549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

Board of Directors Monthly Meeting

August 26th, 2025

Agenda

1. Call to Order	Melanie Wiles
2. Board Chair Comments	Melanie Wiles
3. Approval of May and July Minutes	Melanie Wiles
4. Sunshine East Superstar	Carol Deloach
5. CEO Board Report	Carol Deloach
6. Board Membership Renewal	Carol Deloach
• Mark Young	
• Michelle Miller	
7. Quality Assurance Update	Rusty Kline
8. External Affairs	Dana Anderwald
9. Finance Update	Lauren Hahn
• Approval of April, May, and June Financial Statements	
• Unaudited Financial Statements for FY 2025	
10. Public Comments	Melanie Wiles
11. Adjournment	Melanie Wiles

2025 Schedule of Meetings

Meetings are scheduled for the fourth Tuesday of the month at 3 pm. The November and December meetings usually are combined to accommodate the holiday schedule.

September 23rd
October 28th
November 25th***
December 23rd ***

Communities Connected for Kids

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Board of Directors Annual Meeting
Communities Connected for Kids Headquarters
July 22nd, 2025
12 pm

July 2025 Minutes

1) **Call to Order –** Ms. Wiles has called the meeting to order at 3:04p

Board members include: Kristy Conway, Pat McCoy, Vanessa Farnes,

Internal staff includes: Brittany Williams, Shannon Davenport, Carol Deloach, Nicky Smith, Elisabeth Eugene, Denise Natalizio, Rusty Kline, Lauren Hahn, Suzie Kulscar, Sara Topmiller, Josie Kirchner, Alisa Carter, Holly Ives, Christina Kaiser, Grace Sayre, Lesa Sims, Katie Vella, and Caryn Toole.

Guests include: Nancy Wall, Christy Gillis, Aaliyah Griffiths,

2) Board Chair Comments- Ms. Conway presents:

- N/A

3) Approval of May Minutes- Ms. Conway reports:

No quorum

4) CEO Report- Ms. Deloach presents

- Lorrene Egan officially left on July 3rd. We have filled that position with Katie Vella. Katie comes with extensive experience and has been in this area since Family PreZ. She led case management for many organizations and was our placement supervisor. She has just started, and we are very excited to have her in the position.
  We had a wonderful send-off for Lorrene. We had Lorrene's grandson and daughter in attendance. I had lunch with her before she left. Lorrene will be missed.
- The ITN for case management services was posted. We are in the process of negotiating the contract. The proposal for Family Support Services was posted, and we received three offers. We will be bringing in two for presentations.
- We were able to add $225K from the Risk Pool. We had to pay $300K+ for unspent pass-through funds. We were made whole this year from the additional funds from the Back of the Bill funding.
- Starting this year, we are not whole. Due to statute, we need to come up with a budget where we are living within our means and have reserves. I project that we will carry a deficit again this coming year. Lauren and I will meet tomorrow to come up with a budget to show a positive balance. Melanie will need to sign the letter by July 31st to ensure we submit it to DCF.

- We have our monthly contract oversight team meeting. We continue to drop in the number of kids. We also continue to do well in performance and moving kids through the system.
- Cheri, Josie, Lauren, and I went to the FCCC Conference and look forward to the upcoming Summit.
- Christina Kaiser is moving to PA, and that has been moved up to August. The position has been advertised. We have started interviews. We ask for patience as this transition will take time to replace Chrisna. She has large shoes to fill. On behalf of CCKids, we're very grateful for everything you have done.
- CCKids is very concerned about funding for the ESEP program. We only received $500K instead of the $881K. Waiting to hear back on the funds.
- There were 9 child welfare bills enacted.

5) GEM Awards- Ms. Kaiser presented:

The Emerald Award is awarded to Brittany Williams, who was nominated twice this quarter.

- The nomination for Brittany from Monique Shihadeh read: Brittney is truly a GEM when it comes to working with teens. She has come in on her days off to take time with one of her kids who truly has developed an attachment to her. He was being difficult regarding placement and even though she was giving him tough love, his face lit up when he saw her. She has not only done this for her kids, but she has assisted a coworker whose teens refused to leave for a placement, and she worked her Brittney magic, and he immediately changed his mind. She has a way with kids, and she has truly been an asset. She has often used her own funds to purchase birthday gifts, food, and even taken her kids to get haircuts. It is the way she listens and hears her kids that let them gravitate to her. She is an asset to my team and CCKIDs as a whole.

  The nomination for Brittany from Michelle Kessler read: I have 2 teenage male siblings on one of my cases, and I had to move one of the siblings into a different foster home. I have personally attempted to do this before, and it did not go well. The two boys laid their bodies across their belongings so I could not pick up their stuff. This time, I asked Brittney Williams to go with me to help. Brittney walked into the sibling's room, asked me if she could speak to them privately, and I left the room. Within 15 minutes, Brittney and the child we were moving were walking out the door with his belongings. After she helped pack my car, she drove in her car, with the child, 40 minutes away to his new foster home. Brittney also helped the child move his belongings into the home and spoke to the staff on his behalf. My relationship with the siblings is so much more positive since Brittney's involvement, and I am so grateful for Brittney.

The Ruby winner for this quarter is Holly Ives.

- The nomination for Holly from Suzie Kulscar read: At 10:30 pm on May 14th, 2025, Holly Ives drove to Fort Lauderdale to pick up a missing child. Holly maintains her case management certification, but picking up youth from runaway episodes is well outside her role as the point of contact for missing children. When she heard from clinical staff and the GAL that the youth was in Fort Lauderdale and considering giving her location, she did not hesitate to offer a helping hand and drive south to pick up the youth. Holly was able to build trust with the youth, who finally provided her location so she could safely be picked up. Holly was able to locate the youth at 12:40 am and returned her safely to her group home in Vero Beach.

- I genuinely believe that this act shows Holly going above and beyond, and I know that she would not hesitate to do this again.

6) **QA Committee Report –** Mr. Kline Reports:

- We didn't have a QA subcommittee meeting this afternoon, but I can give highlights.
- Incidents decreased to 64 in June. We currently have three kids on the run. Case management continues to make efforts to find the missing children. Of those missing, they leave from group homes. There are no HIPAA breaches and no incidents that required the board's attention.
- We ended up with 8 contract measures in the green and 2 in the red, one being children placed with relatives. CQI will be held tomorrow, and that data will be presented to case management.
- Our contract monitoring is being reviewed for our subcontractors. We're doing internal monitoring with RTS.
- Our next meeting will be on August 26th.

7) External Affairs/Advocacy- Ms. Kaiser presents

- As of today, I have finished the State of Our Children. It will go to Carol for approval, and then it will be shared with the board and community.
- Back to school week is August 4th through the 9th for anyone who would like to volunteer. That Thursday, CCKids will assemble our bags.
- Christmas plans have begun. Keller Williams will give 200 gifts for kids if we give them our list early.
- I have created a comprehensive outreach manual for everything I do and contacts for projects. I hope to get my replacement out into the community and introduce them to the right people. It's essential to me to leave the right tools and connections so these projects can continue.

8) **Finance Report –** Ms. Hahn reports:

- We received additional funds this fiscal year.
- We had an $854k loss from DCF. That $1.5M Back of the Bill funding will go a long way to cover the deficit. We also had a $661K loss from the previous year's carry-forward loss. There's some work we need to do for year-end. We have a surplus with IL. If we don't spend it, we have to give it back.
- ESEP also gave us a surplus, which we hope to retain.
- We will be fine this year. We have a new schedule of funds, and we received $51K in additional core funding. This will be pass-through funds. In 6 years, we've only seen an additional $400+ funds.
- We need a budget that needs to be approved by the board by July 31st. We need to present a budget that shows a surplus and a small reserve.
- The KPMG funding model has been reintroduced. It now features a 5-tier model instead of a 3-tier model. They included prevention, a performance-based measure, and a quality tier that can adjust the budget up or down according to performance. Innovation is also another tier. We received an invitation to a kickoff meeting this

Friday. The CFOs have put together what our expectations are. Hopefully, DCF will hear that information and address our concerns.

No quorum

10) Board Comments – N/A

11) Public Comments – N/A

12) Adjournment – The meeting was adjourned at 3:55 p.m.

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CEO Report
August 2025
CEO Report

Since our last meeting, July 22nd, not much has taken place. Updates are as follows:

1. On July 24th, Chair Wiles signed the Board approval letter to DCF regarding our proposed 25/26 budget. As of this writing, there has been no response from DCF.
2. Our Board-approved proposed balanced budget for 25/26 is in limbo, still waiting for DCF feedback.
3. The CHS case management contract and the Behavior Basic prevention services contract are with their respective agencies for review.
4. August 7th was CCKids day for United Way's Stuff the Bus. We had wonderful participation from staff and were able to complete over 150 book bags for our kids.

Christina Kaiser's last day is Friday, August 22nd. We are having her going-away recognition on August 21st. Christina has done an excellent job of working with and preparing Dana Anderwald, who is filling those very large shoes. The two have spent the last three weeks together, allowing Christina to mentor Dana and for Dana to hopefully get some deeper insight into the position. She started off participating along with Christina in both the Christmas and Stuff the Bus projects. Dana presented with a wonderful resume, which includes service on the Hibiscus guild, chairing her children's PTA, and acting.

This month of August has brought several calls with DCF and KMPG regarding the funding model. Discussion is focused on all five funding categories that came out of SB2502. These include administration, prevention, core services, performance and quality measures, and innovation. A final report is due by December 15th to the Governor and legislative leadership. There has been a lot of data gathering, which still focuses on expenditures rather than costs.

From September 2nd to the 5th, twelve of us will attend the DCF Summit in Orlando. Of the twelve, four are attending via DCF scholarship.

We have had two large CBCs pull out of the Florida Coalition: Hillsborough and Family Partnerships of Central Florida. ChildNet and Citrus (Dade and Monroe) are discussing it with their boards. This weakens the influence of the CBCs, a concerning situation as legislators look for unity amongst the CBCs when advocating for change.

