Communities Connected for Kids

549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

Board of Directors Monthly Meeting

July 22nd, 2025

Agenda

1. Call to Order	Kristy Conway
2. Board Chair Comments	Kristy Conway
3. Approval of May Minutes	Kristy Conway
4. CEO Board Report	Carol Deloach
5. Board Membership Renewal	Carol Deloach
• Mark Young	
• Michelle Miller	
6. Quality Assurance Update	Rusty Kline
7. External Affairs	Christina Kaiser
8. Finance Update	Lauren Hahn
• Approval of May Financials	
9. Public Comments	Kristy Conway
10. Adjournment	Kristy Conway

2025 Schedule of Meetings

Meetings are scheduled for the fourth Tuesday of the month at 3 pm. The November and December meetings usually are combined to accommodate the holiday schedule.

August 26th	October 28th	December 23rd ***
September 23rd	November 25th***	

549 NW Lake Whitney Pl Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

Board of Directors Annual Meeting
Communities Connected for Kids Headquarters
May 27th, 2025
12 pm

May 2025 Minutes

1) Call to Order – Ms. Wiles has called the meeting to order at 12:15p
Board members include: Melanie Wiles, Pat McCoy, Michelle Miller, Mark Young, Leslie Kroeger and Kristy Conway.
Absent Board members: Gloria Seidule, Dr. Angie Bailey, and Vanessa Farnes.

Internal staff includes: Elisabeth Eugene, Andi Poli, Josie Kirchner, Christina Kaiser, Grace Sayre, Lauren Hahn, Lesa Sims, Sherina Johnson, Lorrene Egan, Carol Deloach, and Cheri Sheffer.
Guests include: Bob McPartland.

2) Board Chair Comments- Ms. Wiles presents:

- N/A

3) Approval of April Minutes- Ms. Wiles reports:

Ms. McCoy made a motion to approve the March 2025 Minutes, and Ms. Miller seconded. The motion passed unanimously.

4) Policies and Procedures Approval of policy 803, 1409, and 1503- Ms. Deloach presents:

- 803 (incident reports). We added language for COA requirements.
- 1409 Volunteer time off added a process that allows you to volunteer for a CCKids activity as well as an individual activity as long a non-profit is the beneficiary. The CEO will finalize approval for community-based events.
- 1503 (sanction screening policy), we add the exclusion list as required by Florida statute.

Ms. McCoy made a motion to approve policy 803, 1409 and 1503, and Ms. Miller, seconded. The motion passed unanimously.

5) CEO Report- Ms. Deloach presents

- Ms. DeLoach is happy to report that all Board members have taken all required training.
- Amendment 4 has been signed. This added risk pool and family first prevention funding to our contract. Now, we're waiting for the outcome of the back of the bill request.
- The Senate will reconvene on June 11th which gives them 2 weeks to pass the budget bill.

- CCKids posted our ITN for case management. We have a group reviewing the two responses. There will be presentations by each respondent. We have also released an RFP for support services, like Behavior Basics. We continue to comply with new legislation regarding the contracting process.
- We started the interview process for Lorrene's position. We had our first round. Next week Cheri Sheffer, Lauren Hahn and Carol Deloach will we will finish the second and final round of interviews.
- Christina Kaiser will be leaving us in October for Pennsylvania. We will post that position to give us some transition time.
- We were able to retain Cayuga as a provider. They have four homes in the pipeline, resulting in 10 beds.
- We had an issue with one of our group homes. There was an investigation, and we had to remove the children and their license was revoked.
- The foster parent pool party was a wonderful success.
- We had our 1K, which was very successful. There were people from the community who expressed interest in learning more about becoming a foster parent.
- We had 13 people graduating from our Supervision for Excellence training course. They presented ways to improve leadership. At the end, they completed a capstone project to improve the organization.
- There is some concern about where we land for funding.
- We have a current net gain of 3 foster homes and 19 beds for the first time in years.

6) QA Committee Report – Mr. Kline Reports:

- Incident Reports – 75 for April. With the placement moves of a couple of teens at Blossom House, we have seen a decrease in missing child incidents/incidents in general at that placement. Additionally, there were 2 DCM Employee issues for the month of April.
- At-A-Glance - currently, 5 performance measures are in the Red. Mr. Kline reviewed the data with Alisa Carter (data specialist), and most of the discrepancies are due to the small sample sizes or large sibling groups.
- We will be discussing the performance measures at tomorrow's CQI meeting.
- Currently, we have 2 missing children. All efforts are being made.
- CQI – An update on our Peer Case Review Process, designed to improve CFSR outcomes, was provided.
- Desk reviews – we are currently at 37 cases. The Quality Office has srt the goal at 56. We are in track to meet the goal by the end of the fiscal year.

7) External Affairs/Advocacy- Ms. Kaiser presents

- Christina shared some metrics on what we have been doing. Our outlook is solid.
- Our website has seen an increase of 13% every month.
- We had 75% of our press releases published. We average 2 submissions per month. Our social media demographics are primarily female, 25-44 age group. Most of the engagement is from Port St. Lucie. That gives us an idea of where to focus our efforts.
- Our benchmarks have been impressive. Our social media activity has surpassed that of other organizations of the same size. Our message is reaching the community. Our Facebook numbers have decreased slightly, but they are still looking good.

- Included in your packet is everything we have in print.

8) Finance Report – Ms. Hahn reports:

- The finances are as expected. We are waiting patiently for where the budget is going to land.
- We have no new news on the back of the bill. Stay tuned is the theme of my report.
- ESEP is also pending for $881K.
- I'm starting the initial process of putting the budget together. We do not anticipate receiving any additional funds. Commercial insurance went up. We will need to examine where we can make cuts.
- The KPMG model has been pushed aside. But they continue their presence at DCF and are asking for standardization among all CBCs. They want the general ledger to be standardized. The CFOs have expressed how they do things differently for different areas. We have collectively pushed back as there is an increase in workload.
- Michelle Miller- The Clerks of the Court have a statewide organization which helps with consistency. Does DCF have that? Lauren- We don't. We're having a problem with hiring in finance, who has experience in child welfare. We will focus on the accounting side, and they can learn about child welfare.

9) Strategic Review – Ms. Sheffer facilitated a review of the implementation of the FY24/25 strategic plan.

10) Board Comments –

- Pat- I appreciate the in-person meeting once a year.
- Mark – thank you to Christina for all your hard work and services. It has been a pleasure working with you.

11) Public Comments – N/A

12) Adjournment – The meeting was adjourned at 3:06p

549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

CEO Report
July 2025

It is so nice to see everyone again after our May Board retreat. Hopefully, everyone had a safe and enjoyable 4th!

The months of May and June brought with them varied projects and activities.

