	-	-	-	-	-	-	-	-	-
Expenses:												
Lead Agency / System of Care Expense												
Salaries and wages												
Salaries	704,218	683,302	665,057	670,501	647,363	676,535	677,009	612,998	680,935	657,467	676,495	7,351,879
Overtime	2,906	11,980	8,786	17,048	14,051	7,340	8,366	15,135	14,063	12,068	17,070	128,813
Total Salaries & Wages	<u>707,124</u>	<u>695,282</u>	<u>673,842</u>	<u>687,549</u>	<u>661,413</u>	<u>683,875</u>	<u>685,375</u>	<u>628,132</u>	<u>694,999</u>	<u>669,535</u>	<u>693,566</u>	7,480,692
Employee benefits	202,571	200,322	200,166	202,363	189,437	235,626	175,703	181,781	161,943	187,921	188,846	2,126,679
Occupancy												
Rent	79,090	78,270	79,055	78,680	78,305	78,896	78,463	78,521	80,061	78,896	79,055	867,294
Utilities	6,498	2,493	3,713	5,009	2,866	4,748	1,820	2,361	2,504	3,160	2,754	37,925
Phone	5,797	12,970	16,752	13,425	9,123	13,291	17,826	9,350	16,587	13,392	12,739	141,253
Furniture and equipm	761	3,975	4,628	4,589	976	8,202	4,744	4,629	1,116	8,584	9,697	51,902
Repairs and maintena	6,696	6,809	7,389	6,852	7,937	9,051	7,525	6,947	7,012	18,246	467	84,933
Total Occupancy	<u>98,843</u>	<u>104,517</u>	<u>111,537</u>	<u>108,555</u>	<u>99,208</u>	<u>114,189</u>	<u>110,379</u>	<u>101,809</u>	<u>107,280</u>	<u>122,279</u>	<u>104,712</u>	1,183,308
Insurance	26,529	15,966	15,966	21,157	15,616	35,805	16,048	16,048	16,048	18,537	15,973	213,692
Office/Travel/Other												
Office expense	20,280	533	3,118	2,699	5,770	40,152	2,480	1,094	1,506	2,337	1,640	81,609
Travel	2,642	10,958	10,963	19,988	7,408	16,672	9,819	15,112	24,180	13,489	13,923	145,154
Legal	-	-	-	7,460	2,323	-	6,827	-	7,965	7,529	5,327	37,430
Audit	-	-	-	5,300	5,240	4,000	20,000	14,660	-	-	-	49,200
Other (PR, Conf, Train	3,125	847	1,788	1,677	160	212	4,448	2,075	5,076	7,829	788	28,026
Total Office/Travel,	<u>26,048</u>	<u>12,338</u>	<u>15,869</u>	<u>37,124</u>	<u>20,901</u>	<u>61,036</u>	<u>43,574</u>	<u>32,941</u>	<u>38,727</u>	<u>31,184</u>	<u>21,677</u>	341,419
Administrative / managemen	46,898	48,716	48,006	50,034	46,995	81,550	81,945	79,920	70,231	63,297	57,618	675,210
Total Lead Agency	<u>1,108,012</u>	<u>1,077,141</u>	<u>1,065,386</u>	<u>1,106,782</u>	<u>1,033,570</u>	<u>1,212,082</u>	<u>1,113,023</u>	<u>1,040,631</u>	<u>1,089,227</u>	<u>1,092,754</u>	<u>1,082,392</u>	12,021,001

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	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Total
Contracted Services												
Case Management/Adoption												
Case management	285,000	285,000	252,548	327,771	250,283	250,313	309,015	289,448	244,880	295,639	295,639	3,085,538
Adoption services	74,190	71,190	70,829	100,452	74,771	70,082	84,235	77,179	81,175	80,098	78,098	862,300
Total CM/Adoption	359,190	356,190	323,377	428,223	325,054	320,395	393,250	366,627	326,056	375,738	373,737	3,947,838
Prevention and Intervention												
Diversion services	47,040	50,691	69,916	50,691	50,692	53,087	37,172	46,185	46,185	43,790	43,790	539,238
Foster care administration	50,000	50,000	50,000	50,000	60,500	46,571	46,063	46,063	46,444	49,746	50,000	545,387
Total Contracted Se	184,324	186,581	182,611	175,281	154,102	150,558	161,337	126,159	165,579	206,270	160,286	1,853,088
Total Contracted Se	640,554	643,462	625,904	704,195	590,348	570,612	637,822	585,034	584,264	675,544	627,813	6,885,551
Out of Home												
Foster home	78,204	79,142	81,081	89,430	83,447	87,912	99,031	87,846	86,621	94,986	88,096	955,795