On August 18th, Chair Wiles, Vice-Chair Conway, Josie Kirchner, and I attended the Advocacy training led by Representative Trabulsy. I think each of us learned something new.

Finally, we are still working with DCF on the ESEP contract. With the reduction in funding received from the special appropriation, we are negotiating a reduction in the number of families to be served and restructured outcomes. I asked DCF to make efforts to find money to fill the gap. We will also look at possible grant dollars. We were anticipating using the program's carry forward from year 1 to cover the shortfall, but DCF is insisting this is not allowed.

ST LUCIE COUNTY

Katie Vella, St Lucie County Director

St. Lucie Case Management:

The overall caseload for St. Lucie case management has continued to decline to around 222 children. Case management retention has continued to improve, allowing staff to have lower caseloads per case manager. The average turnover rate within St. Lucie County case management for 2025 is 12.24% in comparison to 23% in 2024.

St. Lucie County's performance for fiscal year 24/25 ended on a high note. Seven of ten federal performance measures were all met. Case management specifically succeeded in permanency; kids were seen in a timely manner and the stability of placement.

Early Services Engagement and Preservation Program (ESEP):

The ESEP program received 7 referrals in July. ESEP served 23 children in July 2025.

During the Month of July, Director Vella attended the following:

- C19 DCF Surviving Sibling Staffing
- Statewide CCWIS committee
- Future of Child Protecting and Funding Workgroup
- C19 Alliance Meeting
- C19 Child Abuse Death Review Meeting
- Children's Services Team – Social Service Providers Working with Unaccompanied Children

MARTIN COUNTY

Denise Natalizio, MS, Martin County Director

Martin County Case Management

Fortunately, MC continues to have a very low number of families currently open. With approximately 40 children under supervision, the caseload ratios remain low.

Level I Licensing (Relatives and Non-Relatives)
Our team is currently working with 133 families, with a goal to license 40% of them. Recent months have shown a 27–35% fluctuation. With staffing updates and targeted efforts, we're working toward increasing that number and remain focused on reaching our 40% licensing goal.

Level II-V Licensing (traditional/therapeutic/medical)-FY summary
-For the 25/26 fiscal year, we have a net loss of 1 home.
-We received 13 referrals for the statewide Florida Foster Information Center (FFIC).
-Child Placing Agencies (CPAs) currently have 30 homes in progress toward licensure. Staffing instability has caused delays, but our caregiver support team is working closely with the CPAs to offer guidance, resources, and consistent support to help move families forward.

Kinship Navigator Program-FY summary
In July, we extended our services to 14 additional kinship caregiver families.

INDIAN RIVER & OKEECHOBEE COUNTY
Caryn Toole, Okeechobee, and Indian River Director

Road to Success Program:

- EFC = 16 (+ 17 EFC Out of County Services)
- Aftercare/PESS =27
- Under 18 minors served =62

The Road to Success staff continue to work with our clients from 13-23 on all aspects of available programming.

Okeechobee:

This month, County Director Caryn Toole participated in the Health and Human Services meeting and the Department of Juvenile Justice Council meeting. Caryn attended the Okeechobee Sexual Assault Recovery Team's monthly meeting.

Indian River:

County Manager Caryn Toole is a member of the United Way of Indian River County Board of Directors, she attended her monthly board meeting. Caryn is also a member of the Samaritan Center (a transitional living program for Homeless Families) Advisory Board and attended their monthly board meeting. Caryn participated in the Healthy Start of Indian River County Community Action team, studying Infant Mortality, and participated in both bi-monthly meetings. This month Caryn also participated in the IRC Children's Services Council Grant subcommittee monthly meeting, the IRC Executive Roundtable meeting, and the IRC School and Health Advisory team meeting. Caryn also attended a School District of Indian River County Community impact meeting.

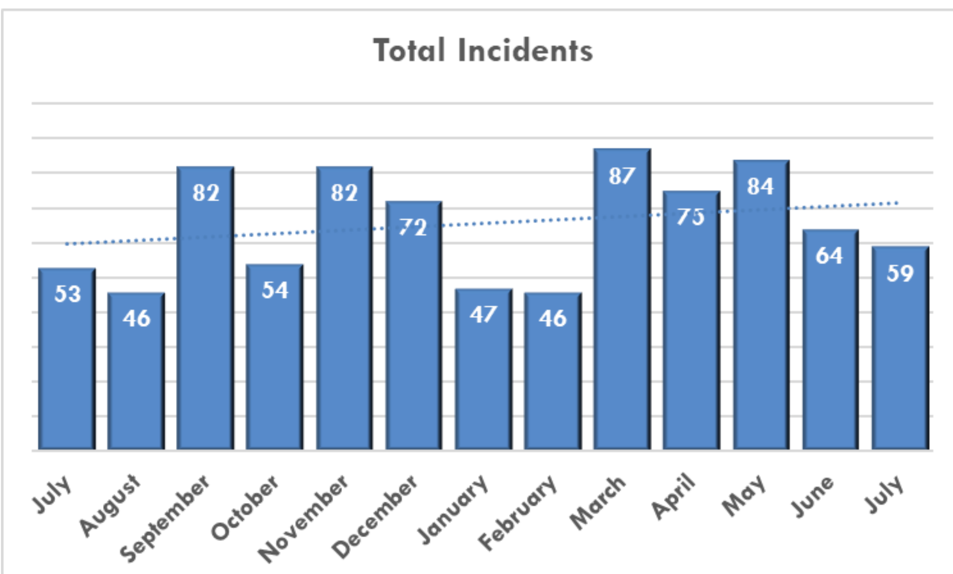
QUALITY MANAGEMENT

Rusty Kline, Director of Quality Management

Quality Management/Risk Management:

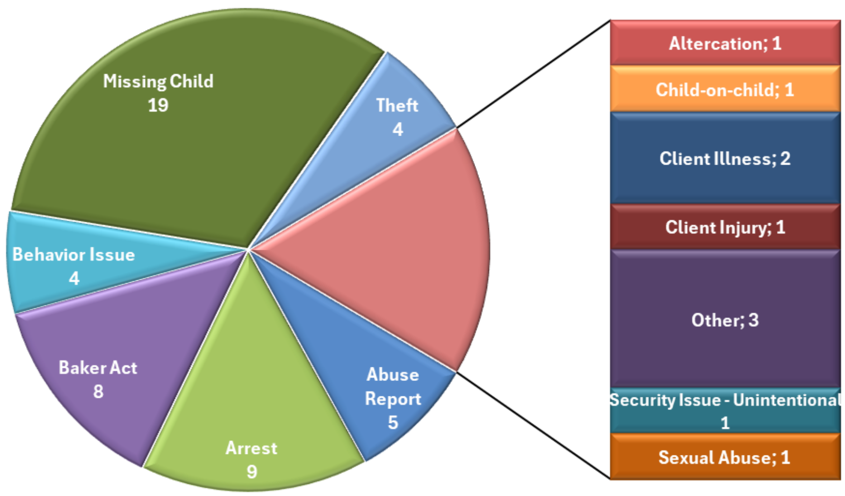
The data highlighted below represents incident reports received during the month of July 2025 and will be presented to CCKids Senior Management, County Directors, Program Directors, and Case Manager Supervisors.

59 incidents were reported during the month of July 2025. Of the 59 incidents, 9 were listed as secondary categories in conjunction with other incidents. These reports listed 32 individual children, 3 parents, and one employee as active participants. Seven of the 32 children are placed in Circuit 19 by another CBC agency and are only receiving courtesy supervision services from CCKids. Of the 32 children involved, 15 were named as participants in more than one incident report and/or incident type.



The total number of incidents reported decreased minimally from June to July and is close to the average (66) for the last 12 months.

INCIDENT REPORTS BY CATEGORY



TRAINING AND DEVELOPMENT
Nicky Smith, Director of Training and Development

The current cycle of Pre-Service Training for Case Managers and Licensing staff started on August 11, 2025. Trainees will take their post-test on October 15, 2025. The training team continues to provide individual mentoring and coaching support for recent graduates who are working to attain their case manager certification. Upcoming In-service training includes Case Work Practice, Car Seat safety and Installation Training, Quality Home Assessments, and facilitation skills training. The next CCKids quarterly In-service training, "Wellness on the Go," will take place on September 18 at the Mid-Florida Event Center.

I continue to participate in the monthly meeting with representatives from DCF and the Florida Certification Board to discuss collaboration and share information about training issues across the state. I continue to participate in the monthly collaborative forum as we plan for the rollout of the new Academy. CCKids is currently scheduled to implement the Academy starting in the summer of 2026. I continue to participate in the Florida Certification Board Advisory Council and on the ethics sub-committee, where we meet monthly to review ethics complaints from across the state. I continue to facilitate the monthly FCC Quality & Training Sub-committee and participate in the monthly FCC Systems Operations meeting

The CCKids Compliance Committee continues to meet on a quarterly basis. There have been no incidents of FWA or incident reports that needed to be reported to Sunshine Health in the last month.

FINANCE
Lauren Hahn, CFO

The receipt of the risk pool and the back of the bill awards put us in a surplus for FY2025. Payback of pass-throughs and other non-core services will still leave us with a preliminary surplus of approximately $482,500, but it is not quite enough to cover the carry-forward deficit we have from FY2024 of $661,083.

The FY2026 budget for DCF was presented to the executive committee for approval. Although we presented a small surplus of $93,739, we expect a deficit from operations due to costs outside of our control, as we have experienced in the past. As such, we are prepared to go to the risk pool and back of the bill again this year.

Unfortunately, the ESEP program was only funded for $500,000 FOR FY2026, despite the $882,660 request, and very positive outcomes. At this rate, the program will run out of funds by March 2026. CCKids is working diligently with DCF to try to secure other sources of funds.

The KPMG funding model is back in full force with aggressive timelines. DCF is taking a much different approach to collaboration, with multiple virtual meetings, and an in-person meeting during the DCF Summit. This approach is much preferred by the CBCs over the previous collaboration – KPMG and DCF seem genuinely interested in feedback and insight from the CBCs. Included in the meetings are discussions with KPMG, DCF, and CBC CEOs, CFOs, and COOs, with a focus on defining the different tiers and the challenges CBCs face in trying to achieve the stated objectives. The end goal is to present a model to the Legislature by December 1, 2025.