- With Lorrene Egan's departure on July 3rd, we were in the final stages of interviewing for her replacement. Cheri Sheffer, Lauren Hahn, and I interviewed the three finalists. The decision was a difficult one, but in the end, we selected, and Katie Vella accepted the offer. Katie and Lorrene spent some transition time together. CCKids used our June All Hands to give Lorrene a proper send-off. Many thanks to Sherina Johnson for all she did to make the event so successful and special for Lorrene.
- CCKids posted our Intent to Award for the case management services ITN to the Children's Home Society. Contract negotiations are underway.
- The Request for Proposals for Family Support Services has been posted.
- On June 19th, Master Trust training was provided by LaToya Larra and Jennifer Riviere (Finance Department) to CCKids and CHS. Changes in process and practice were discussed. DCF now must approve any expenditure if a single purchase is over $500, and $1,000 if combined purchases.
- Three budget amendments were executed:
    - #4 - added the FFTA and Risk Pool funding of $441,235
    - #5- required a payback of $398,978 for unspent MAS/GAP/childcare funds
    - #6 – added the Back of the Bill $1,529,258 to our contract-the invoice was submitted to DCF July 7th

So far this month, the Contract Oversight Team has reviewed CCKids' performance in the areas of Administrative, Fiscal, Data/Performance, and Operations. Cheri presented drill-down data on two areas where we seem to be struggling: separated siblings and abuse during out-of-home care. The information was well received.

There are two events upcoming: a) The Florida Coalition for Children annual conference in Orlando is July 13th to the 15th. Lauren Hahn, Cheri Sheffer, and I will be attending. This was the basis for moving the Board meeting to today. b) Secondly, Christina Kaiser has moved her departure date up to August 22nd. Cheri Sheffer and I will be quickly interviewing for her replacement so there can be some overlap in the transition.

Finally, there is enacted legislation governing the FY25/26 state budget as well as bills having a direct impact on child welfare. SB2502 provided no new funding for core services. So CCKids will receive $24,553,776 as we did last fiscal year (FY. For the fiscal year that just ended in June, we were approved for the $1,529,258 Back of the Bill request. This, when added to the FFTA funds ($216,193) and the Risk Pool funds ($225,042) will make us whole for that fiscal year ($1,754,300). Going into this fiscal year, we again anticipate a shortfall due to the lack of any new core funding. Lauren Hahn will be presenting for Board approval a balanced budget as is required by statute. Again, this current fiscal year, there have to be cuts. Lauren will go into detail with her CFO report.

For the ESEP program, only $500,000 of the $881,000 asked was appropriated. We are hoping the unspent dollars from this past fiscal year will be allowed to be carried forward. This would cover the shortfall for this year.

There were nine child welfare-related bills enacted. One was the CINS/FINS bill we discussed in prior Board meetings, which strengthens the parent and child accountability as well as gives more sanction authority to the Court. Other areas of impact include:

- Young adult housing support
- Licensure of family foster homes
- Services for individuals with developmental disabilities
- Home health aide for medically fragile children
- Harming or neglecting children
- Children's Medical Services Program
- Child welfare oversight and workforce development

Hopefully, there will be more to report to the Board from what we learn at the FCC conference.

Departmental reports follow:

OPERATIONS
Cheri Sheffer, Chief Operating Officer

As we complete end of the end-of-the-year data reports, the following performance highlights have emerged:

- In FY 24-25, we experienced 235 entries into care – a 16% decrease over the prior year. This is the second fiscal year where we have achieved fewer entries compared to the prior fiscal year. IN FY 22-23, we experienced 408 entries into care. This amounts to a two-year, 42% decrease in kids entering care.
- The ESEP program was a strong contributor, serving 132 children at imminent risk of removal, with only 10 requiring removal. 75 of the children served were able to be closed at the safety management phase, without requiring ongoing dependency case management.
- A total of seven children entered care as a result of the parent or guardian's inability to manage their needs. This is the lowest number in four years, and is a testament to our Keeping Families Connected process.

- A 37% decrease in children disrupting from relative care to licensed care compared to the prior fiscal year, pointing to the strength and commitment of our Kinship Navigator team.
- We are entering the fiscal year with the lowest number of children under supervision in Circuit 19 history, which gives us smaller caseloads and greater opportunities to focus on placement array and CFSR performance strengthening.

ST LUCIE COUNTY

Katie Vella, St Lucie County Director

Katie Vella has replaced Lorrene Egan as the St. Lucie County Director on July 4, 2025. Katie has more than 16 years of experience in child welfare, including program leadership, case management, adoptions and placement services. Her prior leadership roles include ChildNet (Director of Case Management), Children's Network of Southeast Florida through Camelot Community Care and Family Preservation Services where she was Program Director of Case Management for three counties over a seven-year period. Katie has been with Communities Connected for Kids since 2022 as the Placement Supervisor. Katie was raised in St. Lucie County and started her case management career in Fort Pierce. She has great relationships with local community stakeholders and statewide agencies.

St. Lucie Case Management:

The overall caseload for St. Lucie case management has continued to decline to around 225 children. Case management retention has continued to improve, allowing staff to have lower caseloads per case manager. The average turnover rate within St. Lucie County case management for 2025 is 12.24% in comparison to 23% in 2024.

During the month of June 2025, St. Lucie Case Management scored 100% on a Child and Family Service Review (CFSR – Federal Review).

Early Services Engagement and Preservation Program (ESEP):

The ESEP program served 56 families and 147 children for the 2024/2025 fiscal year. Ninety percent of the families served during the 24/25 FY remained in the home. The ESEP program met all their performance Measures for the fiscal year.

During the Month of June, Director Vella attended the following:

- C19 DCF Surviving Sibling Staffing
- FCC Residential/Group Care Committee
- CCWIS Statewide CBC Committee

- CCWIS Placement and Provider Committee
- Lead Chair of CCWIS Placement Committee

MARTIN COUNTY

Denise Natalizio, MS, Martin County Director

Martin County Case Management

Fortunately, MC continues to have a very low number of families currently open. With approximately 40 children under supervision, the caseload ratios remain low.

Level I Licensing (Relatives and Non-Relatives)

Our team is currently working with 134 families, aiming to license 40% of them. Recently, we've maintained a steady fluctuation between 30-37%. With our recent success in filling a staff vacancy, we anticipate reaching our 40% goal by the end of August.

Level II-V Licensing (traditional/therapeutic/medical)-FY summary

-For the 24/25 fiscal year, all counties experienced a positive gain of at least one home, with the exception of Martin County. We achieved an overall net gain of 2 homes and 11 beds. The last fiscal year net gain we had was pre pandemic.

-The statewide Florida Foster Information Center (FFIC) referrals led to 7 licensed foster families out of 98 referred families.

-Our Child Placing Agencies (CPAs) currently have 30 homes in the licensing process.

Kinship Navigator Program-FY summary

In June, we extended our services to 16 additional kinship caregiver families—bringing our fiscal year total to 178 families supported.

During the month of June, Director Natalizio attended the following:

- Martin County Interagency Coalition meeting
- Martin County Interagency Coalition board meeting
- Martin County Interagency Coalition grant committee
- Martin County Sheriffs Office-coffee with the Sheriff
- Martin County Children's Services Council meeting
- CCKids (RFP) Case Management Request for Proposal team

INDIAN RIVER & OKEECHOBEE COUNTY
Caryn Toole, Okeechobee, and Indian River Director

Road to Success Program:

- EFC = 15 (+ 17 EFC Out of County Services)
- Aftercare/PESS =24
- Under 18 minors served =62

The Road to Success staff continues to work with our clients from 13-23 on all aspects of available programming.