Residential group care	561,169	524,325	540,043	506,911	643,076	585,930	621,396	625,524	593,752	557,928	611,553	6,371,607
Clothing	57,300	(1,600)	1,200	-	(300)	-	-	-	-	-	-	56,600
Total Out of Home Care	696,672	601,866	622,324	596,341	726,223	673,842	720,428	713,369	680,373	652,914	699,649	7,384,002
Independent Living												
Room and board	16,102	20,827	8,226	9,435	11,717	7,040	3,645	5,698	8,579	13,169	12,623	117,061
Services	17,617	24,080	44,720	32,210	31,377	31,323	19,753	28,353	26,217	32,473	20,793	308,917
Total Independent Living	33,718	44,907	52,946	41,645	43,094	38,363	23,398	34,051	34,796	45,642	33,417	425,978
Client support services												
Children's mental health wa	1,146	18,239	33,753	25,923	7,674	33,715	22,168	17,184	16,798	19,282	11,099	206,980
Lab services	-	11,099	17,424	13,804	17,207	11,606	12,145	11,013	9,289	18,806	15,017	137,410
Other services	27,612	37,804	49,594	21,136	28,460	36,352	57,643	43,294	42,728	50,148	38,028	432,799
Total Client support services	28,758	67,141	100,771	60,863	53,342	81,673	91,956	71,491	68,815	88,235	64,144	777,189
Total Operating Exp	2,507,715	2,434,518	2,467,332	2,509,825	2,446,576	2,576,572	2,586,627	2,444,576	2,457,475	2,555,089	2,507,416	27,493,721
Other Expenses	3,406	3,576	3,601	3,426	3,394	3,280	3,829	3,646	3,424	3,360	3,353	38,295
Total Expenses	2,511,120	2,438,095	2,470,933	2,513,251	2,449,970	2,579,853	2,590,456	2,448,222	2,460,899	2,558,449	2,510,769	27,532,016
Net operating surplus (deficit)	(324,116)	(251,104)	(207,019)	(217,666)	(185,566)	(309,936)	(320,269)	(182,110)	(192,014)	(293,764)	(246,492)	(2,730,056)
Maintenance Subsidies												
Revenue - Maintenance Adopt	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	879,719	\$ 9,676,909
Revenue - Level 1 Licensed Car	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	872,310
Revenue - Guardianship Assista	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	98,028	1,078,307
Revenue - Child Care Subsidies	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	40,120	441,320
Total Revenue - Subsidies	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	1,097,168	12,068,846
Expense - Maintenance Adopti	874,843	892,820	908,160	893,317	889,926	901,348	911,673	888,193	900,581	917,724	911,524	9,890,108

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	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Total
Expense - Level 1 Licensed Care	32,070	27,941	32,884	38,787	39,178	49,406	51,680	48,922	50,353	45,927	43,635	460,781
Expense - Guardianship Assista	82,279	82,437	86,352	78,662	92,063	86,767	84,127	85,594	88,577	91,591	93,017	951,463
Expense - Child Care Subsidies	22,800	30,126	24,312	27,652	26,874	31,288	12,830	26,884	27,339	27,252	27,919	285,275
Total Expense - Subsidies	<u>1,011,991</u>	<u>1,033,324</u>	<u>1,051,707</u>	<u>1,038,417</u>	<u>1,048,040</u>	<u>1,068,809</u>	<u>1,060,311</u>	<u>1,049,593</u>	<u>1,066,849</u>	<u>1,082,494</u>	<u>1,076,093</u>	11,587,627
Net Income - Subsidie	85,177	63,843	45,461	58,751	49,128	28,359	36,857	47,575	30,319	14,674	21,075	481,219
Gross Revenue	3,284,172	3,284,158	3,361,082	3,392,754	3,361,572	3,367,085	3,367,355	3,363,280	3,366,053	3,361,853	3,361,445	36,870,807
Expenses (incl MAS)	3,523,111	3,471,419	3,522,639	3,551,668	3,498,010	3,648,662	3,650,767	3,497,815	3,527,748	3,640,943	3,586,862	39,119,643
Net Income (loss)	(238,939)	(187,261)	(161,558)	(158,915)	(136,438)	(281,577)	(283,412)	(134,535)	(161,695)	(279,090)	(225,417)	(2,248,837)