Stay tuned!

Sunshine East Superstar Award

Shearon Demps

Shearon is such a team player and is known for her prompt and professional communication. She responds quickly to emails, ensuring that no question goes unanswered and no concern is left unaddressed, reflecting her genuine commitment to supporting post-adoptive families. Her proactive approach exemplifies what it means to be an advocate and a trusted partner. Her unwavering dedication and expertise make her an invaluable asset to our team and the families she serves. For these reasons and more, Shearon Demps is highly deserving of this recognition.

Communities Connected for Kids

AT-A-GLANCE

	Scorecard/Contract Performance Measures	June	July	Target	% Change
SAFETY	Children Not Abused in OOHC	0.00	51.39	9.07	51.39
	No Abuse during In-Home Services	100.00%	98.15%	98.00%	-1.85%
	Children with No Recurrence of Verified Abuse within 12 Months	91.25%	92.45%	90.30%	1.20%
WELL-BEING	Kids Seen Every 30 Days	99.95%	99.98%	99.50%	0.03%
PERMANENCY	Placement Moves per 1000 Days in OOHC	3.72	3.69	4.50	-0.03
	Kids Exiting OOHC to a Permanent Home w/In 12 Months of Removal	52.38%	62.50%	35.20%	10.12%
	Kids in OOHC 12-23 Months who Exit to a Permanent Home	64.39%	62.93%	44.00%	-1.46%
	Kids Who do Not Re-enter OOHC within 12 Months of Exit*	96.03%	95.45%	94.40%	-0.58%
	Percentage of Children in OOHC Placed with Relative/Non-Relatives	48.41%	47.18%	60.00%	-1.22%
	Sibling Groups Placed Together in OOHC	57.97%	64.79%	65.00%	6.82%
	Number of Finalized Adoptions (YTD)		14	84	14

CFSR Desk Review Data
Qualitative Metrics

	CFSR items	August 2025
	Number of Cases	**4 2: In Home 2: Foster Care**
Safety	Item 1: Timeliness of Initiating Investigations of Reports of Child Maltreatment Purpose of Assessment	NA
	Item 2: Services to prevent removal	100%
	Item 3: Risk and Safety Assessment and Management	50%
Permanency	Item 4: Stability of Foster Care Placement	100%
	Item 5: Permanency Goal for the Child	100%
	Item 6: Achieving Reunification, Guardianship, Adoption, or Other Planned Permanent Living Arrangement	50%
	Item 7: Placement with Siblings	50%
	Item 8: Visiting with Parents and Siblings in Foster Care	50%
	Item 9: Preserving Connections	50%
	Item 10: Relative Placement	50%
	Item 11: Relationship of Child in Care with Parents	0%
Well-Being	Item 12: Needs and Services of Child, Parents, and Foster Parents	0%
	Item 12A: Needs Assessment and Services to Children	75%
	Item 12B: Needs Assessment and Services to Parents	0%
	Item 12C: Needs Assessment and Services to Foster Parents	100%
	Item 13: Child and Family Involvement in Case Planning	0%
	Item 14: Caseworker Visits with the Child	25%
	Item 15: Caseworker Visits with Parents	0%
	Item 16: Educational Needs of the Child	50%
	Item 17: Physical Health of the Child	67%
	Item 18: Mental/Behavioral Health of the Child	100%
	Is an Immediate Child Safety Action Required?	0%

Communities Connected for Kids, Inc.
Financial Dashboard
as of April 30, 2025
(unaudited and for internal purposes only)

Cash in Bank	$	7,585,576		
Total Assets	$	10,956,952		
Total Liabilities	$	8,997,314		
Total Net Assets	$	1,959,638		
Current Assets (a)	$	7,714,878		
Current Liabilities (b)	$	5,694,519	1.35	Current Ratio [a/b]

	Current Month	Year-to-Date
Total Revenues	$ 3,379,029	$ 33,520,627
Total Expenses	$ 3,332,895	$ 33,477,168
Net Surplus (Deficit)	$ 46,134	$ 43,459

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2025
(unaudited and for internal use only)

	Apr-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	2,062,495		**2,062,495**				**2,062,495**
DCF IL	-	101,887	**101,887**				**101,887**
DCF Other	61,303		**61,303**				**61,303**
ESEP	-		**-**	80,800			**80,800**
DCF Total	2,123,798	101,887	**2,225,685**	80,800	-	-	**2,306,485**
Sunshine State Health Plan	-		**-**		23,558		**23,558**
Other	1,901		**1,901**			107	**2,007**
Total Revenue	2,125,699	101,887	**2,227,585**	80,800	23,558	107	**2,332,050**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	574,417	39,425	**613,842**	38,485	6,463		**658,790**
Overtime	9,346	3,160	**12,506**	410	-		**12,916**
Total Salaries & Wages	583,763	42,585	**626,348**	38,895	6,463	-	**671,706**
Employee Benefits	172,580	10,663	**183,243**	9,820	1,769		**194,832**
Occupancy							
Rent	72,605	1,641	**74,246**	2,712	234		**77,192**
Utilities	1,322	660	**1,982**	124	5		**2,112**
Phone	11,514	427	**11,941**	1,130	93		**13,164**
Equipment rental	(174)	423	**249**	12	55		**316**
Repairs and maintenance	6,700	383	**7,082**	155	48		**7,285**
Total Occupancy	91,967	3,534	**95,501**	4,132	435	-	**100,068**
Insurance	1,675	8,605	**10,280**	10,267	1,078		**21,625**
Office/Travel/Other							
Office expense	3,723	81	**3,803**	6	-		**3,809**
Travel	12,133	278	**12,412**	685	-		**13,097**
Legal	-		**-**		-		**-**
Audit	-		**-**		-		**-**
PR, Conferences, Trainings	7,675	-	**7,675**		-		**7,675**
Total Office/Travel/Other	23,531	359	**23,890**	691	-	-	**24,581**
Administrative/IT	50,098	8	**50,106**	14	1		**50,121**
Total Lead Agency Costs	923,614	65,754	**989,368**	63,819	9,746	-	**1,062,933**

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For the Month and Fiscal Year-to-Date ending April 30, 2025
(unaudited and for internal use only)

	Apr-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	215,337		**215,337**				**215,337**
Adoption services	75,240		**75,240**				**75,240**
Total CM/Adoption	290,578	-	**290,578**	-	-	-	**290,578**
Prevention and intervention	58,875		**58,875**	-			**58,875**
Diversion services	51,042		**51,042**				**51,042**
Foster care recruitment	186,693		**186,693**	-			**186,693**
Total Contracted Services	587,189	-	**587,189**	-	-	-	**587,189**
Out of Home Care							
Foster home	84,401		**84,401**				**84,401**
Residential group care	496,422		**496,422**				**496,422**
Clothing	-		**-**				**-**
Total Out of home care	580,824	-	**580,824**	-	-	-	**580,824**
Independent Living							
Room and board	(1,473)	13,511	**12,039**				**12,039**
PESS and Aftercare Services	(1,720)	24,497	**22,777**				**22,777**
Total Independent Living	(3,193)	38,008	**34,815**	-	-	-	**34,815**
Client support services							
Children's mental health wraparound services	20,742		**20,742**				**20,742**
Lab services	12,725	-	**12,725**	-			**12,725**
Other services	26,068	13	**26,081**	205	950	(628)	**26,608**
Total Client support services	59,535	13	**59,548**	205	950	(628)	**60,075**
Total Operating Expenses	2,147,969	103,774	**2,251,744**	64,024	10,696	(628)	**2,325,835**
Other Expenses	3,300		**3,300**				**3,300**
Total Expenses	**2,151,269**	**103,774**	**2,255,044**	**64,024**	**10,696**	**(628)**	**2,329,135**
Operating surplus (decifit)	**(25,571)**	**(1,888)**	**(27,458)**	**16,776**	**12,862**	**735**	**2,915**

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(unaudited and for internal use only)