Okeechobee:

This month, County Director Caryn Toole participated in the Okeechobee Children's Services Council grant process, working with a panel of five other professionals to disburse over $700,000 in grant recommendations for wonderful local nonprofits. Ms. Toole attended the Health and Human Services meeting and the Department of Juvenile Justice Council meeting. Caryn attended the Okeechobee Sexual Assault Recovery Team's monthly meeting.

Indian River:

County Director Caryn Toole is a member of the United Way of Indian River County Board of Directors. She attended her monthly board meeting. Caryn is also a member of the Samaritan Center (a transitional living program for Homeless Families) Advisory Board and attended their monthly board meeting. Caryn participated in the Healthy Start of Indian River County Community Action team, studying Infant Mortality, and participated in both bi-monthly meetings. This month, Caryn also participated in the IRC Children’s Services Council Grant subcommittee monthly meeting, the IRC Executive Roundtable meeting, and the IRC School and Health Advisory team meeting. Caryn also attended a School District of Indian River County Community impact meeting.

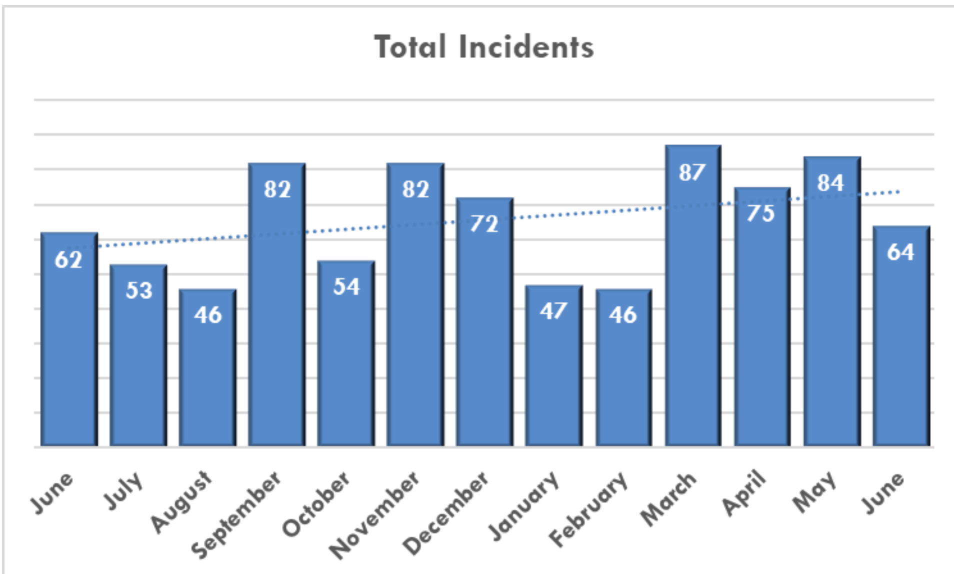
QUALITY MANAGEMENT
Rusty Kline, Director of Quality Management
Quality Management/Risk Management:

The data highlighted below represents incident reports received during the month of June 2025 and will be presented to CCKids Senior Management, County Directors, Program Directors, and Case Manager Supervisors.

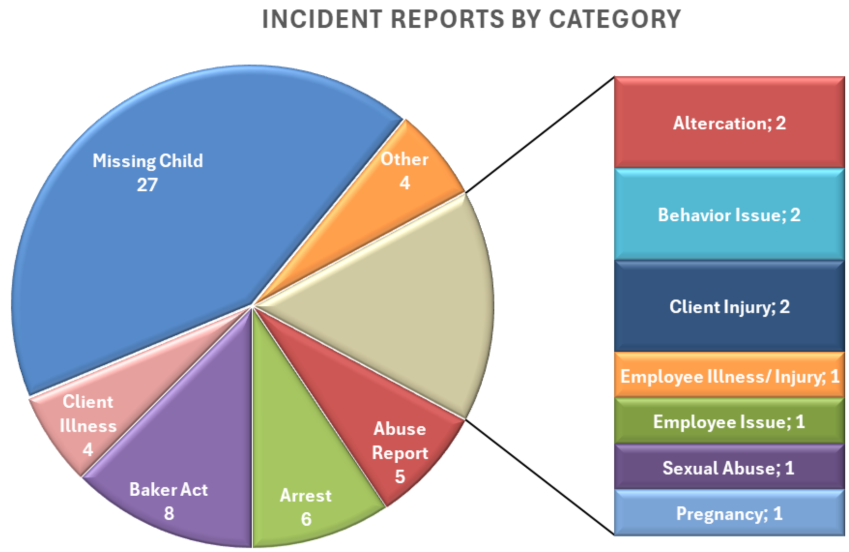
Communities Connected for Kids

549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

64 incidents were reported during the month of June 2025. Of the 64 incidents, 6 were listed as secondary categories in conjunction with other incidents. These reports listed 35 individual children, one parent, and one employee as active participants. Five of the 35 children are placed in Circuit 19 by another CBC agency and are only receiving courtesy supervision services from CCKids. Of the 35 children involved, 14 were named as participants in more than one incident report and/or incident type.



The total number of incidents reported decreased significantly from May to June and is consistent with the average (66) for the last 12 months.



TRAINING AND DEVELOPMENT
Nicky Smith, Director of Training and Development

The next cycle of Pre-Service Training for Case Managers and Licensing staff starts on August 11. 2025. The training team continues to provide individual mentoring and coaching support for recent graduates who are working to attain their case manager certification. Upcoming In-service training includes Case Work Practice, Safety planning, Car Seat safety and Installation Training, Quality Home Assessments, and training on Intimate Partner Violence.

I continue to participate in the monthly meeting with representatives from DCF, and the Florida Certification Board to discuss collaboration and share information about training issues across the state. I continue to participate in the monthly collaborative forum as we plan for the roll-out of the new Academy. CCKids is currently scheduled to implement the Academy starting in the summer of 2026.

I continue to participate in the Florida Certification Board Advisory Council and on the ethics subcommittee, where we meet monthly to review ethics complaints from across the state. I continue to facilitate the monthly FCC Quality & Training Sub-committee and participate in the monthly FCC Systems Operations meeting. In addition, I continue to participate in the FCC Conference Planning Committee, which meets on a monthly basis.

The CCKids Compliance Committee continues to meet on a quarterly basis. There have been no incidents of FWA or incident reports that needed to be reported to Sunshine Health in the last month. The 2025 annual HIPAA, FWA, and Compliance/Code of Conduct training has been completed by the CCKids Board and Staff.

Communities Connected *for* Kids

549 NW Lake Whitney Place Suite 204▪ Port St. Lucie, FL 34986
www.cckids.net

FINANCE
Lauren Hahn, CFO

We received two contract amendments before the end of the fiscal year 2024-2025, one which took back $398,978 of underspent funding on pass-throughs (maintenance adoptions subsidies, guardianship assistance program, Level 1 licensed placements, and childcare subsidies), and the second one, received on 6/30/2025, granted us the very-needed "Back of the Bill" funding for $1,529,258. We ended the year with total funding of $40,577,118, which is an increase of $1,944,423 from the initial schedule of funds we received for FY24-25.