	Apr-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	863,558		**863,558**				**863,558**
Revenue - Level 1 Licensed Care	79,301		**79,301**				**79,301**
Revenue - Guardianship Assistance	63,814		**63,814**				**63,814**
Revenue - Child Care Subsidies	40,306		**40,306**				**40,306**
Total Revenue - Subsidies	1,046,979	-	**1,046,979**	-	-	-	**1,046,979**
Expense - Adoption	857,547		**857,547**				**857,547**
Expense - Level 1 Licensed Care	38,590		**38,590**				**38,590**
Expense - Guardianship Assistance	81,002		**81,002**				**81,002**
Expense - Child Care Subsidies	26,621		**26,621**				**26,621**
Total Expense - Subsidies	1,003,760	-	**1,003,760**	-	-	-	**1,003,760**
Net Subsidies	43,219	-	43,219	-	-	-	**43,219**
Gross Revenue	**3,172,678**	**101,887**	**3,274,564**	**80,800**	**23,558**	**107**	**3,379,029**
Expenses (incl MAS)	**3,155,029**	**103,774**	**3,258,803**	**64,024**	**10,696**	**(628)**	**3,332,895**
Net surplus (decifit)	**17,649**	**(1,888)**	**15,761**	**16,776**	**12,862**	**735**	**46,134**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	20,543,215		**20,543,215**				**20,543,215**
DCF IL	-	1,018,868	**1,018,868**				**1,018,868**
DCF Other	428,402		**428,402**				**428,402**
ESEP	-		**-**	807,969			**807,969**
DCF Total	20,971,617	1,018,868	**21,990,485**	807,969	-	-	**22,798,454**
Sunshine State Health Plan	-		**-**		239,354		**239,354**
Other	-		**-**			13,029	**13,029**
Total Revenue	20,971,617	1,018,868	**21,990,485**	807,969	239,354	13,029	**23,050,837**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	5,844,679	326,111	**6,170,790**	239,281	55,998	-	**6,466,069**
Overtime	106,264	10,411	**116,675**	2,271	-	-	**118,946**
Total Salaries & Wages	5,950,943	336,522	**6,287,464**	241,552	55,998	-	**6,585,015**
Employee Benefits	1,760,310	103,321	**1,863,631**	63,584	16,351	700	**1,944,266**
Occupancy							
Rent	737,729	15,466	**753,195**	13,559	4,076		**770,830**
Utilities	24,098	3,806	**27,904**	474	73		**28,452**
Phone	121,998	4,792	**126,790**	3,401	690		**130,881**
Equipment rental	38,818	2,398	**41,216**	57	319		**41,592**
Repairs and maintenance	82,744	2,660	**85,404**	471	531		**86,406**
Total Occupancy	1,005,388	29,122	**1,034,510**	17,961	5,689	-	**1,058,160**
Insurance	171,095	8,605	**179,700**	10,267	1,078		**191,044**
Office/Travel/Other							
Office expense	94,020	377	**94,398**	1,365	23	(783)	**95,002**
Travel	123,716	4,847	**128,563**	1,496		387	**130,446**
Legal	15,795		**15,795**				**15,795**
Audit	53,227		**53,227**				**53,227**
PR, Conferences, Trainings	27,483	806	**28,289**	99			**28,388**
Total Office/Travel/Other	314,242	6,030	**320,272**	2,960	23	(396)	**322,859**
Administrative/IT	474,863	75	**474,938**	64	20		**475,021**
Total Lead Agency Costs	9,676,841	483,674	**10,160,515**	336,389	79,158	304	**10,576,365**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	2,580,318		**2,580,318**				**2,580,318**
Adoption services	685,905		**685,905**				**685,905**
Total CM/Adoption	3,266,223	-	**3,266,223**	-	-	-	**3,266,223**
Prevention and intervention	730,107		**730,107**	8,186			**738,292**
Diversion services	488,487		**488,487**				**488,487**
Foster care recruitment	1,760,680		**1,760,680**				**1,760,680**
Total Contracted Services	6,245,497	-	**6,245,497**	8,186	-	-	**6,253,683**
Out of Home Care							
Foster home	973,239		**973,239**				**973,239**
Residential group care	4,657,907		**4,657,907**				**4,657,907**
Clothing	72,540		**72,540**				**72,540**
Total Out of home care	5,703,687	-	**5,703,687**	-	-	-	**5,703,687**
Independent Living							
Room and board	-	133,957	**133,957**				**133,957**
PESS and Aftercare Services	-	268,843	**268,843**				**268,843**
Total Independent Living	-	402,800	**402,800**	-	-	-	**402,800**
Client support services							
Children's mental health wraparound services	110,928		**110,928**				**110,928**
Lab services	137,452	243	**137,695**	570			**138,265**
Other services	341,455	2,080	**343,535**	1,180	-	6,660	**351,375**
Total Client support services	589,835	2,323	**592,158**	1,749	-	6,660	**600,568**
Total Operating Expenses	22,215,859	888,798	**23,104,657**	346,324	79,158	6,964	**23,537,103**
Other Expenses	22,465		**22,465**				**22,465**
Total Expenses	**22,238,324**	**888,798**	**23,127,122**	**346,324**	**79,158**	**6,964**	**23,559,568**
Operating surplus (decifit)	**(1,266,707)**	**130,071**	**(1,136,637)**	**461,645**	**160,196**	**6,064**	**(508,731)**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending April 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	**(D) DCF Child Welfare - Independent Living (ZJ002)**	**(E) Total DCF Child Welfare (ZJ002)**	**(F) DCF ESEP (ZJ001)**	**(G) Sunshine**	**(H) Other**	**(I) TOTAL All Programs**
Maintenance Subsidies							
Revenue - Adoption	8,635,582		**8,635,582**				**8,635,582**
Revenue - Level 1 Licensed Care	793,009		**793,009**				**793,009**
Revenue - Guardianship Assistance	638,143		**638,143**				**638,143**
Revenue - Child Care Subsidies	403,057		**403,057**				**403,057**
Total Revenue - Subsidies	10,469,790	-	**10,469,790**	-	-	-	**10,469,790**
Expense - Adoption	8,428,311		**8,428,311**				**8,428,311**
Expense - Level 1 Licensed Care	536,699		**536,699**				**536,699**
Expense - Guardianship Assistance	669,602		**669,602**				**669,602**
Expense - Child Care Subsidies	282,987		**282,987**				**282,987**
Total Expense - Subsidies	9,917,600	-	**9,917,600**	-	-	-	**9,917,600**
Net Subsidies	552,190	-	552,190	-	-	-	**552,190**
Gross Revenue	**31,441,407**	**1,018,868**	**32,460,275**	**807,969**	**239,354**	**13,029**	**33,520,627**
Expenses (incl MAS)	**32,155,925**	**888,798**	**33,044,722**	**346,324**	**79,158**	**6,964**	**33,477,168**
Net surplus (decifit)	**(714,518)**	**130,071**	**(584,447)**	**461,645**	**160,196**	**6,064**	**43,459**

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Apr-25			YTD			83.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Revenue:								
DCF Core Services	2,062,495	2,046,148	16,347	20,543,215	20,461,480	81,735	83.7%	24,553,776
DCF IL	101,887	101,887	-	1,018,868	1,018,868	-	83.3%	1,222,642
DCF Other	61,303	45,917	15,386	428,402	459,173	(30,771)	146.4%	292,529
ESEP	80,800	80,796	4	807,969	807,959	10	83.3%	969,551
DCF Total	2,306,485	2,274,748	31,737	22,798,454	22,747,481	50,973	83.5%	27,296,977
Sunshine State Health Plan	23,558	24,500	(942)	239,354	245,000	(5,646)	81.4%	294,000
Other	2,007	1,250	757	13,029	12,500	529	86.9%	15,000
Total Revenue	2,332,050	2,300,498	31,552	23,050,837	23,004,981	45,856	83.5%	27,605,977
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	658,790	630,594	(28,196)	6,466,069	6,305,945	(160,124)	85.4%	7,567,134
Overtime	12,916	12,500	(416)	118,946	125,000	6,054	79.3%	150,000
Total Salaries & Wages	671,706	643,094	(28,612)	6,585,015	6,430,945	(154,070)	85.3%	7,717,134
Employee benefits	194,832	184,875	(9,957)	1,944,266	1,848,747	(95,520)	87.6%	2,218,496
Occupancy								
Rent	77,192	79,563	2,371	770,830	795,627	24,797	80.7%	954,752
Utilities	2,112	3,750	1,638	28,452	37,500	9,048	63.2%	45,000
Phone	13,164	17,215	4,052	130,881	172,153	41,273	63.4%	206,584
Furniture and equipment	316	5,000	4,684	41,592	50,000	8,408	69.3%	60,000
Repairs and maintenance	7,285	7,500	215	86,406	75,000	(11,406)	96.0%	90,000
Total Occupancy	100,068	113,028	12,960	1,058,160	1,130,280	72,120	78.0%	1,356,336
Insurance	21,625	19,167	(2,458)	191,044	191,667	622	83.1%	230,000
Office/Travel/Other								
Office expense	3,809	8,411	4,601	95,002	84,107	(10,895)	94.1%	100,928
Travel	13,097	19,920	6,823	130,446	199,200	68,754	54.6%	239,040
Legal	-	1,667	1,667	15,795	16,667	871	79.0%	20,000
Audit	-	4,583	4,583	53,227	45,833	(7,394)	96.8%	55,000
Other (PR, Conf, Training)	7,675	7,500	(175)	28,388	75,000	46,612	31.5%	90,000
Total Office/Travel/Other	24,581	42,081	17,499	322,859	420,807	97,948	63.9%	504,968
Administrative / management	50,121	45,833	(4,288)	475,021	458,333	(16,688)	86.4%	550,000
Total Lead Agency Costs	1,062,933	1,048,078	(14,855)	10,576,365	10,480,778	(95,587)	84.1%	12,576,934

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Apr-25			YTD			83.33% YTD	
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Contracted Services								
Case Management/Adoption								
Case management	215,337	292,846	77,509	2,580,318	2,928,461	348,143	73.4%	3,514,153
Adoption services	75,240	75,000	(240)	685,905	750,000	64,095	76.2%	900,000
Total CM/Adoption	290,578	367,846	77,269	3,266,223	3,678,461	412,238	74.0%	4,414,153
Prevention and Intervention services	58,875	39,987	(18,889)	738,292	399,867	(338,426)	153.9%	479,840
Diversion services	51,042	50,000	(1,042)	488,487	500,000	11,513	81.4%	600,000
Foster care administration	186,693	147,277	(39,416)	1,760,680	1,472,771	(287,909)	99.6%	1,767,325
Total Contracted Services	587,189	605,110	17,921	6,253,683	6,051,099	(202,584)	86.1%	7,261,318
Out of Home								
Foster home	84,401	108,333	23,932	973,239	1,083,333	110,094	74.9%	1,300,000
Residential group care	496,422	378,051	(118,371)	4,657,907	3,780,510	(877,397)	102.7%	4,536,613
Clothing	-	7,917	7,917	72,540	79,167	6,626	76.4%	95,000
Total Out of Home Care	580,824	494,301	(86,523)	5,703,687	4,943,010	(760,676)	96.2%	5,931,613
Independent Living								
Room and board	12,039	29,167	17,128	133,957	291,667	157,709	38.3%	350,000
Services	22,777	25,833	3,057	268,843	258,333	(10,510)	86.7%	310,000
Total Independent Living	34,815	55,000	20,185	402,800	550,000	147,200	61.0%	660,000
Client support services								
Children's mental health wraparound service	20,742	21,108	366	110,928	211,084	100,157	43.8%	253,301
Lab services	12,725	17,917	5,192	138,265	179,167	40,902	64.3%	215,000
Other services	26,608	25,125	(1,483)	351,375	251,250	(100,125)	116.5%	301,500
Total Client support services	60,075	64,150	4,075	600,568	641,501	40,933	78.0%	769,801
Total Operating Expenses	2,325,835	2,266,639	(59,196)	23,537,103	22,666,388	(870,715)	86.5%	27,199,665
Other Expenses	3,300	2,500	(800)	22,465	25,000	2,535	74.9%	30,000
Total Expenses	2,329,135	2,269,139	(59,996)	23,559,568	22,691,388	(868,180)	86.5%	27,229,665
Net operating surplus (deficit)	2,915	31,359	91,548	(508,731)	313,593	(914,036)	-135.2%	376,312