The year-end for FY24-25 has not yet been finalized, as there is more work to be done, but I have included financials through May 2025. I can say with confidence that the risk pool and Back of the Bill funds will cover the expenses for FY24-25. Let's not forget, however, that we also have a carryforward deficit of $661,083. I will update the board on our next meeting how we ended up for the year.

A new schedule of funds for FY25-26 has been received. In comparison to last year (excluding risk pool and Back of the Bill), our award includes an additional $577,993, of which $526,256 pertains directly to pass-throughs. That leaves only $51,737 in core and other areas.

In addition, now that we know exactly how much funding we have to work with, we are finalizing the budget for FY25-26. We will share once that is completed.

The KPMG funding model was not accepted by legislators this past legislative session and instead, legislators required a revision to the model. The legislators proposed a 5-tier model to replace the 3-tier model originally presented. The original 3-tier model provided for fixed costs, variable costs (pmpm), and incentives, while the 5-tier model proposed tiers for administration, prevention, core services (pmpm), performance and quality measures (adjustments up <u>and</u> down), and innovation. CBCs are in the initial phases of learning what the legislative intent is behind the 5 tiers, and how KPMG/DCF will collaborate with the CBCs to produce the model.

Stay tuned!

Communities Connected for Kids

AT-A-GLANCE

	Scorecard/Contract Performance Measures	May	June	Target	% Change
SAFETY	Children Not Abused in OOHC	10.43	0.00	9.07	-10.43
	No Abuse during In-Home Services	98.57%	99.47%	98.00%	0.89%
	Children with No Recurrence of Verified Abuse within 12 Months	93.10%	91.25%	90.30%	-1.85%
WELL-BEING	Kids Seen Every 30 Days	99.99%	99.95%	99.50%	-0.03%
PERMANENCY	Placement Moves per 1000 Days in OOHC	4.00	3.72	4.50	-0.28
	Kids Exiting OOHC to a Permanent Home w/In 12 Months of Removal	47.62%	52.38%	35.20%	4.76%
	Kids in OOHC 12-23 Months who Exit to a Permanent Home	70.00%	64.39%	44.00%	-5.61%
	Kids Who do Not Re-enter OOHC within 12 Months of Exit*	94.53%	96.03%	94.40%	1.50%
	Percentage of Children in OOHC Placed with Relative/Non-Relatives	48.79%	48.41%	60.00%	-0.38%
	Sibling Groups Placed Together in OOHC	61.97%	57.97%	65.00%	-4.00%
	Number of Finalized Adoptions (YTD)	113	119	76	6

CFSR Desk Review Data
Qualitative Metrics

	CFSR items	September 2024	December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025
	Number of Cases	5 1: In Home 4: Foster Care	8 3: In Home 5: Foster Care	12 5: In Home 7: Foster Care	16 6: In Home 10: Foster Care	21 8: In Home 13: Foster Care	25 10: In Home 15: Foster Care	39 15: In Home 24: Foster Care	61 25: In Home 36: Foster Care
Safety	Item 1: Timeliness of Initiating Investigations of Reports of Child Maltreatment Purpose of Assessment	100%	100%	100%	100%	100%	100%	100%	96%
	Item 2: Services to prevent removal	80%	83%	80%	82%	79%	78%	78%	75%
	Item 3: Risk and Safety Assessment and Management	80%	63%	58%	63%	62%	56%	59%	53%
Permanency	Item 4: Stability of Foster Care Placement	75%	80%	86%	80%	77%	73%	79%	81%
	Item 5: Permanency Goal for the Child	100%	100%	100%	100%	100%	93%	92%	94%
	Item 6: Achieving Reunification, Guardianship, Adoption, or Other Planned Permanent Living Arrangement	100%	100%	86%	80%	77%	73%	67%	61%
	Item 7: Placement with Siblings	100%	100%	100%	75%	80%	83%	91%	94%
	Item 8: Visiting with Parents and Siblings in Foster Care	50%	60%	43%	38%	45%	42%	40%	39%
	Item 9: Preserving Connections	0%	20%	14%	10%	15%	13%	33%	36%
	Item 10: Relative Placement	50%	60%	71%	70%	62%	67%	67%	75%
	Item 11: Relationship of Child in Care with Parents	25%	40%	33%	33%	33%	36%	42%	54%
Well-Being	Item 12: Needs and Services of Child, Parents, and Foster Parents	0%	13%	17%	13%	10%	8%	15%	16%
	Item 12A: Needs Assessment and Services to Children	80%	75%	67%	63%	67%	60%	64%	59%
	Item 12B: Needs Assessment and Services to Parents	20%	38%	33%	31%	22%	18%	29%	26%
	Item 12C: Needs Assessment and Services to Foster Parents	75%	80%	71%	67%	58%	57%	59%	62%
	Item 13: Child and Family Involvement in Case Planning	40%	50%	33%	33%	25%	25%	26%	25%
	Item 14: Caseworker Visits with the Child	20%	13%	33%	38%	38%	36%	41%	39%
	Item 15: Caseworker Visits with Parents	40%	38%	25%	23%	17%	18%	23%	24%
	Item 16: Educational Needs of the Child	50%	33%	40%	29%	44%	39%	35%	36%
	Item 17: Physical Health of the Child	60%	67%	56%	58%	60%	65%	64%	62%
	Item 18: Mental/Behavioral Health of the Child	100%	100%	67%	50%	25%	20%	22%	22%
	Is an Immediate Child Safety Action Required?	0%	0%	0%	0%	0%	0%	0%	0%

Communities Connected for Kids, Inc.
Financial Dashboard
as of May 31, 2025
(unaudited and for internal purposes only)

Cash in Bank	$ 8,213,210	
Total Assets	$ 11,478,449	
Total Liabilities	$ 9,167,467	
Total Net Assets	$ 2,310,982	
Current Assets (a)	$ 8,236,375	
Current Liabilities (b)	$ 5,864,858	1.40 Current Ratio [a/b]

	Current Month	Year-to-Date
Total Revenues	$ 3,819,055	$ 37,339,681
Total Expenses	$ 3,439,809	$ 36,916,977
Net Surplus (Deficit)	$ 379,246	$ 422,705

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	May-25			YTD			91.67%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Revenue:								
DCF Core Services	2,503,730	2,046,148	457,582	23,046,944	22,507,628	539,316	93.9%	24,553,776
DCF IL	101,887	101,887	-	1,120,755	1,120,755	-	91.7%	1,222,642
DCF Other	61,303	45,917	15,386	489,705	505,091	(15,386)	167.4%	292,529
CBCAP	-	-	-	-	-	-	0.0%	158,479
Housing Specialist	-	-	-	-	-	-	0.0%	100,000
ESEP	80,801	80,796	5	888,770	888,755	15	91.7%	969,551
DCF Total	2,747,720	2,274,748	472,972	25,546,174	25,022,229	523,945	93.6%	27,296,977
Sunshine State Health Plan	23,450	24,500	(1,050)	262,804	269,500	(6,696)	89.4%	294,000
Other	906	1,250	(345)	13,934	13,750	184	92.9%	15,000
Total Revenue	2,772,076	2,300,498	471,578	25,822,912	25,305,479	517,434	93.5%	27,605,977
Expenses:								
Lead Agency / System of Care Expense								
Salaries and wages								
Salaries	682,920	630,594	(52,325)	7,148,988	6,936,539	(212,449)	94.5%	7,567,134
Overtime	8,346	12,500	4,154	127,292	137,500	10,208	84.9%	150,000
Total Salaries & Wages	691,266	643,094	(48,171)	7,276,280	7,074,039	(202,241)	94.3%	7,717,134
Employee benefits	196,227	184,875	(11,352)	2,140,493	2,033,621	(106,872)	96.5%	2,218,496
Occupancy								
Rent	76,875	79,563	2,688	847,705	875,189	27,485	88.8%	954,752
Utilities	3,492	3,750	258	31,944	41,250	9,306	71.0%	45,000
Phone	13,367	17,215	3,848	144,248	189,369	45,121	69.8%	206,584
Furniture and equipment	7,696	5,000	(2,696)	49,288	55,000	5,713	82.1%	60,000
Repairs and maintenance	14,489	7,500	(6,989)	100,894	82,500	(18,394)	112.1%	90,000
Total Occupancy	115,917	113,028	(2,889)	1,174,077	1,243,308	69,230	86.6%	1,356,336
Insurance	16,354	19,167	2,813	207,398	210,833	3,435	90.2%	230,000
Office/Travel/Other								
Office expense	8,782	8,411	(371)	103,784	92,517	(11,266)	102.8%	100,928
Travel	19,530	19,920	390	149,976	219,120	69,144	62.7%	239,040
Legal	2,223	1,667	(556)	18,018	18,333	315	90.1%	20,000
Audit	-	4,583	4,583	53,227	50,417	(2,810)	96.8%	55,000
Other (PR, Conf, Training)	4,813	7,500	2,687	33,201	82,500	49,299	36.9%	90,000
Total Office/Travel/Other	35,347	42,081	6,734	358,206	462,887	104,682	70.9%	504,968
Administrative / management	48,416	45,833	(2,582)	523,437	504,167	(19,270)	95.2%	550,000
Total Lead Agency Costs	1,103,526	1,048,078	(55,448)	11,679,892	11,528,856	(151,036)	92.9%	12,576,934

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	May-25			YTD			91.67%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Contracted Services								
Case Management/Adoption								
Case management	272,283	292,846	20,563	2,852,601	3,221,307	368,707	81.2%	3,514,153
Adoption services	77,196	75,000	(2,196)	763,101	825,000	61,899	84.8%	900,000
Total CM/Adoption	349,479	367,846	18,367	3,615,702	4,046,307	430,605	81.9%	4,414,153
Prevention and Intervention services	78,010	39,987	(38,023)	816,302	439,853	(376,449)	170.1%	479,840
Diversion services	50,000	50,000	-	538,487	550,000	11,513	89.7%	600,000
Foster care administration	163,714	147,277	(16,437)	1,924,394	1,620,048	(304,346)	108.9%	1,767,325
Total Contracted Services	641,203	605,110	(36,093)	6,894,886	6,656,208	(238,677)	95.0%	7,261,318
Out of Home								
Foster home	81,782	108,333	26,551	1,055,022	1,191,667	136,645	81.2%	1,300,000
Residential group care	493,966	378,051	(115,915)	5,151,873	4,158,561	(993,311)	113.6%	4,536,613
Clothing	-	7,917	7,917	72,540	87,083	14,543	76.4%	95,000
Total Out of Home Care	575,748	494,301	(81,447)	6,279,435	5,437,311	(842,123)	105.9%	5,931,613
Independent Living								
Room and board	784	29,167	28,383	134,741	320,833	186,092	38.5%	350,000
Services	14,468	25,833	11,365	283,311	284,167	855	91.4%	310,000
Total Independent Living	15,252	55,000	39,748	418,053	605,000	186,947	63.3%	660,000
Client support services								
Children's mental health wraparound service	24,433	21,108	(3,325)	135,361	232,193	96,831	53.4%	253,301
Lab services	17,494	17,917	423	155,759	197,083	41,325	72.4%	215,000
Other services	31,166	25,125	(6,041)	382,541	276,375	(106,166)	126.9%	301,500
Total Client support services	73,093	64,150	(8,943)	673,661	705,651	31,990	87.5%	769,801
Total Operating Expenses	2,408,823	2,266,639	(142,184)	25,945,925	24,933,027	(1,012,899)	95.4%	27,199,665
Other Expenses	3,493	2,500	(993)	25,958	27,500	1,542	86.5%	30,000
Total Expenses	2,412,316	2,269,139	(143,177)	25,971,884	24,960,527	(1,011,357)	95.4%	27,229,665
Net operating surplus (deficit)	359,760	31,359	614,755	(148,971)	344,952	(1,528,791)	-39.6%	376,312

Communities Connected for Kids, Inc.
Statement of Activities
For the Month and Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	May-25			YTD			91.67%	YTD
	Actual	Budget	Fav (Unfav) Variance	Actual	Budget	Fav (Unfav) Variance	% of Actual To Total Budget	Approved Budget FY24-25
Maintenance Subsidies								
Revenue - Maintenance Adoption Subsidies	863,558	863,558	-	9,499,140	9,499,140	-	91.7%	10,362,698
Revenue - Level 1 Licensed Care	79,301	79,301	-	872,310	872,310	-	91.7%	951,611
Revenue - Guardianship Assistance Program	63,814	63,814	-	701,957	701,957	-	91.7%	765,771
Revenue - Child Care Subsidies	40,306	40,306	-	443,362	443,362	-	91.7%	483,668
Total Revenue - Subsidies	1,046,979	1,046,979	-	11,516,769	11,516,769	-	91.7%	12,563,748
Expense - Maintenance Adoption Subsidies	875,327	863,558	(11,768)	9,303,638	9,499,140	195,502	89.8%	10,362,698
Expense - Level 1 Licensed Care	35,950	79,301	43,351	572,649	872,310	299,661	60.2%	951,611
Expense - Guardianship Assistance Program	85,613	63,814	(21,798)	755,215	701,957	(53,258)	98.6%	765,771
Expense - Child Care Subsidies	30,604	40,306	9,702	313,591	443,362	129,771	64.8%	483,668
Total Expense - Subsidies	1,027,493	1,046,979	19,486	10,945,093	11,516,769	571,676	87.1%	12,563,748
Net surplus (deficit) subsidies	19,486	-	19,486	571,676	-	571,676		-
Gross Revenue	**3,819,055**	**3,347,477**	(471,578)	**37,339,681**	**36,822,248**	(517,434)	93.0%	40,169,725
Expenses	**3,439,809**	**3,316,118**	(123,691)	**36,916,977**	**36,477,296**	(439,681)	92.8%	39,793,413
Net surplus (deficit)	**379,246**	**31,359**	**347,886**	**422,705**	**344,952**	**77,752**	112.3%	376,312