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Apr-25			YTD			83.33%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	863,558	863,558	-	8,635,582	8,635,582	-	83.3%	10,362,698
Revenue - Level 1 Licensed Care	79,301	79,301	-	793,009	793,009	-	83.3%	951,611
Revenue - Guardianship Assistance Program	63,814	63,814	-	638,143	638,143	-	83.3%	765,771
Revenue - Child Care Subsidies	40,306	40,306	-	403,057	403,057	-	83.3%	483,668
Total Revenue - Subsidies	1,046,979	1,046,979	-	10,469,790	10,469,790	-	83.3%	12,563,748
Expense - Maintenance Adoption Subsidies	857,547	863,558	6,011	8,428,311	8,635,582	207,270	81.3%	10,362,698
Expense - Level 1 Licensed Care	38,590	79,301	40,711	536,699	793,009	256,310	56.4%	951,611
Expense - Guardianship Assistance Program	81,002	63,814	(17,187)	669,602	638,143	(31,460)	87.4%	765,771
Expense - Child Care Subsidies	26,621	40,306	13,685	282,987	403,057	120,070	58.5%	483,668
Total Expense - Subsidies	1,003,760	1,046,979	43,219	9,917,600	10,469,790	552,190	78.9%	12,563,748
Net surplus (deficit) subsidies	43,219	-	43,219	552,190	-	552,190		-
Gross Revenue	**3,379,029**	**3,347,477**	(31,552)	**33,520,627**	**33,474,771**	(45,856)	83.4%	40,169,725
Expenses	**3,332,895**	**3,316,118**	(16,777)	**33,477,168**	**33,161,178**	(315,990)	84.1%	39,793,413
Net surplus (deficit)	**46,134**	**31,359**	**14,775**	**43,459**	**313,593**	**(270,134)**	11.5%	376,312

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	Total
Revenue:											
DCF Core Services	2,046,148	2,046,148	2,046,148	2,046,148	2,046,148	2,062,495	2,062,495	2,062,495	2,062,495	2,062,495	**20,543,215**
DCF IL	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	**1,018,868**
DCF Other	24,377	24,377	24,377	24,377	24,377	61,303	61,303	61,303	61,303	61,303	**428,402**
ESEP	80,796	80,796	80,796	80,796	80,796	80,796	80,797	80,798	80,799	80,800	**807,969**
DCF Total	2,253,208	2,253,208	2,253,208	2,253,208	2,253,208	2,306,481	2,306,482	2,306,483	2,306,484	2,306,485	**22,798,454**
Sunshine State Health Plan	24,486	24,906	24,949	23,631	23,086	23,604	22,680	24,388	24,066	23,558	**239,354**
Other	-	631	3,530	247	4,569	858	444	639	104	2,007	**13,029**
Total Revenue	2,277,694	2,278,745	2,281,687	2,277,086	2,280,863	2,330,942	2,329,606	2,331,510	2,330,654	2,332,050	**23,050,837**
	-	-	-	-	-	-	-	-	-	-	**-**
Expenses:											
Lead Agency / System of Care Expense											
Salaries and wages											
Salaries	625,241	628,330	628,403	660,242	629,468	654,278	675,755	620,900	684,661	658,790	**6,466,069**
Overtime	12,289	10,262	10,332	13,462	9,461	11,759	12,392	13,233	12,840	12,916	**118,946**
Total Salaries & Wages	637,530	638,592	638,736	673,704	638,929	666,037	688,147	634,132	697,502	671,706	**6,585,015**
Employee benefits	179,526	180,807	207,302	188,727	207,513	205,229	207,222	189,561	183,547	194,832	**1,944,266**
Occupancy											
Rent	75,120	78,400	77,250	76,783	77,033	77,133	72,553	83,782	75,584	77,192	**770,830**
Utilities	3,304	4,112	4,191	3,964	1,465	1,625	3,124	1,826	2,729	2,112	**28,452**
Phone	11,706	12,927	13,164	13,394	8,243	18,244	14,182	9,849	16,007	13,164	**130,881**
Furniture and equipment	5,193	5,375	(3,720)	5,410	4,624	630	15,020	628	8,116	316	**41,592**
Repairs and maintenance	6,696	14,731	9,493	6,696	7,032	9,825	7,239	7,814	9,596	7,285	**86,406**
Total Occupancy	102,019	115,545	100,377	106,248	98,398	107,457	112,118	103,899	112,031	100,068	**1,058,160**
Insurance	16,420	16,420	16,420	16,420	36,176	18,580	16,278	16,354	16,354	21,625	**191,044**
Office/Travel/Other											
Office expense	19,211	2,171	24,439	6,200	194	6,517	8,230	16,988	7,242	3,809	**95,002**
Travel	7,989	16,763	13,058	13,051	9,345	15,273	14,884	7,158	19,829	13,097	**130,446**
Legal	228	1,870	1,600	3,994	142	57	397	4,589	2,919	-	**15,795**
Audit	-	-	-	7,027	12,000	21,000	13,200	-	-	-	**53,227**
Other (PR, Conf, Training)	3,219	1,408	155	5,980	397	3,245	5,649	404	256	7,675	**28,388**
Total Office/Travel/Other	30,647	22,212	39,252	36,252	22,077	46,092	42,360	29,139	30,246	24,581	**322,859**
Administrative / management	46,885	46,953	47,097	46,948	44,729	50,203	47,138	47,454	47,493	50,121	**475,021**
Total Lead Agency Co:	1,013,027	1,020,530	1,049,184	1,068,298	1,047,823	1,093,598	1,113,262	1,020,539	1,087,173	1,062,933	**10,576,365**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	Total
Contracted Services											
Case Management/Adoption											
Case management	272,359	236,773	273,122	239,038	252,446	284,941	267,910	270,000	268,392	215,337	**2,580,318**
Adoption services	79,813	66,409	60,347	55,730	48,637	71,690	79,674	69,469	78,895	75,240	**685,905**
Total CM/Adoption	352,172	303,182	333,469	294,767	301,083	356,631	347,584	339,469	347,288	290,578	**3,266,223**
Prevention and Intervention services	88,813	83,970	98,823	49,914	89,216	76,488	77,587	88,205	26,402	58,875	**738,292**
Diversion services	54,305	53,699	49,365	46,190	46,063	46,190	46,063	46,063	49,507	51,042	**488,487**
Foster care administration	248,696	255,174	250,739	97,443	106,997	145,541	143,683	170,449	155,265	186,693	**1,760,680**
Total Contracted Services	743,985	696,025	732,396	488,314	543,359	624,850	614,917	644,186	578,461	587,189	**6,253,683**
Out of Home											
Foster home	96,844	97,448	99,622	106,013	99,826	106,103	96,523	88,131	98,329	84,401	**973,239**
Residential group care	469,549	453,517	424,438	477,141	458,568	492,735	472,014	443,709	469,813	496,422	**4,657,907**
Clothing	-	69,100	1,250	1,590	-	-	300	-	300	-	**72,540**
Total Out of Home Care	566,393	620,065	525,310	584,744	558,394	598,839	568,837	531,840	568,442	580,824	**5,703,687**
Independent Living											
Room and board	8,183	14,719	8,301	13,731	15,484	11,501	20,720	15,769	13,511	12,039	**133,957**
Services	24,293	26,217	34,817	26,217	29,657	29,657	22,777	27,937	24,497	22,777	**268,843**
Total Independent Living	32,475	40,935	43,117	39,948	45,140	41,158	43,497	43,706	38,008	34,815	**402,800**
Client support services											
Children's mental health wraparound s	8,277	14,322	9,817	9,059	2,929	5,428	4,998	5,747	29,608	20,742	**110,928**
Lab services	6,174	19,039	12,368	19,163	8,400	19,338	10,887	16,796	13,375	12,725	**138,265**
Other services	36,549	49,197	36,778	49,534	26,286	25,409	38,566	18,524	43,924	26,608	**351,375**
Total Client support services	51,000	82,559	58,963	77,756	37,615	50,175	54,450	41,068	86,907	60,075	**600,568**
Total Operating Expenses	2,406,881	2,460,113	2,408,970	2,259,060	2,232,330	2,408,620	2,394,963	2,281,338	2,358,992	2,325,835	**23,537,103**
Other Expenses	1,896	2,045	1,937	1,915	1,915	1,936	2,236	1,985	3,299	3,300	**22,465**
Total Expenses	2,408,777	2,462,158	2,410,907	2,260,975	2,234,245	2,410,556	2,397,199	2,283,323	2,362,291	2,329,135	**23,559,568**
Net operating surplus (deficit)	(131,083)	(183,413)	(129,220)	16,111	46,618	(79,614)	(67,594)	48,187	(31,638)	2,915	**(508,731)**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended April 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	Total
Maintenance Subsidies											
Revenue - Maintenance Adoption Subsid	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	**$ 8,635,582**
Revenue - Level 1 Licensed Care	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	**793,009**
Revenue - Guardianship Assistance Progr	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	**638,143**
Revenue - Child Care Subsidies	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	**403,057**
Total Revenue - Subsidies	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	**10,469,790**
Expense - Maintenance Adoption Subsid	838,787	843,135	835,566	836,561	833,087	839,040	842,159	849,096	853,333	857,547	**8,428,311**
Expense - Level 1 Licensed Care	60,362	59,076	60,584	57,866	57,188	51,152	41,430	43,246	67,205	38,590	**536,699**
Expense - Guardianship Assistance Progra	57,616	59,327	51,403	64,552	67,101	68,879	65,938	77,023	76,763	81,002	**669,602**
Expense - Child Care Subsidies	37,903	7,077	32,447	31,083	31,020	30,920	30,213	25,647	30,057	26,621	**282,987**
Total Expense - Subsidies	994,668	968,614	979,999	990,062	988,395	989,991	979,740	995,012	1,027,358	1,003,760	**9,917,600**
Net Income - Subsidies	52,311	78,365	66,980	56,917	58,584	56,988	67,239	51,967	19,621	43,219	**552,190**
Gross Revenue	**3,324,673**	**3,325,724**	**3,328,666**	**3,324,065**	**3,327,842**	**3,377,921**	**3,376,585**	**3,378,489**	**3,377,633**	**3,379,029**	**33,520,627**
Expenses (incl MAS)	**3,403,445**	**3,430,772**	**3,390,906**	**3,251,038**	**3,222,640**	**3,400,547**	**3,376,939**	**3,278,335**	**3,389,650**	**3,332,895**	**33,477,168**
Net Income (loss)	**(78,772)**	**(105,048)**	**(62,240)**	**73,027**	**105,201**	**(22,626)**	**(354)**	**100,154**	**(12,017)**	**46,134**	**43,459**

Communities Connected for Kids, Inc.
Financial Dashboard
as of June 30, 2025
(unaudited and for internal purposes only)

Cash in Bank	$ 2,094,240		
Total Assets	$ 9,930,905		
Total Liabilities	$ 6,578,762		
Total Net Assets	$ 3,352,143		
Current Assets (a)	$ 6,688,831		
Current Liabilities (b)	$ 3,276,153	2.04	Current Ratio [a/b]

	Current Month	Year-to-Date
Total Revenues	$ 4,527,710	$ 41,867,392
Total Expenses	$ 3,484,434	$ 40,403,526
Net Surplus (Deficit)	$ 1,043,276	$ 1,463,866

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	Jun-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	3,477,324		**3,477,324**				**3,477,324**
DCF IL	-	101,887	**101,887**				**101,887**
DCF Other	61,303		**61,303**				**61,303**
ESEP	-		**-**	80,796			**80,796**
DCF Total	3,538,627	101,887	**3,640,514**	80,796	-	-	**3,721,310**
Sunshine State Health Plan	-		**-**		23,072		**23,072**
Other	-		**-**			20,899	**20,899**
Total Revenue	3,538,627	101,887	**3,640,514**	80,796	23,072	20,899	**3,765,280**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	541,952	57,564	**599,517**	56,163	5,670		**661,350**
Overtime	8,737	137	**8,874**	313	-		**9,187**
Total Salaries & Wages	550,690	57,702	**608,391**	56,476	5,670	-	**670,537**
Employee Benefits	125,580	686	**126,266**	7,622	1,241		**135,129**
Occupancy							
Rent	72,553	1,641	**74,194**	2,712	234		**77,139**
Utilities	3,871	32	**3,903**	117	20		**4,040**
Phone	14,757	994	**15,751**	910	83		**16,745**
Equipment rental	10,746	404	**11,151**	12	51		**11,213**
Repairs and maintenance	9,057	6	**9,063**	155	1		**9,219**
Total Occupancy	110,984	3,078	**114,062**	3,905	389	-	**118,356**
Insurance	14,086	811	**14,897**	968	102		**15,966**
Office/Travel/Other							
Office expense	2,782	224	**3,007**	-	15		**3,022**
Travel	19,593	988	**20,580**	1,126	-		**21,706**
Legal	3,711		**3,711**		-		**3,711**
Audit	(2,293)	2,293	**-**		-		**-**
PR, Conferences, Trainings	32,856	-	**32,856**		-		**32,856**
Total Office/Travel/Other	56,649	3,505	**60,154**	1,126	15	-	**61,295**
Administrative/IT	24,928	21,558	**46,485**	14	1		**46,500**
Total Lead Agency Costs	882,916	87,338	**970,255**	70,110	7,418	-	**1,047,783**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	Jun-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	238,300		**238,300**				**238,300**
Adoption services	71,910		**71,910**				**71,910**
Total CM/Adoption	310,210	-	**310,210**	-	-	-	**310,210**
Prevention and intervention	81,247		**81,247**	(8,186)			**73,062**
Diversion services	53,370		**53,370**				**53,370**
Foster care recruitment	177,792		**177,792**	-			**177,792**
Total Contracted Services	622,620	-	**622,620**	(8,186)	-	-	**614,434**
Out of Home Care							
Foster home	77,891		**77,891**				**77,891**
Residential group care	560,736		**560,736**				**560,736**
Clothing	-		**-**				**-**
Total Out of home care	638,627	-	**638,627**	-	-	-	**638,627**
Independent Living							
Room and board	-	11,689	**11,689**				**11,689**
PESS and Aftercare Services	(141)	17,758	**17,617**				**17,617**
Total Independent Living	(141)	29,447	**29,305**	-	-	-	**29,305**
Client support services							
Children's mental health wraparound services	33,647		**33,647**				**33,647**
Lab services	19,991	-	**19,991**	253			**20,243**
Other services	82,043	-	**82,043**	(274)	150	(4,972)	**76,946**
Total Client support services	135,681	-	**135,681**	(22)	150	(4,972)	**130,837**
Total Operating Expenses	2,279,703	116,785	**2,396,488**	61,903	7,568	(4,972)	**2,460,987**
Other Expenses	3,625		**3,625**				**3,625**
Total Expenses	**2,283,328**	**116,785**	**2,400,113**	**61,903**	**7,568**	**(4,972)**	**2,464,612**
Operating surplus (decifit)	**1,255,299**	**(14,898)**	**1,240,401**	**18,893**	**15,504**	**25,871**	**1,300,668**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	Jun-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	825,808		**825,808**				**825,808**
Revenue - Level 1 Licensed Care	(136,751)		**(136,751)**				**(136,751)**
Revenue - Guardianship Assistance	179,802		**179,802**				**179,802**
Revenue - Child Care Subsidies	(106,429)		**(106,429)**				**(106,429)**
Total Revenue - Subsidies	762,430	-	**762,430**	-	-	-	**762,430**
Expense - Adoption	872,925		**872,925**				**872,925**
Expense - Level 1 Licensed Care	33,018		**33,018**				**33,018**
Expense - Guardianship Assistance	88,096		**88,096**				**88,096**
Expense - Child Care Subsidies	25,785		**25,785**				**25,785**
Total Expense - Subsidies	1,019,823	-	**1,019,823**	-	-	-	**1,019,823**
Net Subsidies	(257,393)	-	(257,393)	-	-	-	**(257,393)**
Gross Revenue	**4,301,057**	**101,887**	**4,402,944**	**80,796**	**23,072**	**20,899**	**4,527,710**
Expenses (incl MAS)	**3,303,150**	**116,785**	**3,419,936**	**61,903**	**7,568**	**(4,972)**	**3,484,435**
Net surplus (decifit)	**997,907**	**(14,898)**	**983,008**	**18,893**	**15,504**	**25,871**	**1,043,276**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	26,524,268		**26,524,268**				**26,524,268**
DCF IL	-	1,222,642	**1,222,642**				**1,222,642**
DCF Other	551,008		**551,008**				**551,008**
ESEP	-		**-**	969,566			**969,566**
DCF Total	27,075,276	1,222,642	**28,297,918**	969,566	-	-	**29,267,484**
Sunshine State Health Plan	-		**-**		285,876		**285,876**
Other	-		**-**			34,833	**34,833**
Total Revenue	27,075,276	1,222,642	**28,297,918**	969,566	285,876	34,833	**29,588,193**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	6,898,679	462,122	**7,360,801**	375,044	74,493	-	**7,810,339**
Overtime	118,062	14,296	**132,358**	4,122	-	-	**136,479**
Total Salaries & Wages	7,016,741	476,418	**7,493,159**	379,166	74,493	-	**7,946,818**
Employee Benefits	2,034,301	127,699	**2,162,001**	91,819	21,102	700	**2,275,622**
Occupancy							
Rent	877,983	20,389	**898,372**	21,694	4,777		**924,844**
Utilities	33,499	1,612	**35,111**	769	103		**35,983**
Phone	145,003	9,485	**154,488**	5,591	913		**160,992**
Equipment rental	56,704	3,274	**59,977**	92	432		**60,501**
Repairs and maintenance	104,928	3,801	**108,729**	710	674		**110,113**
Total Occupancy	1,218,116	38,561	**1,256,678**	28,857	6,899	-	**1,292,433**
Insurance	197,062	11,345	**208,407**	13,536	1,421		**223,364**
Office/Travel/Other							
Office expense	105,272	652	**105,924**	1,621	43	(783)	**106,805**
Travel	160,526	7,676	**168,203**	2,845		635	**171,682**
Legal	21,729		**21,729**				**21,729**
Audit	50,934	2,293	**53,227**				**53,227**
PR, Conferences, Trainings	64,923	1,035	**65,958**	99			**66,057**
Total Office/Travel/Other	403,384	11,656	**415,040**	4,565	43	(148)	**419,500**
Administrative/IT	548,161	21,648	**569,809**	105	23		**569,937**
Total Lead Agency Costs	11,417,765	687,327	**12,105,093**	518,048	103,982	552	**12,727,674**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	3,090,901		**3,090,901**				**3,090,901**
Adoption services	835,011		**835,011**				**835,011**
Total CM/Adoption	3,925,912	-	**3,925,912**	-	-	-	**3,925,912**
Prevention and intervention	889,364		**889,364**				**889,364**
Diversion services	591,857		**591,857**				**591,857**
Foster care recruitment	2,102,187		**2,102,187**				**2,102,187**
Total Contracted Services	7,509,320	-	**7,509,320**	-	-	-	**7,509,320**
Out of Home Care							
Foster home	1,132,913		**1,132,913**				**1,132,913**
Residential group care	5,712,609		**5,712,609**				**5,712,609**
Clothing	72,540		**72,540**				**72,540**
Total Out of home care	6,918,061	-	**6,918,061**	-	-	-	**6,918,061**
Independent Living							
Room and board	(1,670)	148,100	**146,430**				**146,430**
PESS and Aftercare Services	(3,099)	304,027	**300,928**				**300,928**
Total Independent Living	(4,769)	452,127	**447,358**	-	-	-	**447,358**
Client support services							
Children's mental health wraparound services	169,008		**169,008**				**169,008**
Lab services	174,927	-	**174,927**	1,075			**176,002**
Other services	455,087	-	**455,087**	654	(1,000)	6,862	**461,604**
Total Client support services	799,023	-	**799,023**	1,729	(1,000)	6,862	**806,615**
Total Operating Expenses	26,639,400	1,139,455	**27,778,854**	519,777	102,982	7,414	**28,409,028**
Other Expenses	29,583		**29,583**				**29,583**
Total Expenses	**26,668,983**	**1,139,455**	**27,808,438**	**519,777**	**102,982**	**7,414**	**28,438,611**
Operating surplus (decifit)	**406,293**	**83,187**	**489,481**	**449,789**	**182,894**	**27,419**	**1,149,582**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date ending June 30, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	10,324,948		**10,324,948**				**10,324,948**
Revenue - Level 1 Licensed Care	735,559		**735,559**				**735,559**
Revenue - Guardianship Assistance	881,759		**881,759**				**881,759**
Revenue - Child Care Subsidies	336,933		**336,933**				**336,933**
Total Revenue - Subsidies	12,279,199	-	**12,279,199**	-	-	-	**12,279,199**
Expense - Adoption	10,176,563		**10,176,563**				**10,176,563**
Expense - Level 1 Licensed Care	605,667		**605,667**				**605,667**
Expense - Guardianship Assistance	843,311		**843,311**				**843,311**
Expense - Child Care Subsidies	339,376		**339,376**				**339,376**
Total Expense - Subsidies	11,964,916	-	**11,964,916**	-	-	-	**11,964,916**
Net Subsidies	314,283	-	314,283	-	-	-	**314,283**
Gross Revenue	**39,354,475**	**1,222,642**	**40,577,117**	**969,566**	**285,876**	**34,833**	**41,867,392**
Expenses (incl MAS)	**38,633,899**	**1,139,455**	**39,773,354**	**519,777**	**102,982**	**7,414**	**40,403,527**
Net surplus (decifit)	**720,576**	**83,187**	**803,764**	**449,789**	**182,894**	**27,419**	**1,463,865**