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	May-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	2,503,730		**2,503,730**				**2,503,730**
DCF IL	-	101,887	**101,887**				**101,887**
DCF Other	61,303		**61,303**				**61,303**
ESEP	-		**-**	80,801			**80,801**
DCF Total	2,565,032	101,887	**2,666,919**	80,801	-	-	**2,747,720**
Sunshine State Health Plan	-		**-**		23,450		**23,450**
Other	799		**799**			107	**906**
Total Revenue	2,565,831	101,887	**2,667,718**	80,801	23,450	107	**2,772,076**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	594,364	38,871	**633,236**	43,162	6,522		**682,920**
Overtime	7,606	477	**8,083**	263	-		**8,346**
Total Salaries & Wages	601,970	39,349	**641,319**	43,425	6,522	-	**691,266**
Employee Benefits	171,962	11,659	**183,620**	10,842	1,764		**196,227**
Occupancy							
Rent	72,288	1,641	**73,929**	2,712	234		**76,875**
Utilities	3,250	137	**3,387**	96	9		**3,492**
Phone	11,882	682	**12,563**	736	68		**13,367**
Equipment rental	7,176	451	**7,626**	12	58		**7,696**
Repairs and maintenance	13,642	752	**14,394**	-	95		**14,489**
Total Occupancy	108,237	3,662	**111,899**	3,555	463	-	**115,917**
Insurance	14,428	831	**15,259**	991	104		**16,354**
Office/Travel/Other							
Office expense	8,782	-	**8,782**	-	-		**8,782**
Travel	19,178	207	**19,385**	145	-		**19,530**
Legal	2,223		**2,223**		-		**2,223**
Audit	-		**-**		-		**-**
PR, Conferences, Trainings	4,813	-	**4,813**		-		**4,813**
Total Office/Travel/Other	34,995	207	**35,202**	145	-	-	**35,347**
Administrative/IT	48,393	8	**48,401**	14	1		**48,416**
Total Lead Agency Costs	979,986	55,715	**1,035,701**	58,972	8,854	-	**1,103,526**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	May-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	272,283		**272,283**				**272,283**
Adoption services	77,196		**77,196**				**77,196**
Total CM/Adoption	349,479	-	**349,479**	-	-	-	**349,479**
Prevention and intervention	78,010		**78,010**	-			**78,010**
Diversion services	50,000		**50,000**				**50,000**
Foster care recruitment	163,714		**163,714**	-			**163,714**
Total Contracted Services	641,203	-	**641,203**	-	-	-	**641,203**
Out of Home Care							
Foster home	81,782		**81,782**				**81,782**
Residential group care	493,966		**493,966**				**493,966**
Clothing	-		**-**				**-**
Total Out of home care	575,748	-	**575,748**	-	-	-	**575,748**
Independent Living							
Room and board	-	784	**784**				**784**
PESS and Aftercare Services	-	14,468	**14,468**				**14,468**
Total Independent Living	-	15,252	**15,252**	-	-	-	**15,252**
Client support services							
Children's mental health wraparound services	24,433		**24,433**				**24,433**
Lab services	17,494	-	**17,494**	-			**17,494**
Other services	33,003	216	**33,219**	(274)	(1,150)	(628)	**31,166**
Total Client support services	74,930	216	**75,146**	(274)	(1,150)	(628)	**73,093**
Total Operating Expenses	2,271,867	71,183	**2,343,050**	58,697	7,704	(628)	**2,408,823**
Other Expenses	3,493		**3,493**				**3,493**
Total Expenses	**2,275,360**	**71,183**	**2,346,543**	**58,697**	**7,704**	**(628)**	**2,412,316**
Operating surplus (decifit)	**290,471**	**30,704**	**321,175**	**22,104**	**15,746**	**735**	**359,760**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	May-25						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	863,558		**863,558**				**863,558**
Revenue - Level 1 Licensed Care	79,301		**79,301**				**79,301**
Revenue - Guardianship Assistance	63,814		**63,814**				**63,814**
Revenue - Child Care Subsidies	40,306		**40,306**				**40,306**
Total Revenue - Subsidies	1,046,979	-	**1,046,979**	-	-	-	**1,046,979**
Expense - Adoption	875,327		**875,327**				**875,327**
Expense - Level 1 Licensed Care	35,950		**35,950**				**35,950**
Expense - Guardianship Assistance	85,613		**85,613**				**85,613**
Expense - Child Care Subsidies	30,604		**30,604**				**30,604**
Total Expense - Subsidies	1,027,493	-	**1,027,493**	-	-	-	**1,027,493**
Net Subsidies	19,486	-	19,486	-	-	-	**19,486**
Gross Revenue	**3,612,810**	**101,887**	**3,714,697**	**80,801**	**23,450**	**107**	**3,819,055**
Expenses (incl MAS)	**3,302,853**	**71,183**	**3,374,036**	**58,697**	**7,704**	**(628)**	**3,439,809**
Net surplus (decifit)	**309,957**	**30,704**	**340,661**	**22,104**	**15,746**	**735**	**379,246**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Revenue:							
DCF Core Services	23,046,944		**23,046,944**				**23,046,944**
DCF IL	-	1,120,755	**1,120,755**				**1,120,755**
DCF Other	489,705		**489,705**				**489,705**
ESEP	-		**-**	888,770			**888,770**
DCF Total	23,536,649	1,120,755	**24,657,404**	888,770	-	-	**25,546,174**
Sunshine State Health Plan	-		**-**		262,804		**262,804**
Other	-		**-**			13,934	**13,934**
Total Revenue	23,536,649	1,120,755	**24,657,404**	888,770	262,804	13,934	**25,822,912**
Expenses							
Lead Agency Expenses							
Salaries & Wages							
Salaries	6,355,727	404,558	**6,760,284**	319,881	68,823	-	**7,148,988**
Overtime	110,325	14,159	**124,483**	2,809	-	-	**127,292**
Total Salaries & Wages	6,466,051	418,716	**6,884,768**	322,690	68,823	-	**7,276,280**
Employee Benefits	1,908,721	127,014	**2,035,734**	84,197	19,862	700	**2,140,493**
Occupancy							
Rent	805,431	18,748	**824,179**	18,983	4,543		**847,705**
Utilities	29,732	1,580	**31,312**	549	82		**31,944**
Phone	130,142	8,491	**138,634**	4,784	830		**144,248**
Equipment rental	45,957	2,869	**48,827**	80	381		**49,288**
Repairs and maintenance	95,871	3,795	**99,665**	555	673		**100,894**
Total Occupancy	1,107,133	35,484	**1,142,616**	24,952	6,509	-	**1,174,077**
Insurance	182,977	10,534	**193,510**	12,568	1,320		**207,398**
Office/Travel/Other							
Office expense	102,490	428	**102,918**	1,621	28	(783)	**103,784**
Travel	141,181	6,689	**147,870**	1,719		387	**149,976**
Legal	18,018		**18,018**				**18,018**
Audit	53,227		**53,227**				**53,227**
PR, Conferences, Trainings	32,067	1,035	**33,102**	99			**33,201**
Total Office/Travel/Other	346,983	8,152	**355,134**	3,439	28	(396)	**358,206**
Administrative/IT	523,234	90	**523,324**	91	22		**523,437**
Total Lead Agency Costs	10,535,098	599,989	**11,135,087**	447,937	96,563	304	**11,679,892**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Contracted Services							
CM/Adoption							
Case management	2,852,601		**2,852,601**				**2,852,601**
Adoption services	763,101		**763,101**				**763,101**
Total CM/Adoption	3,615,702	-	**3,615,702**	-	-	-	**3,615,702**
Prevention and intervention	808,117		**808,117**	8,186			**816,302**
Diversion services	538,487		**538,487**				**538,487**
Foster care recruitment	1,924,394		**1,924,394**				**1,924,394**
Total Contracted Services	6,886,700	-	**6,886,700**	8,186	-	-	**6,894,886**
Out of Home Care							
Foster home	1,055,022		**1,055,022**				**1,055,022**
Residential group care	5,151,873		**5,151,873**				**5,151,873**
Clothing	72,540		**72,540**				**72,540**
Total Out of home care	6,279,435	-	**6,279,435**	-	-	-	**6,279,435**
Independent Living							
Room and board	-	134,741	**134,741**				**134,741**
PESS and Aftercare Services	(204)	283,515	**283,311**				**283,311**
Total Independent Living	(204)	418,256	**418,053**	-	-	-	**418,053**
Client support services							
Children's mental health wraparound services	135,361		**135,361**				**135,361**
Lab services	154,604	332	**154,936**	822			**155,759**
Other services	373,980	2,122	**376,102**	929	(1,150)	6,660	**382,541**
Total Client support services	663,945	2,454	**666,399**	1,751	(1,150)	6,660	**673,661**
Total Operating Expenses	24,364,974	1,020,699	**25,385,673**	457,874	95,414	6,964	**25,945,925**
Other Expenses	25,958		**25,958**				**25,958**
Total Expenses	**24,390,932**	**1,020,699**	**25,411,632**	**457,874**	**95,414**	**6,964**	**25,971,884**
Operating surplus (decifit)	**(854,283)**	**100,056**	**(754,227)**	**430,896**	**167,390**	**6,970**	**(148,971)**