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jun-25			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Revenue:								
DCF Core Services	3,477,324	2,046,148	1,431,176	26,524,268	24,553,776	1,970,492	108.0%	24,553,776
DCF IL	101,887	101,887	-	1,222,642	1,222,642	-	100.0%	1,222,642
DCF Other	61,303	45,917	15,386	551,008	551,008	-	188.4%	292,529
ESEP	80,796	80,796	0	969,566	969,551	15	100.0%	969,551
DCF Total	3,721,310	2,274,748	1,446,562	29,267,484	27,296,977	1,970,507	107.2%	27,296,977
Sunshine State Health Plan	23,072	24,500	(1,428)	285,876	294,000	(8,124)	97.2%	294,000
Other	20,899	1,250	19,649	34,833	15,000	19,833	232.2%	15,000
Total Revenue	3,765,280	2,300,498	1,464,782	29,588,193	27,605,977	1,982,216	107.2%	27,605,977
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	661,350	630,594	(30,756)	7,810,339	7,567,134	(243,205)	103.2%	7,567,134
Overtime	9,187	12,500	3,313	136,479	150,000	13,521	91.0%	150,000
Total Salaries & Wages	670,537	643,094	(27,443)	7,946,818	7,717,134	(229,684)	103.0%	7,717,134
Employee benefits	135,129	184,875	49,746	2,275,622	2,218,496	(57,126)	102.6%	2,218,496
Occupancy								
Rent	77,139	79,563	2,423	924,844	954,752	29,908	96.9%	954,752
Utilities	4,039	3,750	(289)	35,983	45,000	9,017	80.0%	45,000
Phone	16,745	17,215	471	160,992	206,584	45,592	77.9%	206,584
Furniture and equipment	11,213	5,000	(6,213)	60,501	60,000	(501)	100.8%	60,000
Repairs and maintenance	9,219	7,500	(1,719)	110,113	90,000	(20,113)	122.3%	90,000
Total Occupancy	118,356	113,028	(5,328)	1,292,433	1,356,336	63,903	95.3%	1,356,336
Insurance	15,966	19,167	3,201	223,364	230,000	6,636	97.1%	230,000
Office/Travel/Other								
Office expense	3,022	8,411	5,389	106,805	100,928	(5,877)	105.8%	100,928
Travel	21,706	19,920	(1,786)	171,682	239,040	67,358	71.8%	239,040
Legal	3,711	1,667	(2,044)	21,729	20,000	(1,729)	108.6%	20,000
Audit	-	4,583	4,583	53,227	55,000	1,773	96.8%	55,000
Other (PR, Conf, Training)	32,856	7,500	(25,356)	66,057	90,000	23,943	73.4%	90,000
Total Office/Travel/Other	61,294	42,081	(19,214)	419,500	504,968	85,468	83.1%	504,968
Administrative / management	46,500	45,833	(667)	569,937	550,000	(19,937)	103.6%	550,000
Total Lead Agency Costs	1,047,782	1,048,078	296	12,727,673	12,576,934	(150,740)	101.2%	12,576,934

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jun-25			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Contracted Services								
Case Management/Adoption								
Case management	238,300	292,846	54,546	3,090,901	3,514,153	423,253	88.0%	3,514,153
Adoption services	71,910	75,000	3,090	835,011	900,000	64,989	92.8%	900,000
Total CM/Adoption	310,210	367,846	57,636	3,925,912	4,414,153	488,241	88.9%	4,414,153
Prevention and Intervention services	73,062	39,987	(33,075)	889,364	479,840	(409,524)	185.3%	479,840
Diversion services	53,370	50,000	(3,370)	591,857	600,000	8,143	98.6%	600,000
Foster care administration	177,792	147,277	(30,515)	2,102,187	1,767,325	(334,862)	118.9%	1,767,325
Total Contracted Services	614,434	605,110	(9,324)	7,509,320	7,261,318	(248,001)	103.4%	7,261,318
Out of Home								
Foster home	77,891	108,333	30,442	1,132,913	1,300,000	167,087	87.1%	1,300,000
Residential group care	560,736	378,051	(182,685)	5,712,609	4,536,613	(1,175,996)	125.9%	4,536,613
Clothing	-	7,917	7,917	72,540	95,000	22,460	76.4%	95,000
Total Out of Home Care	638,627	494,301	(144,326)	6,918,061	5,931,613	(986,449)	116.6%	5,931,613
Independent Living								
Room and board	11,689	29,167	17,478	146,430	350,000	203,570	41.8%	350,000
Services	17,617	25,833	8,217	300,928	310,000	9,072	97.1%	310,000
Total Independent Living	29,305	55,000	25,695	447,358	660,000	212,642	67.8%	660,000
Client support services								
Children's mental health wraparound service	33,647	21,108	(12,539)	169,008	253,301	84,293	66.7%	253,301
Lab services	20,243	17,917	(2,327)	176,002	215,000	38,998	81.9%	215,000
Other services	76,948	25,125	(51,823)	461,604	301,500	(160,104)	153.1%	301,500
Total Client support services	130,838	64,150	(66,688)	806,615	769,801	(36,814)	104.8%	769,801
Total Operating Expenses	2,460,986	2,266,639	(194,348)	28,409,027	27,199,665	(1,209,362)	104.4%	27,199,665
Other Expenses	3,625	2,500	(1,125)	29,583	30,000	417	98.6%	30,000
Total Expenses	2,464,612	2,269,139	(195,473)	28,438,610	27,229,665	(1,208,945)	104.4%	27,229,665
Net operating surplus (deficit)	1,300,669	31,359	1,660,255	1,149,583	376,312	(3,191,161)	305.5%	376,312

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jun-25			YTD			100.00%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	825,808	863,558	37,750	10,324,948	10,362,698	37,750	99.6%	10,362,698
Revenue - Level 1 Licensed Care	(136,751)	79,301	216,052	735,559	951,611	216,052	77.3%	951,611
Revenue - Guardianship Assistance Program	179,802	63,814	(115,988)	881,759	765,771	(115,988)	115.1%	765,771
Revenue - Child Care Subsidies	(106,429)	40,306	146,735	336,933	483,668	146,735	69.7%	483,668
Total Revenue - Subsidies	762,430	1,046,979	284,549	12,279,199	12,563,748	284,549	97.7%	12,563,748
Expense - Maintenance Adoption Subsidies	872,925	863,558	(9,367)	10,176,563	10,362,698	186,135	98.2%	10,362,698
Expense - Level 1 Licensed Care	33,018	79,301	46,283	605,667	951,611	345,944	63.6%	951,611
Expense - Guardianship Assistance Program	88,096	63,814	(24,281)	843,311	765,771	(77,540)	110.1%	765,771
Expense - Child Care Subsidies	25,785	40,306	14,521	339,376	483,668	144,292	70.2%	483,668
Total Expense - Subsidies	1,019,823	1,046,979	27,156	11,964,916	12,563,748	598,832	95.2%	12,563,748
Net surplus (deficit) subsidies	(257,393)	-	(257,393)	314,283	-	314,283		-
Gross Revenue	**4,527,710**	**3,347,477**	(1,180,233)	**41,867,392**	**40,169,725**	(1,697,667)	104.2%	40,169,725
Expenses	**3,484,434**	**3,316,118**	(168,317)	**40,403,526**	**39,793,413**	(610,113)	101.5%	39,793,413
Net surplus (deficit)	**1,043,276**	**31,359**	**1,011,917**	**1,463,866**	**376,312**	**1,087,554**	389.0%	376,312