Communities Connected for Kids, Inc.
Statement of Activities by Program
For the Month and Fiscal Year-to-Date endingMay 31, 2025
(unaudited and for internal use only)

	YTD						
	(C) DCF Child Welfare Core Plus (ZJ002)	(D) DCF Child Welfare - Independent Living (ZJ002)	(E) Total DCF Child Welfare (ZJ002)	(F) DCF ESEP (ZJ001)	(G) Sunshine	(H) Other	(I) TOTAL All Programs
Maintenance Subsidies							
Revenue - Adoption	9,499,140		**9,499,140**				**9,499,140**
Revenue - Level 1 Licensed Care	872,310		**872,310**				**872,310**
Revenue - Guardianship Assistance	701,957		**701,957**				**701,957**
Revenue - Child Care Subsidies	443,362		**443,362**				**443,362**
Total Revenue - Subsidies	11,516,769	-	**11,516,769**	-	-	-	**11,516,769**
Expense - Adoption	9,303,638		**9,303,638**				**9,303,638**
Expense - Level 1 Licensed Care	572,649		**572,649**				**572,649**
Expense - Guardianship Assistance	755,215		**755,215**				**755,215**
Expense - Child Care Subsidies	313,591		**313,591**				**313,591**
Total Expense - Subsidies	10,945,093	-	**10,945,093**	-	-	-	**10,945,093**
Net Subsidies	571,676	-	571,676	-	-	-	**571,676**
Gross Revenue	**35,053,418**	**1,120,755**	**36,174,173**	**888,770**	**262,804**	**13,934**	**37,339,681**
Expenses (incl MAS)	**35,336,025**	**1,020,699**	**36,356,725**	**457,874**	**95,414**	**6,964**	**36,916,977**
Net surplus (decifit)	**(282,607)**	**100,056**	**(182,551)**	**430,896**	**167,390**	**6,970**	**422,705**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Total
Revenue:												
DCF Core Services	2,046,148	2,046,148	2,046,148	2,046,148	2,046,148	2,062,495	2,062,495	2,062,495	2,062,495	2,062,495	2,503,730	**23,046,944**
DCF IL	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	101,887	**1,120,755**
DCF Other	24,377	24,377	24,377	24,377	24,377	61,303	61,303	61,303	61,303	61,303	61,303	**489,705**
ESEP	80,796	80,796	80,796	80,796	80,796	80,796	80,797	80,798	80,799	80,800	80,801	**888,770**
DCF Total	2,253,208	2,253,208	2,253,208	2,253,208	2,253,208	2,306,481	2,306,482	2,306,483	2,306,484	2,306,485	2,747,720	**25,546,174**
Sunshine State Health Plan	24,486	24,906	24,949	23,631	23,086	23,604	22,680	24,388	24,066	23,558	23,450	**262,804**
Other	-	631	3,530	247	4,569	858	444	639	104	2,007	906	**13,934**
Total Revenue	2,277,694	2,278,745	2,281,687	2,277,086	2,280,863	2,330,942	2,329,606	2,331,510	2,330,654	2,332,050	2,772,076	**25,822,912**
	-	-	-	-	-	-	-	-	-	-	-	**-**
Expenses:												
Lead Agency / System of Care Expense												
Salaries and wages												
Salaries	625,241	628,330	628,403	660,242	629,468	654,278	675,755	620,900	684,661	658,790	682,920	**7,148,988**
Overtime	12,289	10,262	10,332	13,462	9,461	11,759	12,392	13,233	12,840	12,916	8,346	**127,292**
Total Salaries & Wages	637,530	638,592	638,736	673,704	638,929	666,037	688,147	634,132	697,502	671,706	691,266	**7,276,280**
Employee benefits	179,526	180,807	207,302	188,727	207,513	205,229	207,222	189,561	183,547	194,832	196,227	**2,140,493**
Occupancy												
Rent	75,120	78,400	77,250	76,783	77,033	77,133	72,553	83,782	75,584	77,192	76,875	**847,705**
Utilities	3,304	4,112	4,191	3,964	1,465	1,625	3,124	1,826	2,729	2,112	3,492	**31,944**
Phone	11,706	12,927	13,164	13,394	8,243	18,244	14,182	9,849	16,007	13,164	13,367	**144,248**
Furniture and equipment	5,193	5,375	(3,720)	5,410	4,624	630	15,020	628	8,116	316	7,696	**49,288**
Repairs and maintenance	6,696	14,731	9,493	6,696	7,032	9,825	7,239	7,814	9,596	7,285	14,489	**100,894**
Total Occupancy	102,019	115,545	100,377	106,248	98,398	107,457	112,118	103,899	112,031	100,068	115,917	**1,174,077**
Insurance	16,420	16,420	16,420	16,420	36,176	18,580	16,278	16,354	16,354	21,625	16,354	**207,398**
Office/Travel/Other												
Office expense	19,211	2,171	24,439	6,200	194	6,517	8,230	16,988	7,242	3,809	8,782	**103,784**
Travel	7,989	16,763	13,058	13,051	9,345	15,273	14,884	7,158	19,829	13,097	19,530	**149,976**
Legal	228	1,870	1,600	3,994	142	57	397	4,589	2,919	-	2,223	**18,018**
Audit	-	-	-	7,027	12,000	21,000	13,200	-	-	-	-	**53,227**
Other (PR, Conf, Training)	3,219	1,408	155	5,980	397	3,245	5,649	404	256	7,675	4,813	**33,201**
Total Office/Travel/Other	30,647	22,212	39,252	36,252	22,077	46,092	42,360	29,139	30,246	24,581	35,347	**358,206**
Administrative / management	46,885	46,953	47,097	46,948	44,729	50,203	47,138	47,454	47,493	50,121	48,416	**523,437**
Total Lead Agency Costs	1,013,027	1,020,530	1,049,184	1,068,298	1,047,823	1,093,598	1,113,262	1,020,539	1,087,173	1,062,933	1,103,526	**11,679,892**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Total
Contracted Services												
Case Management/Adoption												