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total
Revenue:													
DCF Core Services	2,046,148	2,046,148	2,046,148	2,046,148	2,046,148	2,062,495	2,062,495	2,062,495	2,062,495	2,062,495	2,503,730	3,477,324	**26,524,268**
DCF IL	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	**1,222,642**
DCF Other	24,377	24,377	24,377	24,377	24,377	61,303	61,303	61,303	61,303	61,303	61,303	61,303	**551,008**
ESEP	80,796	80,796	80,796	80,796	80,796	80,796	80,797	80,798	80,799	80,800	80,801	80,796	**969,566**
DCF Total	2,253,208	2,253,208	2,253,208	2,253,208	2,253,208	2,306,481	2,306,482	2,306,483	2,306,484	2,306,485	2,747,720	3,721,310	**29,267,484**
Sunshine State Health Plan	24,486	24,906	24,949	23,631	23,086	23,604	22,680	24,388	24,066	23,558	23,450	23,072	**285,876**
Other	-	631	3,530	247	4,569	858	444	639	104	2,007	906	20,899	**34,833**
Total Revenue	2,277,694	2,278,745	2,281,687	2,277,086	2,280,863	2,330,942	2,329,606	2,331,510	2,330,654	2,332,050	2,772,076	3,765,280	**29,588,193**
	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Expenses:													
Lead Agency / System of Care Expense													
Salaries and wages													
Salaries	625,241	628,330	628,403	660,242	629,468	654,278	675,755	620,900	684,661	658,790	682,920	661,350	**7,810,339**
Overtime	12,289	10,262	10,332	13,462	9,461	11,759	12,392	13,233	12,840	12,916	8,346	9,187	**136,479**
Total Salaries & Wages	637,530	638,592	638,736	673,704	638,929	666,037	688,147	634,132	697,502	671,706	691,266	670,537	**7,946,818**
Employee benefits	179,526	180,807	207,302	188,727	207,513	205,229	207,222	189,561	183,547	194,832	196,227	135,129	**2,275,622**
Occupancy													
Rent	75,120	78,400	77,250	76,783	77,033	77,133	72,553	83,782	75,584	77,192	76,875	77,139	**924,844**
Utilities	3,304	4,112	4,191	3,964	1,465	1,625	3,124	1,826	2,729	2,112	3,492	4,039	**35,983**
Phone	11,706	12,927	13,164	13,394	8,243	18,244	14,182	9,849	16,007	13,164	13,367	16,745	**160,992**
Furniture and equipment	5,193	5,375	(3,720)	5,410	4,624	630	15,020	628	8,116	316	7,696	11,213	**60,501**
Repairs and maintenance	6,696	14,731	9,493	6,696	7,032	9,825	7,239	7,814	9,596	7,285	14,489	9,219	**110,113**
Total Occupancy	102,019	115,545	100,377	106,248	98,398	107,457	112,118	103,899	112,031	100,068	115,917	118,356	**1,292,433**
Insurance	16,420	16,420	16,420	16,420	36,176	18,580	16,278	16,354	16,354	21,625	16,354	15,966	**223,364**
Office/Travel/Other													
Office expense	19,211	2,171	24,439	6,200	194	6,517	8,230	16,988	7,242	3,809	8,782	3,022	**106,805**
Travel	7,989	16,763	13,058	13,051	9,345	15,273	14,884	7,158	19,829	13,097	19,530	21,706	**171,682**
Legal	228	1,870	1,600	3,994	142	57	397	4,589	2,919	-	2,223	3,711	**21,729**
Audit	-	-	-	7,027	12,000	21,000	13,200	-	-	-	-	-	**53,227**
Other (PR, Conf, Training)	3,219	1,408	155	5,980	397	3,245	5,649	404	256	7,675	4,813	32,856	**66,057**
Total Office/Travel/Other	30,647	22,212	39,252	36,252	22,077	46,092	42,360	29,139	30,246	24,581	35,347	61,294	**419,500**
Administrative / management	46,885	46,953	47,097	46,948	44,729	50,203	47,138	47,454	47,493	50,121	48,416	46,500	**569,937**
Total Lead Agency	1,013,027	1,020,530	1,049,184	1,068,298	1,047,823	1,093,598	1,113,262	1,020,539	1,087,173	1,062,933	1,103,526	1,047,782	**12,727,673**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total
Contracted Services													
Case Management/Adoption													
Case management	272,359	236,773	273,122	239,038	252,446	284,941	267,910	270,000	268,392	215,337	272,283	238,300	**3,090,901**
Adoption services	79,813	66,409	60,347	55,730	48,637	71,690	79,674	69,469	78,895	75,240	77,196	71,910	**835,011**
Total CM/Adoption	352,172	303,182	333,469	294,767	301,083	356,631	347,584	339,469	347,288	290,578	349,479	310,210	**3,925,912**
Prevention and Intervention service	88,813	83,970	98,823	49,914	89,216	76,488	77,587	88,205	26,402	58,875	78,010	73,062	**889,364**
Diversion services	54,305	53,699	49,365	46,190	46,063	46,190	46,063	46,063	49,507	51,042	50,000	53,370	**591,857**
Foster care administration	248,696	255,174	250,739	97,443	106,997	145,541	143,683	170,449	155,265	186,693	163,714	177,792	**2,102,187**
Total Contracted Services	743,985	696,025	732,396	488,314	543,359	624,850	614,917	644,186	578,461	587,189	641,203	614,434	**7,509,320**
Out of Home													
Foster home	96,844	97,448	99,622	106,013	99,826	106,103	96,523	88,131	98,329	84,401	81,782	77,891	**1,132,913**
Residential group care	469,549	453,517	424,438	477,141	458,568	492,735	472,014	443,709	469,813	496,422	493,966	560,736	**5,712,609**
Clothing	-	69,100	1,250	1,590	-	-	300	-	300	-	-	-	**72,540**
Total Out of Home Care	566,393	620,065	525,310	584,744	558,394	598,839	568,837	531,840	568,442	580,824	575,748	638,627	**6,918,061**
Independent Living													
Room and board	8,183	14,719	8,301	13,731	15,484	11,501	20,720	15,769	13,511	12,039	784	11,689	**146,430**
Services	24,293	26,217	34,817	26,217	29,657	29,657	22,777	27,937	24,497	22,777	14,468	17,617	**300,928**
Total Independent Living	32,475	40,935	43,117	39,948	45,140	41,158	43,497	43,706	38,008	34,815	15,252	29,305	**447,358**
Client support services													
Children's mental health wraparoun	8,277	14,322	9,817	9,059	2,929	5,428	4,998	5,747	29,608	20,742	24,433	33,647	**169,008**
Lab services	6,174	19,039	12,368	19,163	8,400	19,338	10,887	16,796	13,375	12,725	17,494	20,243	**176,002**
Other services	36,549	49,197	36,778	49,534	26,286	25,409	38,566	18,524	43,924	26,608	33,281	76,948	**461,604**
Total Client support services	51,000	82,559	58,963	77,756	37,615	50,175	54,450	41,068	86,907	60,075	75,208	130,838	**806,615**
Total Operating Expenses	2,406,881	2,460,113	2,408,970	2,259,060	2,232,330	2,408,620	2,394,963	2,281,338	2,358,992	2,325,835	2,410,938	2,460,986	**28,409,027**
Other Expenses	1,896	2,045	1,937	1,915	1,915	1,936	2,236	1,985	3,299	3,300	3,493	3,625	**29,583**
Total Expenses	2,408,777	2,462,158	2,410,907	2,260,975	2,234,245	2,410,556	2,397,199	2,283,323	2,362,291	2,329,135	2,414,431	2,464,612	**28,438,610**
Net operating surplus (deficit)	(131,083)	(183,413)	(129,220)	16,111	46,618	(79,614)	(67,594)	48,187	(31,638)	2,915	357,645	1,300,669	**1,149,583**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended June 30, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total
Maintenance Subsidies													
Revenue - Maintenance Adoption Sub	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	825,808	**$ 10,324,948**
Revenue - Level 1 Licensed Care	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	(136,751)	**735,559**
Revenue - Guardianship Assistance Pro	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	179,802	**881,759**
Revenue - Child Care Subsidies	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	(106,429)	**336,933**
Total Revenue - Subsidies	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	762,430	**12,279,199**
Expense - Maintenance Adoption Sub	838,787	843,135	835,566	836,561	833,087	839,040	842,159	849,096	853,333	857,547	875,327	872,925	**10,176,563**
Expense - Level 1 Licensed Care	60,362	59,076	60,584	57,866	57,188	51,152	41,430	43,246	67,205	38,590	35,950	33,018	**605,667**
Expense - Guardianship Assistance Pro	57,616	59,327	51,403	64,552	67,101	68,879	65,938	77,023	76,763	81,002	85,613	88,096	**843,311**
Expense - Child Care Subsidies	37,903	7,077	32,447	31,083	31,020	30,920	30,213	25,647	30,057	26,621	30,604	25,785	**339,376**
Total Expense - Subsidies	994,668	968,614	979,999	990,062	988,395	989,991	979,740	995,012	1,027,358	1,003,760	1,027,493	1,019,823	**11,964,916**
Net Income - Subsidies	52,311	78,365	66,980	56,917	58,584	56,988	67,239	51,967	19,621	43,219	19,486	(257,393)	**314,283**
Gross Revenue	**3,324,673**	**3,325,724**	**3,328,666**	**3,324,065**	**3,327,842**	**3,377,921**	**3,376,585**	**3,378,489**	**3,377,633**	**3,379,029**	**3,819,055**	**4,527,710**	**41,867,392**
Expenses (incl MAS)	**3,403,445**	**3,430,772**	**3,390,906**	**3,251,038**	**3,222,640**	**3,400,547**	**3,376,939**	**3,278,335**	**3,389,650**	**3,332,895**	**3,441,924**	**3,484,434**	**40,403,526**
Net Income (loss)	**(78,772)**	**(105,048)**	**(62,240)**	**73,027**	**105,201**	**(22,626)**	**(354)**	**100,154**	**(12,017)**	**46,134**	**377,131**	**1,043,276**	**1,463,866**