Case management	272,359	236,773	273,122	239,038	252,446	284,941	267,910	270,000	268,392	215,337	272,283	**2,852,601**
Adoption services	79,813	66,409	60,347	55,730	48,637	71,690	79,674	69,469	78,895	75,240	77,196	**763,101**
Total CM/Adoption	352,172	303,182	333,469	294,767	301,083	356,631	347,584	339,469	347,288	290,578	349,479	**3,615,702**
Prevention and Intervention services	88,813	83,970	98,823	49,914	89,216	76,488	77,587	88,205	26,402	58,875	78,010	**816,302**
Diversion services	54,305	53,699	49,365	46,190	46,063	46,190	46,063	46,063	49,507	51,042	50,000	**538,487**
Foster care administration	248,696	255,174	250,739	97,443	106,997	145,541	143,683	170,449	155,265	186,693	163,714	**1,924,394**
Total Contracted Services	743,985	696,025	732,396	488,314	543,359	624,850	614,917	644,186	578,461	587,189	641,203	**6,894,886**
Out of Home												
Foster home	96,844	97,448	99,622	106,013	99,826	106,103	96,523	88,131	98,329	84,401	81,782	**1,055,022**
Residential group care	469,549	453,517	424,438	477,141	458,568	492,735	472,014	443,709	469,813	496,422	493,966	**5,151,873**
Clothing	-	69,100	1,250	1,590	-	-	300	-	300	-	-	**72,540**
Total Out of Home Care	566,393	620,065	525,310	584,744	558,394	598,839	568,837	531,840	568,442	580,824	575,748	**6,279,435**
Independent Living												
Room and board	8,183	14,719	8,301	13,731	15,484	11,501	20,720	15,769	13,511	12,039	784	**134,741**
Services	24,293	26,217	34,817	26,217	29,657	29,657	22,777	27,937	24,497	22,777	14,468	**283,311**
Total Independent Living	32,475	40,935	43,117	39,948	45,140	41,158	43,497	43,706	38,008	34,815	15,252	**418,053**
Client support services												
Children's mental health wraparound service	8,277	14,322	9,817	9,059	2,929	5,428	4,998	5,747	29,608	20,742	24,433	**135,361**
Lab services	6,174	19,039	12,368	19,163	8,400	19,338	10,887	16,796	13,375	12,725	17,494	**155,759**
Other services	36,549	49,197	36,778	49,534	26,286	25,409	38,566	18,524	43,924	26,608	31,166	**382,541**
Total Client support services	51,000	82,559	58,963	77,756	37,615	50,175	54,450	41,068	86,907	60,075	73,093	**673,661**
Total Operating Expenses	2,406,881	2,460,113	2,408,970	2,259,060	2,232,330	2,408,620	2,394,963	2,281,338	2,358,992	2,325,835	2,408,823	**25,945,925**
Other Expenses	1,896	2,045	1,937	1,915	1,915	1,936	2,236	1,985	3,299	3,300	3,493	**25,958**
Total Expenses	2,408,777	2,462,158	2,410,907	2,260,975	2,234,245	2,410,556	2,397,199	2,283,323	2,362,291	2,329,135	2,412,316	**25,971,884**
Net operating surplus (deficit)	(131,083)	(183,413)	(129,220)	16,111	46,618	(79,614)	(67,594)	48,187	(31,638)	2,915	359,760	**(148,971)**

Communities Connected for Kids, Inc.
Monthly Statement of Activities
For the Fiscal Year-to-Date ended May 31, 2025
(unaudited and for internal use only)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Total
Maintenance Subsidies												
Revenue - Maintenance Adoption Subsidies	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	863,558	**$ 9,499,140**
Revenue - Level 1 Licensed Care	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	79,301	**872,310**
Revenue - Guardianship Assistance Program	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	63,814	**701,957**
Revenue - Child Care Subsidies	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	40,306	**443,362**
Total Revenue - Subsidies	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	1,046,979	**11,516,769**
Expense - Maintenance Adoption Subsidies	838,787	843,135	835,566	836,561	833,087	839,040	842,159	849,096	853,333	857,547	875,327	**9,303,638**
Expense - Level 1 Licensed Care	60,362	59,076	60,584	57,866	57,188	51,152	41,430	43,246	67,205	38,590	35,950	**572,649**
Expense - Guardianship Assistance Program	57,616	59,327	51,403	64,552	67,101	68,879	65,938	77,023	76,763	81,002	85,613	**755,215**
Expense - Child Care Subsidies	37,903	7,077	32,447	31,083	31,020	30,920	30,213	25,647	30,057	26,621	30,604	**313,591**
Total Expense - Subsidies	994,668	968,614	979,999	990,062	988,395	989,991	979,740	995,012	1,027,358	1,003,760	1,027,493	**10,945,093**
Net Income - Subsidies	52,311	78,365	66,980	56,917	58,584	56,988	67,239	51,967	19,621	43,219	19,486	**571,676**
Gross Revenue	**3,324,673**	**3,325,724**	**3,328,666**	**3,324,065**	**3,327,842**	**3,377,921**	**3,376,585**	**3,378,489**	**3,377,633**	**3,379,029**	**3,819,055**	**37,339,681**
Expenses (incl MAS)	**3,403,445**	**3,430,772**	**3,390,906**	**3,251,038**	**3,222,640**	**3,400,547**	**3,376,939**	**3,278,335**	**3,389,650**	**3,332,895**	**3,439,809**	**36,916,977**
Net Income (loss)	**(78,772)**	**(105,048)**	**(62,240)**	**73,027**	**105,201**	**(22,626)**	**(354)**	**100,154**	**(12,017)**	**46,134**	**379,246**	**422,705**